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takes a gamble  
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Balladur's spur  
to spending  
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# FINANCIAL TIMES

FRIDAY, FEBRUARY 1, 1994

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## Fiat faces record L1,800bn loss, but forecasts recovery

Fiat, the vehicle and industrial group, issued preliminary figures for 1993 pointing to one of the biggest annual losses in Italian corporate history. The company is set to report a net loss of about L1,800bn (\$1,068bn) when full figures are released in May. However, Gianni Agnelli, chairman, forecast that the group would break even in the current year. Page 19

## End killings of Inkatha, says Mandela

African National Congress leader Nelson Mandela (left) urged his followers to stop killing members of the Zulu-based Inkatha Freedom party, as negotiators from the two parties met for further talks aimed at averting serious ethnic conflict. The rightwing freedom

alliance and the ANC said they would today consider their negotiating positions in a final attempt to amend the 1993 constitution to accommodate

rightwing demands for regional autonomy. Page 4

## Mirror pensioners get \$48m settlement

The Mirror Group Pension Scheme Trustees have received £32m (\$48m) from three securities houses in an out-of-court settlement to their legal dispute over assets lost during the Maxwell scandal. Page 18

## Polish shares dip after sackings

Shares fell sharply on the Warsaw stock exchange as investors reacted to the dismissal of the minister in charge of privatising the banks. Page 19

## Sinn Féin president to press his case

Sinn Féin president Gerry Adams will today turn his back on the furious row which has erupted over his visit to the US and launch a concerted, 48-hour campaign to press home the Republican case for a political solution in Northern Ireland. Page 10; Joe Rogaly, Page 16

## MasterCard International, second-largest US credit card association, appointed former top Midland Bank executive Eugene Lockhart as its new chief executive. Just seven days after his predecessor unexpectedly resigned. Page 19

## Lawson backed for OECD: The British government is backing Lord Lawson, the former chancellor, to be the next secretary-general of the Paris-based Organisation for Economic Co-operation and Development. Page 10

## Crimeans vote to rejoin Russia: Yuri Meshkov became Crimea's president-elect after winning a landslide victory on a platform of re-integrating his republic into Russia. Page 3

## SPD urges fresh wage talks: Leaders of the German opposition Social Democrats appealed for wage negotiations to resume as thousands of engineering workers across the country held protest strikes over pay increases. Page 8

## Somali deaths as US troops open fire: At least five Somalis were reported killed and others wounded when US Marines opened fire on gunmen who ambushed a convoy of US diplomatic cars in Mogadishu, a US official said. Page 6

## Italian bank executives arrested: Milan magistrates issued arrest warrants for the top management of Cariplo, Italy's largest savings bank and one of the country's leading financial institutions, on charges of corruption. Page 2

## UK spending rise predicted: Consumer spending in the UK is expected to increase by 17 per cent in real terms over the next five years, market research organisation Mintel says. Page 10

## Israeli health move deepens rifts: A special session of Israel's cabinet approved a controversial health insurance proposal, deepening rifts in a fragile coalition government. Page 4

## Bolivia plans far-reaching privatisation: Bolivia's new government authorised the transfer of six state companies to private investors and to Bolivia's 3.2m people, in a scheme inspired by eastern Europe's mass sell-offs. Page 6

## Fire wrecks Barcelona opera house: Barcelona's famed Liceo theatre, one of the world's largest opera houses, was destroyed by fire, its director Josep Caminal said. The 19th century hall was declared a total wreck.

## French novelist Pierre Boule dies: French novelist Pierre Boule, whose novels *Bridge on the River Kwai* and *Planet of the Apes* were turned into screen blockbusters, has died aged 81, his publisher said.

## STOCK MARKET INDICES

FT-SE 100 3,491.8 (144.4)  
DAX 2,377.5 (102.5)  
Nikkei 14,745.35 (1,154.15)  
Hang Seng 10,223.12 (1,471.24)  
New York Composite 2,982.30 (45.87)  
S&P 500 1,432.36 (13.26)  
Euro Stoxx 1,553.32 (154.07)  
Euro Stoxx 50 1,553.32 (154.07)

## US LUNCHTIME RATES

Federal Funds 3.14%  
3-mo Treasury bill 3.023%  
Long Term 6.10%  
Yield 6.10%

## LONDON MONEY

3-mo interest 5.14%  
Libor 3-mo 5.14%  
Mar 115 115.11

## NORTH SEA OIL (Argus)

Brunt 15-day (Mar) \$14.15 (14.13)  
Brent 15-day (Mar) \$14.15 (14.13)  
New York Crude (Mar) \$28.12 (28.10)  
London \$27.25 (27.23)

## STERLING

New York Exchange 1.592  
London 1.592  
Frankfurt 1.592  
Paris 1.592  
Tokyo 1.592

## DOLLAR

New York Exchange 1.7344 (1.7373)  
London 1.7344 (1.7373)  
Frankfurt 1.7344 (1.7373)  
Paris 1.7344 (1.7373)  
Tokyo 1.7344 (1.7373)

## Gold

New York Comex (Mar) \$381.2 (376.5)  
London \$377.25 (373.4)

## Continued on Page 18

International bonds, Page 25  
Currencies, Page 26  
World stocks, Page 40

Surprise takeover of last UK volume carmaker is blow to 20 per cent shareholder Honda

## BMW buys Rover for £800m from British Aerospace

By John Griffiths in London

Britain's last volume carmaker yesterday passed into foreign control when BMW of Germany acquired Rover from British Aerospace, the aircraft and defence group, which is selling its 80 per cent holding in the British company for £800m (\$1.2bn).

The deal, which will create a group producing more than 1m cars a year with 100,000 employees worldwide, took the world motor industry by surprise. It is a humiliating blow to Honda, the Japanese motor manufacturer which holds a 20 per cent stake in Rover but was told of the bid talks only on Friday.

The takeover is the latest in a series of shake-ups over the past few years which have fundamentally reshaped the world motor industry.

The deal, arrived at just 10 days after BMW made its formal offer in secret, was greeted with dismay by Honda, Rover's partner for 14 years. "Now our partner for 14 years, Rover's partner for 14 years, is being sold to a competitor we must start to reassess our entire operations in Europe," Honda said in Tokyo.

The end of British-owned volume car production also provoked a sharp reaction from British members of Parliament who claimed it showed Rover had been sold too cheaply on its privatisation six years ago. BAE paid £150m for the whole of Rover group, and has since sold

parts of it, including property and its share of Daf Trucks.

BMW's chairman, Mr Bernd Pischetsrieder, said in London that jobs at Rover would be safeguarded, provided volume went up, and also that some defunct Rover marques, such as Riley and Austin Healey, might be resurrected.

BAe said yesterday it was first approached by BMW in October. BMW also approached Honda,

but met with no response. On January 19, BMW held an extraordinary meeting of the supervisory board - the first in its history - and agreed an offer to BAE. BMW executives said yesterday the decision was the most important taken by the board since the company's formation. The formal offer was delivered a week later, on January 23.

The BAE board met last Thursday and took less than five hours to accept the deal. By lunchtime it was decided that Rover chairman Mr George Simpson should fly immediately to Tokyo to inform Honda. On Saturday Honda responded by offering to raise its stake in Rover to 47.5

per cent, but was rebuffed. Honda has consistently opposed taking a majority stake in Rover, initially because of political sensitivity, arguing that the British car maker should remain independent.

Mr Simpson said yesterday "Honda's position has always been that it did not want to own Rover. BAE wanted to exit, so the position of the two was such that we had to find another way."

Mr Dick Evans, BAE's chief executive, said "the deal gives us the opportunity to focus on the strategy the board undertook two and a half years ago, to concentrate the business on defence and aerospace."

He rejected claims that Rover had made a large profit on the deal. "It's totally unreasonable to draw a direct comparison between the £150m and the £800m," he said. "Our total investment is many, many times £150m." Rover had invested up to £250m a year in its new model programme, he added.

In 1993 Rover made a pre-tax loss of £2m on sales of £4.3bn. Its net assets were £1.4bn.

Rover's revival has been based on Honda technology and working practices.

Asked yesterday what would happen if Honda pulled out, Mr Simpson said "it depends how fast it happens. It would clearly be in everybody's interest if it

Continued on Page 18



Dick Evans, chief executive of BAE (left), which is selling Rover to concentrate on its aerospace and defence businesses, and Bernd Pischetsrieder, chairman of BMW, which is acquiring the UK carmaker

## Europe's bourses set records

By John Pitt in London

European equity markets yesterday swept to record closing highs after an active day's trading.

Bullish sentiment was helped by a combination of factors: resolution of the political crisis in Tokyo; good inflation data from the US on Friday; an agreement restricting world aluminium production; and strength in car stocks after the BMW-Rover deal.

Records were set in the UK with the FT-SE 100 index of leading companies rising 1.3 per cent, to finish up 44.4 at 3,491.8, in France, where the CAC-40 index added 1 per cent, to 3,740.2, in Germany, where the Dax index set its fifth consecutive high, and in Holland, Italy, Spain and Stockholm. Only Ger-

many failed to outstrip its previous best, although the Dax index gained 2 per cent.

With hopes raised for a cut in European interest rates - most analysts are looking for a move this month - further gains are expected this week.

However, the fear of rising inflation in the US is keeping the longer-term picture more restrained. One strategist in London commented yesterday that he was advising clients to take profits now and to put money into cash. "The question is when will this recent flood of liquidity, mainly from the US, stop and allow the European markets an opportunity to pause for breath," he said.

London stock exchange, Page 29  
World stock markets, Page 40

## Japanese market lifted by reform deal

By Emiko Terazono and William Dawkins in Tokyo

The Tokyo stock market yesterday posted its third largest daily rise as investor confidence was boosted by parliamentary agreement on political reform.

The weekend compromise reached by Mr Morihiro Hosokawa, prime minister, with the opposition Liberal Democratic party on changes to the country's scandal-prone electoral system will enable him to concentrate on stimulating the economy, including a much-awaited income tax cut.

The Nikkei average soared 1,471.24 points, or 7.5 per cent, to 20,223.12, rising above 20,000 for the first time in three months.

The parliamentary passage of the reform bills before Mr Hosokawa's meeting with US president Bill Clinton next week will give the Japanese prime minister room to take a political initiative on trade.

But no sooner was the weekend's accord on political reform completed than Japan's seven-party coalition was plunged into an internal row on economic policy.

Mr Hirohisa Fujii, finance minister, yesterday hit back sharply against a suggestion by Mr Masayoshi Takemura, chief cabinet secretary, that the government should cut income taxes in its next economic stimulus package, expected on Thursday but before a decision on a rise in sales taxes. The government hopes to make an income tax cut the centrepiece of the package.

Mr Fujii said Mr Takemura's remark made it hard for him to fulfil his responsibilities and complained to Mr Hosokawa. The

Continued on Page 18

International bonds, Page 25  
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## Greenspan says US interest rates will rise

By Michael Prowse in Washington

Mr Alan Greenspan, the Federal Reserve chairman, yesterday served notice that short-term US interest rates will be raised - but he gave no indication of when the Fed would begin to tighten policy or by how much.

"Short-term rates are currently abnormally low in real terms. At some point, absent an unexpected and prolonged weakening of economic activity, we will need to move them to a more neutral stance," he told members of the Joint Economic Committee of Congress.

Mr Greenspan delivered some of his most upbeat congressional testimony since assuming the

Fed chairmanship in 1987. He said the economic recovery, although still uneven, was now firmly established. With business investment rising strongly and inflationary pressures apparently still subdued, the long-term economic outlook was the best that he had seen in two or three decades.

He spoke after the release of

figures showing strong gains in personal income and consumption in December. On Wall Street, the Dow Jones Industrial Average rose strongly in early trading, gaining 35 points to 3,590.89 by early afternoon.

Mr Greenspan said Fed governors and regional presidents meeting this week in Washington would discuss "the appropriate

time to move to a somewhat less accommodative level of short-term interest rates." The question was "how long we can continue monetary accommodation without sowing the seeds of another bout of inflationary instability, accompanied by steeply rising long-term rates."

Continued on Page 18

## Tension in Bosnia increases as Serbs prepare to mobilise

By Gillian Tett and agencies

Fears that the war in Bosnia will escalate were fuelled yesterday after Bosnian Serb leaders announced a full military mobilisation and Mr Vladimir Zhirinovskiy, the nationalist Russian leader, encouraged the Serbs to ignore western threats of air strikes.

The army high command in the Serb-held region of Bosnia declared it was mobilising all the republic's available resources "that would lead to a successful end of the war."

All able-bodied citizens would be drafted and the economy placed on a war footing, the army command said.

Cramping amid evidence that the Croat forces in the area have recently been bolstered by up to 12,000 Croatian regular troops, and signs that the peace talks are effectively stalled, the declaration has prompted concern that both the Croats and Serbs are preparing for a final military

confrontation in Bosnia.

Mr Francois Léotard, the French defence minister, yesterday warned that the development pointed to impending

about war in Bosnia, and made fresh appeals for protective Nato air strikes. Nato leaders indicated

earlier this month that air strikes could be used against the Serbs to open the airport at Tuzla or enable a convoy of Dutch troops to replace the Canadian troops currently based in Srebrenica, eastern Bosnia.

However, in a development that threatened to add a new level of tension into Nato's recent threat to use air strikes, the visiting Mr Zhirinovskiy warned that Russia would avenge any air strikes carried out against the Serbs. "If a single bomb falls on the towns of Bosnia... I warn [the western governments] that this means declaring war on Russia," Mr Zhirinovskiy said. He was speaking to a crowd of 2,000 in the Serb stronghold of Bijeljina, which he visited as part of a tour of Serb areas.

Nato officials in Brussels yesterday played down Mr Zhirinovskiy's melodramatic comments, pointing out that Serb leaders had been issuing similar threats during the course of last year.

Although air strikes were unlikely to occur in the coming days - not least because the United Nations is first committed to attempting a peaceful reconnaissance mission to Tuzla - the alliance remained prepared to use defensive air power, an alliance official said.

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## NEWS: EUROPE

# Four top executives at Italian bank arrested

By Robert Graham in Rome

Milan magistrates yesterday issued arrest warrants for the top management of Cariplo, Italy's largest savings bank and one of the country's leading financial institutions, on charges of corruption.

The warrants were for Mr Roberto Mazzotta, chairman, Mr Carlo Polli, deputy chair-

man, and two senior executives, including the head of Cariplo's pension fund.

This is the biggest single judicial action against the senior management of a large Italian bank since the corruption scandals first broke two years ago.

It also underlines the way in which magistrates are beginning to direct their attention

to the activities of financial institutions.

Yesterday's move brings to 13 the number of senior bankers from seven different banks and savings institutions who are under investigation for various offences ranging from fraud and corruption to conspiracy to bankrupt.

The latest charges mainly relate to activities involving

the sale and purchase of property by the Milan-based Cariplo's pension fund during the period 1989-92. Milan magistrates are reportedly investigating allegations that up to 1.1bn (£39m) had been paid to the Christian Democrat and Socialist parties in illicit funds camouflaged by phoney property deals.

Mr Mazzotta, 54, is a former

Christian Democrat deputy and one-time minister of regional affairs. Mr Polli was a Socialist senator in the outgoing parliament. Both were regarded as political appointees - a reminder that top management in Italy's publicly-owned financial institutions have long owed their appointments to the leaders of the governing political parties.

Yesterday Mr Mazzotta was reported in London. Mr Polli, however, was arrested along with the two other Cariplo executives.

Apart from Cariplo, executives at the following financial institutions are involved in corruption allegations: San Paolo di Torino; Popolare di Novara; Banca Commerciale Italiana; Banca di Roma;

Cassa di Venezia; and Carimonte Modena. Turin magistrates are currently investigating allegations that Mr Gianni Zandano, chairman of the powerful San Paolo di Torino, was involved in the fraudulent bankruptcy of the Dominion finance group and doing favours for elements inside the Christian Democrat party.

## Investors' interest wanes in Portugal

By Peter Wise in Lisbon

Direct foreign investment in Portugal fell by 43 per cent to \$1.12bn (£427m) in the first seven months of last year, compared with the same period the 1992, according to the central bank.

Total foreign investment over the period was \$2.03bn but disinvestment rose to \$850m. The financial and real estate sectors attracted 52 per cent of the total. Only 24 per cent went into manufacturing.

Portuguese authorities say they do not fear growing competition from eastern and central Europe for inward investment because Portugal offers the bonus of European Union membership.

But the figures appear to indicate that some potential industrial investors are finding eastern Europe's lower wages and closer proximity to large markets more attractive.

New corporate capital accounted for \$1.2bn of the total amount invested, capital increases for \$76bn and investment in securities for \$43bn.

## Balladur gives France a petite push

John Ridding on the prime minister's cautious little prod for the economy

The French economy, according to Mr Gérard Longuet, the minister for trade and industry, is on a razor's edge. "Now it is necessary to give a small push to send us on to the side of growth," he said in a radio interview last week.

On Sunday Mr Edouard Balladur, the prime minister, announced the push. The measures he conjured up to revive the struggling economy were numerous and, in several cases, innovative. Car owners, for example, will be offered FF5,000 (\$842) from the government if they trade in vehicles over 10 years old to buy a new one.

The aim of the measures is to encourage French households to save less and spend more, and to curb an unemployment rate of 12 per cent and rising. But the prime minister's very resourcefulness demonstrated the dilemma his government faces in combining these goals with its commitment to anti-inflationary policies and a target of reducing the budget deficit to FF300bn this year.

The limited room for manoeuvre forced the government to choose its targets carefully. The motor vehicle and property sectors, worst hit by recession and described by the government as "motors of the economy", were singled out for special treatment.

In addition to the FF5,000 allowance for potential car buyers, the government will raise from FF75,000 to

FF100,000 the annual amount by which companies can write down the value of their cars. The measures apply to all makes, but French manufacturers stand to benefit most as, according to Mr Balladur, three-quarters of company cars are French-made.

In property, the government said it will cut from 6 per cent

### Limited room for manoeuvre forced him to pick targets carefully

to 5.25 per cent the rate on deposits paid into savings schemes designed for house purchases. The aim is to encourage individuals to spend, rather than save, such deposits.

FF5,000 will not buy a new car, and the cut in returns in property deposits will not spark a run on estate agents. To reinforce the measures, the government said it would ease rules on employee profit-sharing schemes, which represent about FF800m. Employees will be able to spend their deposits before the usual five-year limit if they buy cars or spend at least FF20,000 on property improvements.

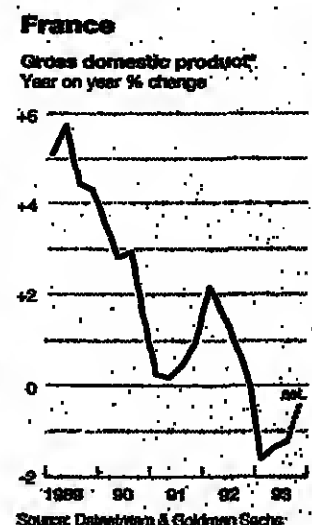
The measures aimed at curbing unemployment were also targeted. Mr Balladur said he

would accelerate rebates of value added tax to companies if they create jobs or take on more apprentices. The outstanding amount of VAT rebates is estimated at FF740bn and companies will receive FF30,000 for each job they create in the first half of this year. The government will also extend from June until the end of the year the availability of state aid of FF7,000 for each apprentice taken on.

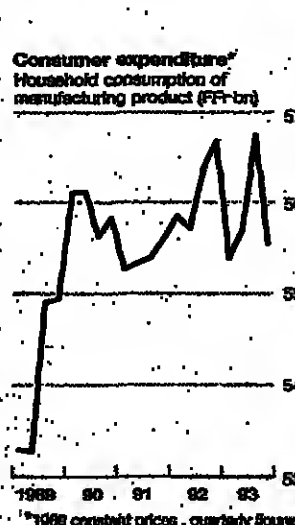
The various measures will provide help to the sectors concerned. The car industry, which saw sales in France fall by 18.3 per cent last year to just 1.72m vehicles, welcomed the measures. "They are strong enough to persuade those hesitating," said Mr Louis Schweitzer, chairman of Renault, who predicted that the effects should show from the beginning of March.

But for the broader economy, the effectiveness of the measures is less clear. "Because the measures are targeted they are also limited," said one economist in Paris. "There are still substantial obstacles to a marked and general upturn in growth," he said, describing the government's forecast of a 1.4 per cent rise in gross domestic product as optimistic.

One such obstacle is the continued rise in unemployment. Mr Balladur claimed progress, pointing out that whereas the number of unemployed rose by 200,000 in the first half of last year, it increased by just 100,000 in the second six months. Figures published yesterday showed a rise of just 4,300 in December, which kept the rate of unemployment stable at about 12 per cent.



Source: Datastream &amp; Capital Economics



\*1989 constant prices, capacity figures

today showed a rise of just 4,300 in December, which kept the rate of unemployment stable at about 12 per cent.

But the trend is still upwards, and most economists predict several more months of increasing joblessness until unemployment stabilises. Consumption will continue to be depressed by the threat of unemployment and by the weak purchasing power of the 3.29m people out of work.

In addition, many industrialists believe that interest rates, particularly short-term rates, remain too high. Overnight borrowing costs have been reduced to about 6.4 per cent, but with annual inflation of just 2.1 per cent, real interest rates remain relatively high.

"Economic activity has never revived without low short-term interest rates," said Mr Ernest-Antoine Sellière, vice-chairman of the Patronat's French employers' federation.

He called for further cuts in borrowing costs to support the country's fragile recovery.

Monetary policy is now out of the government's hands. But the newly-independent Bank of France, eager to establish its anti-inflationary credentials, has shown little inclination to move quickly on lowering interest rates. According to Mr Jean-François Mercier, economist at Salomon Brothers, the central bank's emphasis on the stability of the French franc and its decision to set only a medium-term target for M3 suggests "a bias towards monetary tightness both in 1994 and 1995".

Such a strategy is consistent with Mr Balladur's own belief in the need to create the conditions for long-term non-inflationary growth. When he reached into his bag of tricks on Sunday, he knew there would be no magic solution to France's economic problems.

## NEWS IN BRIEF

## Slovenia and Croatia in pact

Slovenia and Croatia, the ex-Yugoslav neighbours at loggerheads over issues ranging from borders to banking, look set to establish normal ties, Renter reports from Davos. Slovenia's prime minister, Mr Janez Drnovsek, said yesterday: "We will sign a trade agreement next week with Croatia. It seems we will normalise relations."

Mr Drnovsek, in Davos for the World Economic Forum of business and political leaders, had talks last week with his Croatian counterpart, Mr Nikica Valentic, in Ljubljana, the Slovenian capital. These covered a jointly-owned nuclear power station in Slovenian Krsko, a dispute about the operations of Slovenia's biggest bank in the Croatian capital, Zagreb, and disagreements about the common border.

Mr Drnovsek said the border disputes had not been settled and would have to be examined by an inter-state commission. But there were signs of a resolution to the other issues.

### RFE targets former Yugoslavia

US-funded Radio Free Europe yesterday started a news service to former Yugoslavia intended to counter what it called ethnic hatred and biased reporting in the state-run local media, Renter reports from Bonn.

The hour-long daily broadcasts would try to provide balanced news about former Yugoslavia and encourage a public discussion of peace and reconciliation, an RFE spokeswoman said.

Munich-based RFE and its sister station Radio Liberty have broadcast to eastern Europe and the former Soviet Union since the early 1950s but never had a service for the Yugoslav federation.

### Bulgaria deal for UK radio group

GWR Group, a big shareholder in Britain's Classic FM radio station, has bought a minority stake in Bulgaria's first independent radio station, company officials said yesterday, Renter reports from Sofia. Radio FM Plus was the first private radio to be licensed two years ago to compete with Bulgaria's state radio after the collapse of communism in 1989.

## Correction

### Mr Stefan Kawalec

Mr Stefan Kawalec, recently dismissed as the Polish deputy finance minister, is a non-party financial expert and not a member of the Left Democratic Alliance as stated on Page 2 of the January 31 edition.

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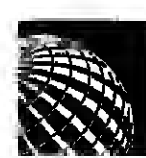
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# Crimeans vote for Russia

By Jill Barshay, recently in  
Simferopol, Crimea

Mr Yuri Meshkov yesterday became Crimea's president-elect, after winning a landslide victory on a platform of re-integrating his republic into Russia.

In a result that could provoke a direct confrontation between Kiev and the Black Sea peninsula, Mr Meshkov won 73 per cent of the vote in Sunday's run-off presidential election.

Mr Meshkov is promising to press ahead with a March referendum on Crimean independence from Ukraine despite Kiev's threat to "take decisive action" and "use all possible options" against any steps to undermine "Ukraine's territorial integrity".

Russia is maintaining an embarrassed silence on the election results, but the Russian media have been quick to point out that Crimea could be the next in a series of bloody civil wars in the CIS republics.

President Boris Yeltsin has just signed a trilateral agreement with the US guaranteeing Ukraine's current borders, in order to coax its neighbour into relinquishing its nuclear arsenal. But it will be tough for Russia to deny assistance to its former province.

Since Crimea's short-lived declaration of independence in May 1992, Ukrainian leaders



Crimea's president-elect Yuri Meshkov greeting supporters

have been struggling to keep Crimea content by expanding the region's sphere of political and economic self-rule. However, Crimea, 70 per cent populated by ethnic Russians and part of Russia proper before 1954, has become increasingly dissatisfied with the catastrophic Ukrainian economy, racked by hyperinflation since

last summer. Crimeans rejected the *status quo* offered by Mr Meshkov's defeated opponent, Mr Nikolai Bagrov, in favour of uniting with their ethnic kin and historical homeland in hopes of a brighter economic future.

A western diplomat in Crimea for the elections said: "It is not that Russia has won Cri-

mea, but that Ukraine has lost it through economic ineptitude." The vote puts the Kiev government in a vulnerable position, frightened that Crimea's loss will destroy its fragile state. Ukraine's regional divisions run strong from the more Ukrainian, nationalist west to the Russian-oriented industrial east.

Ukraine is also wary about losing its stake in the Crimean-based Black Sea fleet in the dispute between Kiev and Moscow.

While Ukrainian President Leonid Kravchuk agreed to allow the first Crimean presidential election to proceed, he has also indicated a secessionist referendum would be unconstitutional.

Mr Meshkov has already toned down his rhetoric of Russian unification in an effort to avoid hostilities with Kiev. "No one is talking about separating from Ukraine," he said.

He now advocates a step-by-step re-integration, starting with a gradual re-entry into Russia's ruble zone and establishment of a Crimean central bank.

He insists his proposed referendum for "an independent Crimea in union with other CIS states" is not secessionist. "This is a problem for Ukraine's constitutional court,"

Kiev's executive branch does not have the right to overrule it.

## Western delegation fails to raise loan hopes IMF in Moscow visit

By Layla Boultou in Moscow

A mission from the International Monetary Fund flew into Moscow yesterday amid fading prospects of quickly unblocking a new \$1.5bn loan and of forging a new type of IMF support package for Russia.

Despite announcing that the new government planned to use "non-monetary" methods to fight inflation, Mr Victor Chornomyrdin, the Russian prime minister, has still talked of continuing market reform and of expecting western financial support for his efforts. He was expected, however, to be out of Moscow for most of this week.

"It's very difficult to tell what will happen, whether the delegation will spend most of its time visiting museums or whether we will find a new language of mutual understanding," said one western official.

Mr Alexander Shokhin, the new economics minister, has called on the IMF to help the government draw up a budget for 1994, and to help it design industrial and social security policies.

The IMF has been berated by Professor Jeffrey Sachs for not providing enough money when the radical reformers he used

as a condition for financial support.

"What will we give Russia in March if we give the \$1.5bn now?" asked a western official, referring to the second tranche of a special loan designed to help countries move from communism to capitalism - which Mr Chornomyrdin wanted to receive this month.

"We seem to have to give Russia money periodically. It's like breathing. Now they're going to say they have to pay the bills left behind by Gaidar and Pyodovoy (the radicals attacked for not honouring spending commitments made by the state in order to keep down inflation)," he said.

"The injection of money into the economy will create a sense of normalcy but then there will be new inflation and they will tighten up again. It depends on how deeply they breathe. If they are very careful, the same person who does the expiring will also do the inspiring."

But the western official added that the IMF and the G7 seemed happy to agree on a "wait and see approach" until the new government's reform policies became clearer.

He pointed out that the G7 was expected to discuss Russia in detail at the end of February.

## Boost for German machine tools

Germany's machine tool industry, one of the key sectors reflecting trends in the country's economy, is showing some signs of growth, the association for German machine tool manufacturers, VDMA, said yesterday, writes Judy Dempsey from Berlin.

Foreign orders in December rose by 19 per cent compared with the same period the previous year, although there were few signs that orders from European Union countries and eastern Europe were increasing. The VDMA said that south-east Asia, the US and Latin America accounted for the bulk of the orders.

But domestic orders continued to decrease in December, falling by 14 per cent over the same period last year, so that total orders for the month rose by a modest 1 per cent.

On a year-to-year basis, total orders in 1993 were down 8 per cent compared with 1992, with domestic orders falling by 15 per cent and foreign orders growing by 1 per cent.

Most of the growth in foreign orders was recorded in the second half of 1993, confirming a pick-up in exports.

## Strikes prompt SPD call for fresh pay talks

By Ariane Genillard in Bonn

Leaders of the German opposition Social Democrats yesterday appealed for wage negotiations to resume as thousands of engineering workers across the country held protest strikes over pay increases.

Mr Rudolf Scharping, leader of the Social Democratic party (SPD) and rival candidate to Chancellor Helmut Kohl, called for trade unions and employers to start negotiations again, saying it was urgent that all the mistrust be put aside.

But trade union leaders made clear yesterday that the strike was only a warning in order to bring negotiations back on track. "We are ready to meet the employers in whichever town they choose to continue the negotiations as long as they are willing to present new proposals," Mr Walter Riester, deputy chairman of IG Metall, the engineering union, said.

Employers' leaders also said they were ready to try to bridge differences. "We are ready to hold constructive talks with IG Metall any time,"

Mr Hans-Joachim Gottschol, president of Gesamtmetall, said on German television.

Mr Scharping and other SPD leaders issued their warnings as 60,000 workers in 137 companies downed tools to protest against the refusal by employers to grant unions' demands for pay increases of between 5.5 per cent and 6 per cent.

More than 40,000 workers held morning stoppages in Bavaria, where around 80 companies, including carmakers Audi and BMW, were affected, according to trade unionists. In Baden-Württemberg, 9,000 engineering workers stopped work for up to three hours. Other protests took place in the states of Hesse, Lower Saxony, North Rhine-Westphalia and Berlin.

Talks between IG Metall and Gesamtmetall, the employers' association, broke down last week after a two-week deadline during which employers refused to discuss the pay increases demanded. Gesamtmetall is instead offering pay deals which would lower the workers' real purchasing power.

## Turkish central banker resigns

By John Murray Brown in Istanbul

Turkey's central bank governor, Mr Bülent Gültekin, resigned yesterday, dealing a fresh setback to the battered coalition of the prime minister, Mrs Tansu Çiller.

His resignation comes in the wake of last week's devaluation of the lira, and follows two weeks of currency markets. In Turkish money markets, the immediate cause was unclear yesterday, although Mr Gültekin is understood to be particularly angry at reported remarks by Mrs Çiller that the central bank was to blame for the 12 per cent devaluation.

Bankers expect renewed pressure on the lira on Wednesday when the treasury is due to redeem some TL 7,000bn (£2.5bn) worth of bills. Mr Gültekin, who became governor last autumn, warned of "political and economic tensions in the coming days". He said he had used all the instruments available to see off a crisis. However since January 11 (when the run on the lira started) he had been "left alone".

Mr Gültekin is the most senior bureaucrat to resign from Mrs Çiller's government, a move which will further fuel the impression of deep divisions over economic policy.

Mr Gültekin warned that Turkey must adopt a "reliable and believable" stabilisation programme. "Instead of a market economy, we have a situation where every sector expects everything to be provided by the state."

## Norway's bank chief faces new inquiry

By Hugh Carnegie in Stockholm

An official investigation was launched yesterday into two companies linked to Mr Torstein Moland, Norway's newly installed central bank governor, who has come under pressure to resign over allegations of tax irregularities.

Mr Moland, who took office at the beginning of January, said he welcomed the inquiry by Okokrim, a body which deals with economic and environmental crime, which he said was necessary to "get the truth on the table". He denies any wrongdoing.

Mr Sigbjørn Johnsen, the finance minister, also welcomed the investigation. Norway's minority Labour government has so far stood firmly by Mr Moland, with Mr Johnsen telling parliament last week several other investigations had revealed no evidence against the new governor.

Norway's three leading newspapers and the small Socialist Left party have called for Mr Moland to resign, saying his authority was undermined by allegations of tax regulation violations in the sale of his share in Airbus A320, a limited partnership used to finance aircraft purchases, to Ostlandske Stenerport, a subsidiary of Christiania Bank, where Mr Moland was a member of the board.

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## NEWS: INTERNATIONAL

## End killings of Inkatha, says Mandela

By Patti Waldmeir in Pretoria

African National Congress leader Nelson Mandela yesterday urged his followers to stop killing members of the Zulu-based Inkatha Freedom party, as negotiators from the two parties met for further talks aimed at averting serious ethnic conflict.

After meeting briefly yesterday the right-wing freedom alliance and the ANC said they would today consider their negotiating positions in a final attempt to amend the 1993 constitution to accommodate right-wing demands for regional autonomy. Full tripartite talks, including the government, would resume later in the week.

There is no legal hurdle to further discussions, as under the electoral law, the last possible moment for agreement is still as much as three weeks away.

The law states that parties must register for elections no more than 10 days after the planned April 27-29 election is officially promulgated. This has not yet been done, and promulgation could be as late as February 24.

Inkatha and the white right will determine whether to register for elections on the basis of whether the constitution is amended to their liking. But negotiators from all sides said time was running out, with President F W de Klerk expected to proclaim the election this week to allow complicated preparations for the first all-race poll to begin.

Right-wing parties also want a solution, knowing that, if they decide to enter the poll, they will have lost valuable campaign time.

ANC negotiator Mr Joe Slovo said on radio he was pessimistic about a breakthrough in the three-month stalemate between the government, ANC and the conservative Freedom Alliance, but "while there's talk, there's life."

At the weekend, supporters of both Inkatha and white right Afrikaner Volksfront (Afrikaner People's Front) made clear their rejection of the poll, though neither party has yet made a final decision on participation.

Mr Mandela reacted to weekend news of right-wing opposition by trying to reassure right-wing Afrikaners they can vote separately for their own homeland, a key demand from conservative Afrikaners. He made no such concession



ANC president Nelson Mandela reaches out to a cheering crowd of 10,000 in Ikageng, western Transvaal, yesterday

to Inkatha, which is demanding strong powers for regional governments, but called for peace between his supporters

and those of Inkatha Chief Mangosuthu Buthelezi. "It is disturbing there are some people who want to kill

every Zulu because they believe every Zulu is Inkatha," Mr Mandela told a crowd of 10,000 in Ikageng township out-

side Potchefstroom, western Transvaal. ANC members should reason with their opponents, not kill them, he said.

## Israeli health move deepens coalition rift

By Julian O'Zanne in Jerusalem

A special session of Israel's cabinet yesterday approved a controversial health insurance proposal, deepening rifts in a fragile coalition government.

Approval of the health insurance compromise will force the resignation of Mr Haim Ramon, health minister.

By a 9-6 majority, the Labour-led cabinet backed a compromise endorsed by the Labour convention on Sunday, rather than opting for a bill put forward by Mr Ramon which would have separated the trade union movement from health-care contributions.

Mr Ramon's bill also called for all insurance contributions to be collected by the National Insurance Institute rather than the Kupat Holim Clalit, the health-care arm of the trade union federation. The Labour convention compromise, endorsed by the cabinet, maintains the link between the trade union and the Kupat Holim, leaving the Kupat Holim with 50 per cent of the insurance dues.

Mr Ramon and the four cabinet ministers from the left-wing Meretz party opposed the compromise move.

After the vote Mr Ramon, a popular figure among the young reform generation of the Labour party, said he would resign at next Sunday's cabinet meeting. Prime Minister Yitzhak Rabin is anxious to retain Mr Ramon and is trying to persuade him to stay, possibly as minister without portfolio.

The health insurance compromise is unpopular in the country and could be voted down in the Knesset (parliament), threatening the government and its peace platform. Mr Binyamin Netanyahu, leader of the opposition Likud, said his party would oppose the compromise and vote for Mr Ramon's original bill.

If Mr Ramon leaves the government, it would weaken the coalition, already enfeebled after the ultra-orthodox Shas party left the coalition last year after charges of corruption were brought against two Shas ministers.

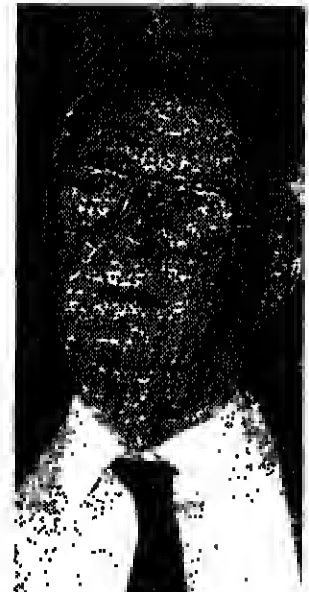
The internal difficulties came as Mr Yoel Singer, legal

adviser to the Foreign Ministry, was due back in Israel from Switzerland to present a draft Israeli-PLO agreement to Mr Rabin.

The draft was hammered out in Switzerland between Mr Shimon Peres, foreign minister, and Mr Yasser Arafat, Palestine Liberation Organisation chairman.

Israeli officials said the main obstacles to a final agreement to implement Palestinian self-rule in the Gaza Strip and West Bank area of Jericho had been largely agreed, but some details remained unresolved.

Mr Rabin has apparently taken a tougher position on



Yitzhak Rabin: anxious to retain Mr Ramon

control over border crossings and the size of the Jericho area than his foreign minister.

Mr Said Kamal, the PLO envoy to Egypt, yesterday confirmed the details of the Peres-Arafat compromise and said: "Rabin has the final word now and reaching agreement depends on his approval of the compromise reached between Peres and Arafat."

A drafting team from both sides will meet in Cairo this week before Mr Peres and Mr Arafat meet on Sunday in the Egyptian capital, where they could initial the agreement.

## NEWS IN BRIEF

## Lagos wants army measures lifted

Nigeria has asked Britain and the US to lift measures against the armed forces imposed after the annulment of civilian elections last June, writes Paul Adams in Lagos.

Chief of army staff, Maj-Gen Chris Alli said in Somalia that removing these measures would help Nigeria to fulfil its role in UN peace-keeping operations around the world. Nigeria's forces in both Liberia and Somalia have complained that they lack of pay and equipment.

Nigeria has been involved in UN missions to Rwanda, Angola, Somalia and Bosnia in the past year and provides nearly all the 10,000 strong West African peace-keeping force in Liberia.

## Poll endorses Kyrgyzstan reforms

Kyrgyzstan President Askar Akayev won a resounding referendum victory endorsing his plan for faster capitalist reforms, Reuters reports from Bishkek.

Mr Akayev, a former mathematics professor, gained 96.3 per cent of Sunday's vote, giving him the mandate he sought to push through reforms and override objections from an ex-communist parliament. The official turnout was 95.3 per cent of the 2.2m electorate.

## China and Taiwan reopen talks

China and Taiwan yesterday opened fresh "unofficial" talks, tackling political strains on on burgeoning economic ties, Reuters reports from Beijing.

Mr Chao Jen-bo, secretary general of Taiwan's Straits Exchange Foundation, warned against hopes for a breakthrough during the five days of meetings with his Chinese counterpart, Mr Tang Shubai of Beijing's Association for Relations Across the Taiwan Straits, saying complicated legal disagreements would take a long time to work out.

## Angolan police reform agreed

The Angolan government and Unita rebels yesterday agreed on a reorganisation of the national police force, a breakthrough in finding a settlement to their long war, agencies report from Lusaka.

Composition of the force was a major stumbling block to finding a settlement to end 18 years of civil war. The talks started in Lusaka in November. The two sides had previously agreed on a ceasefire, which has not come into effect.

## Britain withdraws Kenya forest aid

By Leslie Crawford in Nairobi

Britain's Overseas Development Agency has withdrawn a \$12m grant for a forestry conservation programme in Kenya because of concerns over unregulated land use in protected forest reserves.

This is the first aid-funded project to be cancelled since the international donor community restored financial assistance to Kenya last November. Balance-of-payments aid had been frozen for two years over allegations of corruption and economic mismanagement, problems which have not been fully addressed.

The British High Commission yesterday said it had been "unable to agree on mutually acceptable conditions for further support for the Kenya Indigenous Forest Conservation project".

The ODA is believed to have pressed the Kenyan government to end the illegal allocation of protected forest areas to members of the ruling Kambui party and their acolytes. It also demanded an end to unregulated logging concessions, which are destroying Kenya's tropical hardwood forests.

It is believed the vation project was cancelled when the government failed to provide these assurances. Government officials were unavailable for comment.

Land has always been a political issue in Kenya because of the scarcity of arable land for a rapidly growing population. It is a main cause of ethnic violence in Kenya.

Dr Richard Leakey's resignation as director of the Kenya Wildlife Service last month was also triggered by the political hunger for land. He contended that his refusal to grant mining or commercial concessions within Kenya's nature reserves provoked a vendetta against him.

## ANC tries to heal mines investment confidence

By Matthew Curtin in Johannesburg

The African National Congress is stepping up its efforts to repair damage to investor confidence in South Africa caused by what it says is misunderstanding by foreign investors and the mining industry of its draft mining policy.

While the ANC is determined to see mineral rights fall under state control, it is increasingly concerned that change takes place after consultation with the mining houses, trade unions, and foreign mining companies operating in South Africa.

Despite an acrimonious meeting between the ANC and mining industry representatives last week, the organisation and the Chamber of Mines are moving towards a more constructive relationship. The chamber is preparing an

official response to the ANC proposals before a meeting tomorrow at which the two sides will draw up guidelines and a timetable for more talks.

Mr Paul Jourdan, the organisation's co-ordinator of mineral and energy affairs policy, said yesterday the ANC had no plans to set up a state-run marketing corporation with control over the pricing of South African mining output, and had no intention of expropriating or nationalising mineral rights or mining companies.

Clauses in the draft mining policy document referred only to the establishment of a formal minerals auditor to monitor export pricing, a job which the South African Reserve Bank was already doing.

Mr Jourdan said research showed that although the mining sector seemed to be one source of irregular capital

flight from South Africa through transfer pricing, it was small mining companies rather than the mining houses which were to blame.

Mr Jourdan believed the ANC's plan to return mineral rights to the people was in line with general sympathy inside the industry that public ownership was preferable to private.

Given the complexity of mineral rights in South Africa, the transfer to the state would be slow, perhaps involving the introduction of a tax on mineral rights with the option of ceding rights to the state in exchange for renewable long-term mining leases.

"Reversion should be achieved without impairing the profitability and expansion of all mining companies operating in South Africa," Mr Jourdan said.

## New Algerian leader faces huge problems

By Francis Ghiles

Gen Lamine Zeroual, sworn in yesterday as Algeria's sixth head of state, faces huge challenges on the economic and political fronts during his first weeks in office.

Gen Zeroual, who retains his defence portfolio, will have to decide whether to attempt dialogue with the banned Islamic Salvation Front (FIS). Secret talks between senior officers and representatives of FIS have come to nothing, and Mr Ali Benhadj, one of the more fiery FIS leaders, has written from prison that nothing is possible until "those who suspended the elections two years ago and split the blood of Muslim children are brought to trial".

Some in the military are convinced that a genuine attempt to talk provides the only hope of separating moderates from the more revolutionary fundamentalists, such as the Armed Islamic Group who have claimed responsibility for the killing of foreigners and foreign wives of Algerians.

Some officers fear that without dia-

logue there could be a risk of widespread regional and factional violence. Others are wary of dialogue, as they believe fundamentalist supporters would make them pay a heavy price for the repression they have suffered for the past two years.

A policy of dialogue is supported by the most respected lay opposition leader, Mr Hocine Ait Ahmed, who leads the Front des Forces Socialistes.

He says the army holds "the keys" to the future but must talk to all political parties, not only the FIS. He suggests it should share power with civilian parties, a position the military has not agreed to since independence 33 years ago.

A further argument in favour of dialogue is that negotiations are well advanced with the International Monetary Fund on a package of economic reforms.

So are talks to lighten the burden of foreign debt payments which in 1994 will absorb all Algeria's foreign income. Mr Badia Malek, who was confirmed as prime minister yesterday, has made

public his wish for agreement with the IMF ever since he took office last August.

Senior European and US observers do not believe it will be possible to sell further austerity to a population which has suffered five years of declining living standards and civil strife, if minimum political consensus is not achieved.

Gen Zeroual's father was an imam (preacher), and Mr Malek's a cadi (Muslim judge). Their background and credentials may help their efforts towards building a consensus.

Much of the initial support for the FIS came from young Algerians despairing at the corruption and inefficiency of a command economy which, for a quarter of a century was run by one party, the National Liberation Front, with army backing.

This despair was shared by millions who were opposed to the methods and aims of the "Party of God" but who in the past two years have refused to support the government because of its failure to enact economic reforms.

Some of Algeria's western partners, such as Spain and the US, for two years now have consistently argued that dialogue, however hard, and economic reforms provide the only hope of averting civil unrest.

The French government, most notably Mr Charles Pasqua, minister of the interior, has been blunt in support for the regime. But the comment of Mr Alain Juppé, French foreign minister, this month, indicating that the status quo was untenable, suggests France may be shifting its ground.

Those who remain opposed to talking with the FIS argue that a "moderate" fundamentalist is a contradiction in words. Yet the more radical Islamic groups are known to despise the FIS, which when allowed to operate legally was never monolithic in its views and behaviour.

Even Algerians opposed to the FIS know there must be a difference between religious fanatics trained in Afghanistan and the average young Algerian despairing at the prospect of no job and no housing.

## Oriental's hopes ride on the Eastern Express

An English-language daily hits Hong Kong's streets today, Simon Holberton writes

Along with the morning's delivery of newspapers and magazines, Hong Kong's band of newspaper hawkers have been receiving an unexpected visit.

Mr Ma Ching Kwan, chairman of the Oriental Press Group, publisher of the Chinese-language Oriental Daily News - Hong Kong's biggest selling daily newspaper - and Mr Herman Hui, an executive director, have been rising early over the past few weeks to meet the people who sell their paper on the streets.

Both are there to tell the hawkers about Oriental's latest publishing venture, a daily English-language newspaper called the Eastern Express, and to ask them to give it prominent display on their stands.

Eastern Express begins publication today after an 11-day delay due to technical difficulties with its computer system. It is the first English-language daily to be launched in Hong Kong since 1949, when the Hong Kong Standard was started by the Sing Tao newspaper group.

Mr Ma's early-morning chats are more than just a beguiling

example of oriental politesse. English-language newspaper publishing in Hong Kong can be extremely profitable if you get it right.

The South China Morning Post, controlled until recently by Mr Rupert Murdoch's News Corporation and now by Malaysian financier Mr Robert Kuok, has the highest operating margins of any listed newspaper in the world. In the six months to the end of December 1993, the Post's HK\$312m (€27m) income before tax was equal to 53 per cent of its turnover; its after-tax margin was 44 per cent.

It is this margin and the change in the Post's management (Mr Kuok is seen as a "pro-Beijing" proprietor who will turn his newspaper into the "People's Post") which finally prompted Mr Ma to dust off a two-year-old proposal to bring out a competitor to the Post. "I don't think I can smash the Post overnight," says Mr Hui. "But I believe the fittest survive."

He appears equally confident in the face of questioning about press freedom after Hong Kong's transfer to China

in 1997. "I do not think a free press should be afraid of the Communist party. A newspaper should not exist according to the political weather."

The Oriental group has a mixture of pride and corporate strategy riding on the Eastern

Express. First is the company's unblemished record in Hong Kong of succeeding in every publishing venture that it has embarked on.

Second is the desire of Mr Ma to spread his wings beyond Hong Kong by publishing the Eastern Express for predominantly Hong Kong Chinese populations in Australia and on

the west coast of the US.

That said, the start-up cost has not been large. According to Mr Hui, the company has invested some HK\$20m in the newspaper, mainly in its editorial system, and staff. Other costs are limited because the

paper is printed on existing presses, and the staff are located on a previously vacant floor of the company's headquarters in Kowloon Bay.

Distribution costs will also be minimal, although coverage of Hong Kong will be comprehensive, because the Eastern Express will be distributed along with the Oriental Daily

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## NEWS: THE AMERICAS

# Bolivia plans far-reaching privatisation

By John Bartholomew  
in Buenos Aires

Bolivia yesterday set in motion one of South America's most ingenious privatisation programmes. The new government of President Gonzalo Sánchez de Lozada sent to Congress a bill to authorise the transfer of six state companies to private investors and to Bolivia's 3.2m adults, in a scheme inspired by eastern Europe's mass privatisations.

Mr Ramiro Ortega, the official overseeing the programme, said it would "generate an investment shock for Bolivia, generate jobs and double-digit growth within two years".

Bolivia is South America's poorest country but has been in the vanguard of economic reform since it defeated hyperinflation in 1985, when Mr Sánchez de Lozada, a millionaire businessman, was finance minister.

Mr Ortega said that, under the scheme, long-term investors selected through an international bidding process would take up to half the equity in each company without payment. They would, however, have to agree to invest heavily in them and sign a long-term performance agreement.

Ownership of the remaining shares will be divided among the population free of charge, but will be held in private pension funds. These funds are

meant to provide a minimum retirement income as well as to galvanise Bolivia's rudimentary capital markets and improve access by private companies to long-term finance.

Electricity and telecommunications companies are the first candidates for the scheme, followed by the state railways, an ironworks, the YPF oil and gas corporation, and the international airline L.A.B.

There will be no restriction on foreign investors. Companies will be transferred free of debt and environmental and labour liabilities. They employ about 3,000 people and management could sack staff, with severance charges paid by the government.

The draft law sent to Congress yesterday will be followed by further measures to create regulatory frameworks, abolish legal monopolies and specify each company's privatisation mechanism. The government is confident its majority in Congress will ensure the bills' rapid passage.

Mr Ortega says the scheme will draw \$3bn (\$2bn) into Bolivia over three years, an annual capital inflow equivalent to about 20 per cent of GDP. He forecast this would treble the growth rate to 10-12 per cent a year and cut unemployment by two-thirds, from 30 per cent now.

# Saudis' US arms payments eased

Saudi Arabia and the US have signed an agreement under which the cash-strapped Saudis will restructure \$5.2bn (\$5.1bn) in arms payments to five US companies, defence officials said yesterday.

The deal, signed on Saturday, could also clear the way for a reported plan by the Saudis to buy \$50m to commercial airliners from Boeing and McDonnell Douglas.

The US defence officials said the restructuring deal was signed by officials of the two governments and of McDonnell Douglas, Raytheon, General Dynamics, FMC and General Motors.

The \$5.2bn in payments, previously scheduled over the next two years, cover part of some \$30bn in US weapons orders by the Saudis.

The defence officials said the plan would allow Saudi Arabia, which has been hit by declining oil prices, to stretch out payments for jet aircraft, missiles, tanks, armoured troop carriers and other arms, without cancelling planned purchases.

The deal chiefly affects a \$9bn deal by the Saudis to buy 72 McDonnell F-15 fighter aircraft. Instead of taking delivery of two of these jets each month, beginning sometime next year, the Saudis would buy one each month, the officials said.

# Scandal mars Costa Rica campaign

Messy court case robs the presidential favourite of his lead, writes David Scanlan

A series of scandals has robbed Costa Rica's leading presidential candidate of his commanding lead in the opinion polls, as one of the dirtiest election campaigns in the Central American country's history draws to a close.

Mr José María Figueres of the opposition National Liberation Party is now even with or slightly behind his opponent, Mr Miguel Ángel Rodríguez of the ruling Social Christian Unity Party. The election on Sunday, according to most polls.

The constitution prohibits President Rafael Ángel Calderón from running for re-election.

Mr Figueres, son of a popular former president, Mr José "Pepe" Figueres, was in front by at least seven percentage points in the autumn but his fortunes have tumbled through scandals and accusations, including allegations that he was involved in the murder of a drug dealer 20 years ago.

Given the popularity of his father, this was to be an election for Mr Figueres to win easily. But an unpleasant court battle got his campaign off to a poor start in October.

Mr Figueres sued for libel and slander two authors, the brothers David and José Romero, whose best-selling 1991 book, *The Chemise Case*, linked him with the unsolved murder of a suspected drug dealer.

In dramatic testimony, Mr Figueres denied the killing but a Costa Rican judge, in a ruling on November 30, upheld a previous judgement absolving the authors.

Mr Figueres, whose father was president at the time of

the killing, had vowed to resign if he lost the case. Now, though, he is pressing on - and has even claimed victory after one of the dirtiest election campaigns in the Central American country's history draws to a close.

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TRouble in his wake: President Rafael Ángel Calderón must stand aside this time

Photo: AP

# Low poll on Guatemala reform

By Edward Orlebar

Fewer than one Guatemalan in five voted in a referendum on constitutional reforms on Sunday, failing to provide President Ramiro de León with the vote of confidence he was seeking to boost his lacklustre presidency.

About four-fifths of those who did vote supported the reforms sponsored by the president - to bring forward congressional elections, decentralise government spending and combat corruption - but more than 30 per cent of voters stayed at home, according to early results.

Even so, Mr de León, who negotiated the reforms with Congress in November after he had failed to purge corrupt congress members, is claiming a renewed mandate.

But there is nothing to prevent corrupt deputies or supreme court judges being re-elected or re-nominated.

Opponents from unions and popular organisations who called for Guatemalans to abstain, arguing that the reforms were merely cosmetic, said the result was a political failure for the president.

"The referendum was postponed the necessary restructuring of the state," said Mr Byron Morales, a union leader.

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"The referendum was postponed the necessary restructuring of the state," said Mr Byron Morales, a union leader.

# At least five Somalis die as US troops open fire

By George Graham in Washington

The chequered history of the failed US effort to restore stability to Somalia took another violent turn yesterday when US marines opened fire near a food distribution centre in Mogadishu, killing and wounding several Somalis.

A US official said the marines, who were escorting US diplomats to a meeting with representatives of General Mohammed Farah Aidid, a Somali clan

leader, were first fired on by at least two Somali gunmen. This account was not corroborated by a nearby detachment of Bangladeshi troops, and was contradicted by Somali witnesses who said US troops fired directly at the crowd. At least five Somalis were reported to have died in the incident.

President Bill Clinton has set a March 31 deadline for the withdrawal of US troops. That withdrawal was ordered in response to criticism to the US Com-

mission after 18 US soldiers were killed last October during a raid intended to capture allies of Gen Aidid.

The United Nations has sketched out plans for a reduced international force of around 15,000 after the US withdrawal, with most of the troops deployed in the more settled areas outside Mogadishu.

However, UN officers predict the peacekeepers will increasingly come under attack from gunmen seeking to

test the resolve of remaining troops. US officials have acknowledged they are not hoping for much more than "a sort of rough and ready coexistence" between the rival Somali clan leaders after the US troop withdrawal.

Mr Clinton is expected to ask Congress in next week's budget for another \$400m (\$267m) to wrap up the US involvement in Somalia, bringing the overall cost since US troops first landed in December 1992 to more than \$1bn.

## NEWS: WORLD TRADE

# Germany's gas rivals end three-year dispute

By Judy Dempsey in Berlin

Arch-rivals in the German gas industry last night called a temporary truce after a contract guaranteeing long-term Russian gas deliveries to eastern Germany was signed in Leipzig.

The contract ends a bitter three-year dispute in which Wintershall, a subsidiary of BASF, Germany's largest chemical group, attempted to weaken the east German gas monopoly held by Verbundnetzgas, the regional gas transmission company.

It is also seen as a victory for Wintershall, which is poised to play a more important part in the German gas industry, despite strong resistance from Ruhrgas, which holds 70 per cent of the western German gas market, and other German gas distributors.

Under the terms of the 20-year contract, VNG will buy gas from Wintershall Erdgas Handelshaus, or WIEH, Wintershall's trading house. Annual deliveries will rise from 3.5bn cubic metres to 7bn cubic metres after 1999. In the process, VNG has secured a supplier and Wintershall has secured a buyer for its gas.

Until 1990, natural gas accounted for less than 5.5 per cent of eastern Germany's primary energy consumption. It was delivered through two Russian gas pipelines - Yamburg, which delivered 3.1bn cubic metres a year, and Orenburg, which delivered 2.8bn cubic metres to the region. The contracts had been made between the former east German and Soviet governments, with VNG acting only as a distributor.

Everything changed after unification. The Yamburg contract - which is due to expire in 1998 - and the Orenburg contract were taken over by the German federal government, which assigned them to VNG. VNG had been privatised by the Treuhanderprivatisierung agency. But the carve-up of its shares weighed against Wintershall, British Gas and Elf Aquitaine, which combined hold 25 per cent of VNG, in favour of Ruhrgas and other west German gas distributors

which hold the majority. However, Gasprom, the former Soviet gas ministry, which was selling on behalf of the Soviet and later the Russian government, insisted it would no longer accept old - and lower - prices from VNG for any new gas deliveries from the Orenburg pipeline. At issue was not only price; it was also a question of who would control Russian gas supplies to eastern Germany.

After VNG declined to pay more, Gasprom and Wintershall set up a joint venture - the WIEH trading house, with Gasprom holding a 30 per cent stake. Gasprom gave WIEH both the right to market Orenburg's gas - if necessary through Wintershall's new pipeline - and influence over gas prices.

After endless arguments and short contract deliveries by WIEH to VNG, both sides last night called a truce. "It has been a difficult dispute," a Wintershall official said. "But if you want to create competition in this country, you need a lot of energy in order to fight your way into it."

# Treuhand warns Elf over oil refinery

By Judy Dempsey in Berlin and John Riddling in Paris

The Treuhanderprivatisierung agency reserves its legal right to impose penalties for breach of contract if Elf Aquitaine, the oil group and France's largest industrial company, fails to find a partner for the east German Leuna refinery complex. Treuhander officials confirmed yesterday.

Elf wants to reduce to 35 per cent its current 65 per cent stake in Leuna, a refinery being rebuilt in the state of Saxony-Anhalt.

The remaining stake is held by Thyssen Handelsunion. Together, they agreed with the Treuhander to invest DM4.8bn (\$1.95bn) and secure 1,000 jobs to the refinery's construction. When completed, Leuna will have an annual capacity of 10m tonnes.

Elf's decision to reduce its stake to Leuna is a part of the group's strategy of cutting costs and improving profits, which last year fell from FF8.3bn (\$700m) to FF1.1bn. Mr Philippe Jaffré, who took over as chairman of Elf in August last year, said last week that discussions were being conducted with potential partners in the project, but that no agreements had been reached. He also held talks with Thyssen, in Paris in early January, about the prospects for the project.

"Mr Jaffré is attaching great importance to a reduction of the investment in Leuna," said one oil industry analyst in Paris. "It is necessary to cut costs, but also to show he is serious about improved returns during the process of privatisation."

Elf has assured the Treuhander it will try to find partners to make up any shortfall following Elf's decision to reduce its stake, but so far it has found no candidates. Thyssen Handelsunion is not interested in increasing its own shareholding.

Elf has originally agreed to reduce the Leuna refinery as part of an agreement to acquire the east German Minal state service station network.

# Move to mend banana split

Deborah Hargreaves on a revised European import regime proposal

The European Commission is believed to be considering a plan that would end its row with Latin American countries over access to the \$2.7bn European banana market which might be put before a committee meeting of the General Agreement on Tariffs and Trade today.

It would not be the first solution proposed to end this arcane dispute which has cast a shadow over relations between the European Union and Latin American producers for more than two years.

Temper in the EU rarely runs as high as they do over bananas. The complex row, founded in the EU's obligation, under the Lomé preferential trade convention, to import bananas from former colonies of Britain and France, has set commissioners against each other and opened divisions between member countries. Germany has made its own complaint to the European Court.

Many member countries are critical of the Commission's handling of the dispute but have been unable to hammer out a policy which has their majority backing.

At the same time, a rift has developed between the group of Latin American producers over their response to proposals put by the Commission last year.

At a meeting to Guatemala on Friday, the group of five Latin American producers along with Ecuador and Mexico failed to reach agreement on ending the stalemate but will meet again in Panama on Saturday.

Earlier this month the Latin Americans rejected proposals put by the Commission to allow them a ceiling of 2.1m tonnes of banana imports to the EU this year, breaking down into individual country quotas. These would also be subject to tariff payments.

The Commission had put great pressure on the producers to accept its plan - a ceiling of 2m tonnes was imposed last July. But producers have complained to Gatt about the EU banana regime and a condition of accepting the improved ceiling was that they drop that complaint.

to withdraw the offer if the Latin Americans had not accepted it by the time Gatt issued its report on the banana regime. However, the Commission has since extended its deadline for agreement to February 11 which is when the Gatt report will be circulated to all members.

The Commission is believed to be looking at improving the latest offer by slightly increasing

fruit is also of a uniformly high quality. "Logic dictates that the central Americans which grow the best bananas at the cheapest price should be able to provide the best deal for the EU consumer, but since when has logic ever dictated EU agriculture policy?" said Mr John Wakeley, food and drink analyst at Lehman Brothers.

Latin American producers have been supplying up to

to a lesser extent in the Netherlands, Denmark and Belgium.

Banana distributors such as Geest, which has warned it would make a loss for last year, bemoan the political squabbles which have cast a shadow over the market. "I think it's almost unprecedented in any sphere where government and industry bump against each other," said



DIVISIVE FRUIT: A Guatemalan sorter sends her crop on its way to customers abroad

Photo: Joe Pen

# Japanese lobby group attacks numerical targets

By Paul Abrahams in Tokyo

Leading Japanese academics and economists have called for their government to stand firm against US demands for numerical targets as part of the countries' bilateral trade talks. The 70 academics, in the Scholars for Free Trade lobby group, said the government should not compromise even if threatened by sanctions.

Earlier, a senior Washington official said the US might have to resort to sanctions if the framework negotiations over Japan's trade surplus and access to the Japanese market failed.

The US is targeting Japanese barriers to sales of vehicles and automotive parts, insurance, and government procurement of medical and telecommunications equipment. The negotiations are deadlocked over US demands for objective criteria to be set against which progress can be measured.

In an open letter to the US and Japanese governments, the group said that, in a free market, the consumer should decide market shares. It was more important to create such a market than distort it by numerical targets.

# US company wins order to process Chinese waste

By Our Beijing Staff

Dresser Industries, the Dallas engineering company, has won a pioneering agreement to treat wastewater in China, an area with huge market potential.

DI will collaborate with Beijing Wastewater Treatment Engineering Corporation (BWTE) to build wastewater treatment plants and provide technical know-how.

"Dresser Industries has played a significant role in China for many years and is committed to doing business in China," said Mr Robert Brimberry, president of Dresser's Trading Division, at a signing ceremony last week.

China produces 100m tons of waste water a day. Only 5m tons, or 2 per cent, is treated, because of a lack of treatment facilities.

Beijing now treats 20 per cent of the city's daily 2.4m tons of sewage.

Officials plan to raise that figure to 80 per cent by the year 2000.

DI won its first Chinese order in 1974. It now has an office in Beijing and one in South China's Shenzhen Special Economic Zone.



**"Success is never final."**  
*Winston Churchill*

**"Carpe Diem."**  
*Horace*

**"Things may come to those who wait,  
but only the things left by those who hustle."**  
*Abraham Lincoln*



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One thing is eminently clear today: knowledge of the customer is the competitive engine of the next decade. Businesses will have to react faster, and differentiate themselves to get closer to their customers.

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## NEWS: UK

## Sinn Féin squares up to press Ulster case

By Michael Cassell in Belfast

Mr Gerry Adams, Sinn Féin president, will today turn his back on the furor over his visit to the US and launch a concerted, 48-hour campaign to press home the republican case for a political solution in Northern Ireland.

The US decision to grant Mr Adams a visa was met with outrage by unionists in the province, who warned that the Sinn Féin leader would fully exploit the visit for propaganda purposes.

Some Ulster politicians now expect Mr Adams to use his visit to hold out the prospect of a temporary ceasefire by the IRA in order to extract maximum publicity from his short trip and to cast Sinn Féin as the peace-makers. British government sources in Northern Ireland, however, made clear that any such gesture would be regarded as meaningless and that only a full renunciation of violence and a permanent ceasefire would help the peace process move forward.

But the decision was given a cautious welcome by Mr Albert Reynolds,

the Irish prime minister, who said the visit was acceptable if it helped bring closer the prospect of peace. Mr John Hume, leader of the Social Democratic and Labour party and representatives of the Alliance Party are also expected to attend today's conference called by the National Committee on American Foreign Policy.

Unionists were quick to accuse President Clinton of a policy U-turn and said the decision meant the US had relinquished any right to act as an intermediary in any efforts to bring peace to the province.

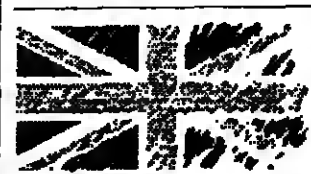
The Rev Ian Paisley, leader of the hard-line Democratic Unionist party, accused the US administration of "kow-towing" to the Boston Irish lobby and warned that Mr Adams might declare a short ceasefire which would then be hailed as a tremendous breakthrough. Mr Paisley will meet Mr Ray Seitz, the US ambassador in London, later this week to discuss the US administration's decision.

Mr Jim Molyneux, the Ulster Unionist party leader, accused the Clinton administration of "presidential wobble".

But Mr Adams claimed the US decision would advance the peace process in Northern Ireland. Before leaving for New York he said he thought the US could play an influential role in resolving the Ulster conflict. "They can encourage the British, without taking sides, and move the situation on," he said.

Asked whether he now renounced violence, one of the stipulations originally laid down for a visa, Mr Adams replied: "My attitude is quite simple and straightforward - I want an end to violence."

## Britain in brief



## PM to warn Tory right over unity

Mr John Major, the prime minister, is expected to warn the right-wing of the Tory party to stop undermining his leadership when he meets MPs from the right-wing 92 Group today.

The deputation, led by Sir George Galloway, will press for a reshuffle of the cabinet. But last night the Tory right was hacking away from demands for an early cabinet reshuffle after Mr Major made clear he will not be hurried.

The group's main aim is to secure promotion for Mr Michael Portillo, chief secretary to the Treasury, who is widely regarded as the most plausible right-wing leadership candidate.

Friends of the prime minister said he has agreed to meet the deputation to demonstrate that his door is open to all sections of the party. But he will tell Sir George that a reshuffle is "far from his mind".

The right believes such a reshuffle would bring fresh blood into the party leadership in advance of the local and European elections in May and June.

## MCC pay-out likely in March

Creditors to Maxwell Communications Corporation may expect to receive a first pay-out from the company in March this year, a report circulated by the administrators says.

Mr Mark Homan, Mr Colin Bird, Mr Alan Jamieson and Mr Jonathan Phillips, the joint administrators to MCC from accountants Price Waterhouse, said they expected a "substantial" distribution by next month and a further during the second quarter of the year.

They placed the total amount to be distributed in the range 28p-43p in the pound, plus up to a further 8p in the pound if a series of litigation claims are successful. This represents a rise in estimated realisations from previously stated ranges of 23p-40p, reflecting greater proceeds from sales of MCC's US businesses than initial pessimistic estimates.

The report estimates that total assets available for distribution to unsecured creditors are in the range \$1.03bn-\$1.35bn, and the value of unsecured claims is in the range \$3.17bn-\$3.62bn.

## Pensions warning was ignored

The government ignored warnings by pensions specialists nearly 10 years ago about the dangers of allowing personal pensions to be sold by a self-regulated life insurance industry. It has emerged.

Documents from the National Association of Pension Funds, the occupational pensions industry group, show that senior figures in the industry told the government in 1984 and 1985 that strict controls had to be placed on sales agents to prevent abuse.

Personal pensions legislation was then under consideration by the Department of Health and Social Security headed by Sir Norman Fowler. Government incentives to encourage personal pensions took effect in July 1988. The documents have come to

light as the Security and Investments Board, the City's chief regulatory watchdog, is preparing an investigation into up to 600,000 cases of individuals who were persuaded to transfer out of their employers' schemes into less attractive personal pensions.

## Bank mortgage lending falls

Mortgage lending by major British banks fell by 14 per cent in December, although gross mortgage loans were at a record £19.3bn for last year as a whole, according to figures released yesterday by the British Bankers' Association.

The BBA said that gross mortgage lending amounted to £13.6bn in December, compared with £15.5bn the previous month. There was a sharper fall in the seasonally adjusted figures for net lending, which dropped from £871m in November to £733m in December.

## Beaches with EU-rating 'safe'

Stomach upsets can be expected from swimming in dirty sea water - but beaches which meet European Commission standards should be safe, a government report said yesterday.

The four-year study was set up in 1989 by the environment and health departments, the Welsh Office and the National Rivers Authority - the environmental watchdog - after rising public concern about the dirtiness of beaches.

Only some 80 per cent of the UK's 458 classified bathing beaches now meet European standards according to government figures. Water companies are investing billions of pounds to comply with European rules to stop piping sewage into the sea.

Yesterday's report, the final stage in the study, which studied 16,000 holidaymakers on 8 beaches, found that Morecambe, Cleethorpes, and Ramsgate were among the beaches where bathers showed annual rates of health problems. However, the scientists found no link between ear, eye, nose and throat infections and the level of bacteria in the water. Instead the infections appeared to be linked to the length of time spent in the water - surfers and children who spent hours in the sea suffered particularly badly.

## BT cuts foreign call costs

British Telecommunications is cutting the cost of some overseas telephone calls in the latest phase of its price war with Mercury.

From Wednesday a standard rate call to Australasia will cost 70p a minute and a cheap-rate call 60p a minute, BT said. This will cut the cost of a five-minute, cheap-rate call to £2.82 from £3.38, representing a 13 per cent cut.

Mercury said its charges to Australasia remained cheaper at just more than 50p a minute standard rate and less than 45p a minute cheap rate.

## Floods caused £1bn damage

Flooding across southern England in January caused damage estimated at £1bn, the Meteorological Office said yesterday.

Reviewing the month's weather, the Met Office said 130 flood alerts were issued by the National Rivers Authority and hundreds of households in the south and south-west were flooded.

By January 10, south Wales and southern England had received the amount of rain normally expected for the whole month.

## Lord Lawson in running to head OECD

By Peter Norman, Economics Editor

The British government is backing Lord Lawson, the former chancellor, to be the next secretary-general of the Paris-based Organisation for Economic Co-operation and Development.

The job of running the "club" of 24 industrialised nations falls vacant at the end of September when Mr Jean-Claude Paye, the present secretary-general, completes his second five-year term of office. Mr Paye, 59, and a former French diplomat, has let it be known that he would like to continue in the job, Canada is backing the candidacy of Mr Donald Johnston, a Canadian Liberal politician.

British government officials said yesterday that Lord Lawson, 61, was ideally qualified for the post, pointing out that he was a strong supporter of international economic co-operation when chancellor between 1983 and 1989.

Lord Lawson angrily resigned over Mrs Margaret Thatcher's cabinet over her refusal to discard hard-line monetarist Sir Alan Walters as her economic adviser.

The OECD secretary-general has a tax-free salary of £191,000 a month (about £125,000 a year), a Paris flat and a chauffeur-driven car, and can qualify for additional allowances.

The various candidates will be discussed by OECD ambassadors with the aim of achieving a consensus among member states by the annual ministerial meeting in June.

Lord Lawson's candidature is unusual because he has a heavyweight political background, whereas recent OECD heads have been bureaucrats. However, there is a growing tendency to put strong political figures into international economic posts, as witnessed by the appointment last year of Mr Peter Sutherland as director-general of the General Agreement on Tariffs and Trade (GATT).

While Mr Paye has earned praise and respect for his stewardship of the OECD, he has adopted a low profile stance at a time of dramatic upheaval in the world economy.

The OECD, which serves as a source of advice and a forum for exchanging views among its members, is also facing radical change with Mexico negotiating membership and South Korea, Hungary, Poland, the Czech Republic and Slovakia anxious to join.

It is understood that Lord Lawson put his name forward for the OECD post. The British government has taken up his cause with enthusiasm. His appointment would go some way to diluting the near monopoly control of French officials over senior international economic posts.

## Clinton takes a chance on Adams

George Graham on how the visa row plays in Washington

US officials believe Mr Gerry Adams's visit to the US could strengthen his position within the Irish republican movement and help those willing to move towards peace talks to control the more extreme members of their organisations.

A group of around 40 members of Congress has been pressing President Bill Clinton to grant Mr Adams a visa to attend a conference in New York today on the prospects for peace in Northern Ireland, arguing that this could contribute to the peace process by enhancing his influence over the rank and file membership of the IRA.

"The visa won't ensure that, but it's a calculated gamble to raise his prestige against some of his party's extremists," a congressional official said.

"What is the worst that can happen? If it doesn't work and they go back to terrorism he doesn't get in again," he added.

Mr Adams had previously been denied entry to the US eight times because of Sinn Féin's ties to the IRA.

White House officials said the visa authorisation was intended to "reach out to him and his organisation to encourage them to work within the peace process."

Although Congress's most prominent member of Irish extraction, House of Representatives Speaker Thomas Foley, remained opposed last week to granting Mr Adams a visa,



Gerry Adams on board yesterday's flight from Dublin to New York. His visa prohibits him travelling more than 25 miles from the city or engaging in fund-raising activities. (Picture: Charles Redwood)

most of the Friends of Ireland, a congressional caucus whose members include Congressman Frank McCloskey of Indiana and Senator Edward Kennedy of Massachusetts, have urged Mr Clinton to agree to Mr Adams's visa request.

In 1992, during a hard-fought primary election in New York state, Mr Clinton told a gathering of Irish-Americans he thought it would be "totally harmless to our national security and would widen the political debate in this country" to grant a visa to Mr Adams.

Two days later, Mr Adams lost his seat in the British parliament, offering Mr Clinton an excuse for not fulfilling that promise when Mr Adams applied for a visa last summer.

While US officials are sceptical about the likelihood of any short-term breakthrough towards peace, they also see real hope in last month's joint

declaration by the British and Irish prime ministers.

"It is by no means gilded excitement but for the first time in a long time people aren't just saying: 'This is all balderdash'," a US official said.

Mr Gerry Adams was due to appear on Larry King Live on Cable News Network last night. CNN said the interview would not be shown in Europe so as not to breach the UK's broadcasting ban.

## Overseas boost for property sector

By Vanessa Houlder, Property Correspondent

Overseas investors increased their spending on UK commercial property by 70 per cent to £2.2bn last year, providing a further stimulus to the fast-recovering British property market.

German, Middle Eastern and Far Eastern investors led the surge of investment in UK property, according to a report published yesterday by chartered surveyors DTZ Debenham Thorpe.

The resurgence of overseas interest in UK property, after two years of decline, was mainly inspired by the devaluation of sterling, the falling costs of borrowing and the high investment yields available on property.

German investors, who spent a total of £700m, were the most prominent source of overseas finance.

Middle Eastern investors spent £350m, much of which came from wealthy private individuals.

Far Eastern investors spent £400m, 60 per cent of which was accounted for by Hong Kong and China.

Just over half the money invested by overseas buyers went into central London, leaving £400m for Greater London and £475m for the regions, particularly the south-east, West Midlands and Scotland.

About £400m of property was sold by overseas investors, particularly by Japanese and Swedish property owners.

DTZ Debenham Thorpe said it expected overseas buyers to play a less important role in the UK property market this year, although their total spending was likely to remain at about £2bn per annum for the foreseeable future.

This is because the lower investment yields available from property is giving an increasing role to equity investors, chiefly the UK institutions, rather than to overseas investors, which used a large proportion of debt to finance purchases.

## Money supply figures fuel hopes of interest rate cut

By Philip Coggan, Economics Correspondent

Hopes of a fall in UK interest rates were fuelled yesterday by news that the seasonally adjusted annual increase in M0, the narrowest measure of the money supply, fell to 5.3 per cent in January, from 5.8 per cent in December.

M0 is one of a number of indicators of inflationary pressure followed by the government.

Traders hoped that the signs of a slowdown in M0 growth might persuade the chancellor of the Exchequer and the governor of the Bank of England to cut rates after their monthly monetary meeting tomorrow.

However, the main reason for the drop in M0 growth was a decline in banks' operational balances at the Bank of England.

Growth in notes and coins, the main component of M0, rose by 5.7 per cent in the year to January, the same annual increase as in December. The increase between December and January was a seasonally adjusted 0.8 per cent and on an annualised basis, notes and

UK manufacturing output fell back in January but remains on an upward trend, according to a survey published yesterday by the Chartered Institute of Purchasing and Supply, Emma Tucker writes.

The survey's index result is based on responses from purchasing managers at manufacturers, and is designed to give an early indication of changes in economic activity. The index dropped from 54.6 per cent in December to 49.1 per cent in January, its lowest level since January 1993.

The drop to below 50 per cent signalled an overall decline in manufacturing output.

Coins in circulation have been growing at 9 per cent over the past three months.

Even after the January fall, the M0 rate remains above the government's monitoring range of 0.4 per cent. While monetary authorities have not been too concerned about this, arguing that low interest rates, which have reduced the effective cost of holding cash, are helping to cause high M0 growth.

But the institute said this mainly reflected seasonal factors.

The index, which has been running for almost two years, is not yet seasonally adjusted.

The employment index also dropped - from 54.2 per cent in December to 47.5 per cent in January - but the institute said that much of the contraction could be attributed to the release of temporary staff.

The outlook for manufacturers is encouraging. A significant number of purchasing managers interviewed reported strong growth in new orders in January, particularly in export markets.

The Bank of England also released figures yesterday, showing that December growth in M4, the broadest measure of money supply, was slightly lower than indicated.

Seasonally adjusted M4 rose 0.6 per cent, compared with an earlier estimate of 0.7 per cent.

The increase in the 12 months to December was 5.4 per cent, compared with earlier indications of 5.5 per cent.

## Travel industry wins deferral of air passenger tax

By Ivor Owen and Michael Skipper

Imposition of the new tax on aircraft passengers is to be deferred by a month until November 1 after pressure from the travel industry.

Sir John Cope, the paymaster general, told the Commons last night that summer holiday brochures offering holidays already being printed - many with no-surrender guarantees - when Mr Kenneth Clarke, the chancellor, announced the new tax in the Budget on November 30.

As MPs began debating the committee stage of the finance bill, which implements the Budget, Sir John agreed that it was unreasonable to expect tour operators to take into account "the theoretical possibility of a new tax" when offering such brochure guarantees.

The new tax - 25 per cent for passengers on flights to British and European Union destinations and 510 elsewhere - was

attacked by Labour and Liberal Democrat MPs.

The tax was estimated to yield about £115m in 1994-95 but it has been introduced on October 1. This has been revised to £90m.

Travel companies welcomed the postponement, though some said they would continue to argue for the tax's abolition.

The Association of British Travel Agents said imposing the tax from the beginning of October could have driven some smaller, specialist tour operators out of business. Companies would have had to absorb the cost of the tax themselves. Abta said smaller companies could have found this ruinous.

The Federation of Tour Operators, whose members account for 90 per cent of overseas package holidays sold in the UK, welcomed the postponement but added: "We remain opposed to the principle of a travel and tourism tax. We hope that this tax will be short-lived."

## Survey predicts 17% increase in UK consumer spending

By Diane Summers, Marketing Correspondent

Consumer spending in the UK is expected to increase by 17 per cent in real terms over the next five years, Mintel, the market research organisation, says in a report published today.

Mintel says the largest spending growth sectors are likely to be household and garden products, medical and school fees, and insurance and pensions.

Falls in unemployment and base interest rates and low levels of inflation should lead to higher disposable incomes spending on home and security taking priority as the recession ends, says Mintel.

An upturn in the housing market is forecast to stimulate spending on garden products (up 36 per cent over the next five years), and hardware (36 per cent). Home purchase and

alterations expenditure is set to rise by 30 per cent.

Spending on medical and education fees is likely to increase by 31 per cent while insurance and pensions spending is forecast to grow by 28 per cent. Mr Peter Ayton, Mintel's head of research, said there was increasing public concern about the need to prepare for old age and ill health "in the face of dwindling government resources".

The popularity of home entertainment will be maintained over the period, with sales of brown goods, such as TVs and hi-fi equipment, set to increase by 35 per cent, says the report. Healthier lifestyles will encourage spending on fruit and vegetables, while soft drinks will continue to be the fastest-growing part of the drinks sector, says Mintel.

The highest growth areas in consumer spending over the past year have been education fees; shoes, clothing and furni-

ture repair; medical insurance; and house contents and building insurance. Expenditure in all these areas grew by more than 10 per cent in 1993, says the report.

Overall, housing accounted for the largest part of consumer spending last year, as it has in previous years. A total of £28.4bn - 22.3 per cent of household expenditure - went on housing. Next came transport (£48.8bn, 12.2 per cent of expenditure), then food eaten at home (£43.8bn, 11 per cent).

A 10-year analysis of spending patterns by Mintel shows some changes in the shape of household budgets. Spending on food eaten at home, heating, lighting and power, domestic appliances, and drink now all account for a smaller share of household budgets than in 1983. In 1983, 13.6 per cent of the budget went on food eaten at home; by 1993 this had dropped to 11 per cent.

The proportion of spending on housing has increased from 20.1 per cent to 22.2 per cent. Other household spending which increased shares include insurance and pensions, medical and educational fees, and services such as cleaning.

Over the 10-year period average gross household income increased from £12,490 to £23,633. Stripping out the effects of inflation, this represents a real increase of 14 per cent, says the report.

However, Mintel also points to a growing polarisation of income. The top-earning 20 per cent of households increased their share of Britain's total household income from 35 per cent in 1979 to 40 per cent in 1992. At the other end of the scale, the share of total income taken by the lowest earning 20 per cent of households fell from 10 per cent in 1979, to just over 5 per cent in 1992.

British Lifestyles 1994. Mintel, 18-19 Long Lane, London EC1A 9HE. 0205.

## More on school fees and pensions; less on drink





## On the neural network

British companies are waking up to the possibilities of neural computing, which enables patterns to be recognised and masses of confusing data to be analysed, according to a study prepared for the Department of Trade and Industry.

Neural computers, with programs allowing them to "learn" from examples and comparisons, differ from conventional ones in their ability to analyse and predict rather than carry out complex calculations. Originating in US university research into the brain, they are increasingly used in industry and finance.

The DTI study, carried out by Hi-Tech Marketing, found companies had responded encouragingly to its efforts to promote the benefits of neural computing. Many of the 150 companies polled planned to adopt neural techniques, 55 per cent within a year and a further 20 per cent in two years.

In March last year, the DTI launched a £6m programme to support seven user clubs and an awareness programme run by Touche Ross, the accountancy group. Projects now under way at the clubs include an intelligent imaging system for automatic track inspection for London Underground, a thermal model of a nuclear waste melter at British Nuclear Fuels, a data extraction system with the Sun Alliance insurance company and a vehicle sensor unit for monitoring traffic congestion.

Ray Browne, manager of the DTI's neural computing awareness programme, says many applications can be carried out on personal computers. Neural computers - also known as neural networks, non-linear programming, adaptive solutions or adaptive programming - are not meant to replace existing systems but to enhance them, he adds. "It's a mistake to say this is a panacea, but it certainly does open up lots of new avenues."

Andrew Fisher

Worldwide investment in digital communications and information systems is about to soar, but many companies have been slow to appreciate just how much this could change their operations. As well as affecting the electronics and telecommunications sectors, the shift in industrial emphasis will also influence the shape of all but the simplest products.

In Britain, the design implications are well appreciated at London's Royal College of Art which trains students in computer-related design.

The focus is on "interaction design". Products are becoming less bulky and more interactive. Design is less about objects themselves and more about use. "In an increasingly software-driven economy, design becomes more important rather than less," says Derrick de Kerckhove, director of the McLuhan Programme in Culture and Technology at the University of Toronto. "It practically becomes the content of the product."

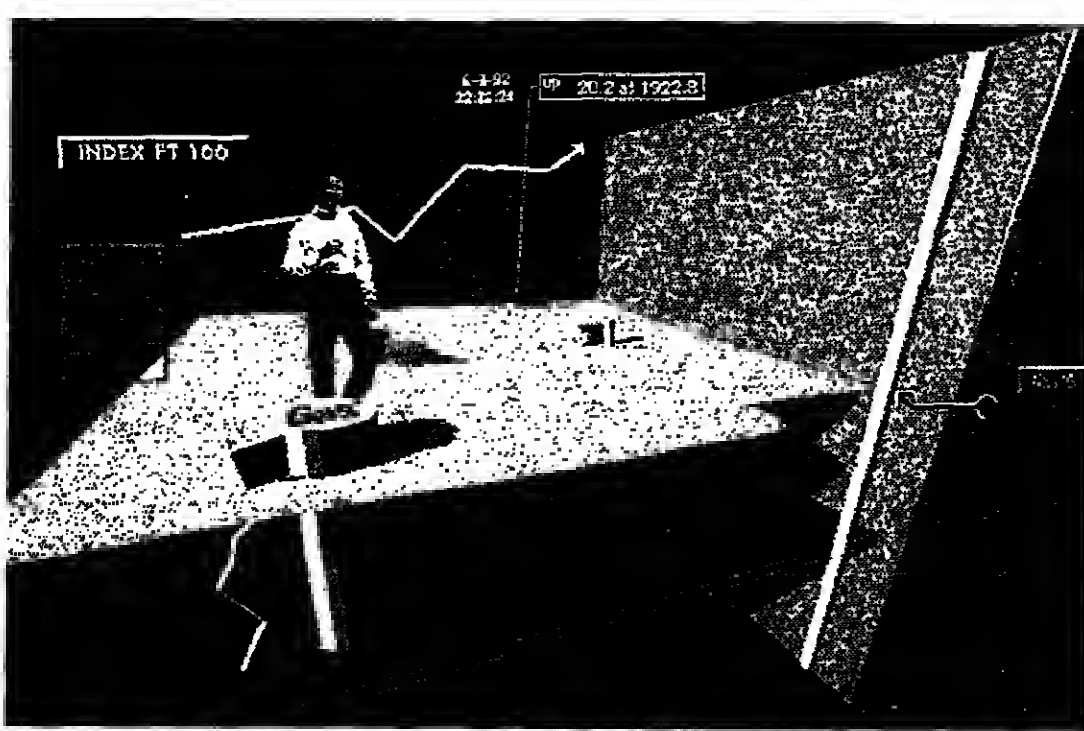
But interaction design has yet to make its name. Even manufacturers respected both for the styling of their products and for making them user-friendly are not yet making full use of designers in shaping their non-material aspect. "Even at Apple Computer, there are few designers involved in interaction design. It is mostly computer engineers and a sprinkling of psychologists," says Gillian Grafton-Smith, professor of computer-related design at the RCA.

Computer specialists solve problems in ways that reflect their understanding of the workings of a machine rather than its eventual users. The result is often an electronically efficient device that is difficult or unpleasant to use.

"In the past, display graphics have been done by software engineers, for example," says Stephen Hall, chief executive of Inform, the UK design consultancy. "Their problem is that they tend to live in a very closed world of computer technology that they understand very well." Designers' relative ignorance of the technical side can be a benefit.

The roll call of disciplines that could make future electronic products less alien will surprise many business people. According to Max Whitty of the Multimedia Corporation, an associate company of the BBC that publishes multimedia products, "it's a synthesis of three disciplines: print design, television design for planning the delivery of information over time, and industrial design for the controls, etc."

These new design procedures offer some distinct business advantages. Where there is a temporal dimension, for example, it is possible



Extra dimensions: this Royal College of Art student's ATM screen gives information on personal investments. The FT-SE 100 is on the "back wall"; the rising "floor" represents passing time; columns represent investments - the size of the initial investment is shown by the area of the column, its growth by height.

## A better use for design

Why are computers often so complicated to use?  
Hugh Aldersey-Williams looks at solutions

able to show that one design proposal is more effective than another simply by measuring the time a user takes to navigate a database to perform a desired task.

It also becomes practical to test several trial designs. The IDEO design company of the US used this strategy in the design of an infusion pump - for McGraw, the American medical manufacturer - which delivers drugs intravenously under automatic control. By mocking up instrument controls on a touch-sensitive computer display and testing them with nurses, the designers found that doses should be programmed using a volume control rather than a numerical keypad. This eliminates the risk of large errors in dosage through pressing the wrong number or by misplacing a decimal point.

This technique was not available, for example, in the early days of bank automated teller machines. People were leaving their plastic

cards behind because the machines gave out the money before returning the card.

That problem arose, says Hall, who designed the latest generation of ATMs for American Express, because the machines were made by a small clique of specialist manufacturers who did not consult enough people at the design stage. ATMs now return the card first.

Many interactive products still do little to make users feel at ease - and not because the technology is fundamentally complex or hostile. Frequently, there has been no attempt to design "a fluid, immersive experience," says Whitty. "Too often the designer is brought in at the end just to fix the icons."

Because the requisite teams have mostly not been assembled within the commercial sector, the potential for interaction design is perhaps best seen at places such as the RCA where groups of students from different disciplines can be brought

together to collaborate on specific projects. On behalf of American Express, Inform set up a research study to extend the ATM: what other services could it provide? And how could those services be made more user-friendly?

The RCA students' projects envisaged a multi-dimensional data space which could show present and past performance of stocks for personal investors. The FT-SE 100, the London stock market index, is shown on one wall of the space for comparison. The growth of investments of different amounts is modelled by columns of different diameter which grow over time from the floor of the space.

The designer's concern is that the user approaches technology with preconceptions that must be shattered and fears that must be allayed. In the past, computer users have been willing to put up with bad design. Increasingly, however, people are becoming less indulgent.

## Geof Wheelwright on an extra cost faced by purchasers of PC software

### Slippery slope for user support

Personal computer software is increasingly cheaper to buy, but the real cost of using it is rising. Several leading PC software publishers have begun to charge for "premium" support services for their products, on top of the "free" support included in the purchase price of a software licence.

Lotus Development, for example, is now offering fee-based support for Lotus 1-2-3 and Ami Pro - after pioneering the approach on its enterprise-wide Lotus Notes communications system. Microsoft, too, now charges for extra support on its Microsoft Office products having established a precedent with charges on support for its Windows NT and MS-DOS operating systems.

The worry for users is that this is possibly the top of a very slippery slope and that they may find themselves having to pay for all software support.

Two recent trends are fuelling this fear: the drastic drop in PC software prices and the increasing complexity of the programs. Both are linked to the popularity of software "suite" bundles, in which several applications are bundled together at a lower price than the sum of the individual applications.

While software is getting cheaper, it is also more unwieldy. And that means that support, as well as user training, is likely to become a much more important part of a company's information technology costs. Deployment of that support is a problem which all users must tackle.

Perhaps aware that annual support contracts like those in the mainframe and minicomputer sectors might make PC users rebel, PC software makers have been clever in the way they have introduced fee-based support for applications.

In the US, Lotus, for example, offers users a choice of support packages. They may dial into a "900" toll telephone number at the rate of \$2 (£1.30) per minute (the first minute is free) for 24-hour support on its flagship Lotus 1-2-3 spreadsheet.

Alternatively, Lotus users can

pay a \$129 annual support contract for applications or \$235 per year per user for Lotus Notes support. Lotus still offers basic free technical support for most of its products for the first 90 days after purchase - as well as a dial-in bulletin board and a "forum" area on the CompuServe online information service.

Microsoft offers a similar range of support services in the US - along with a more varied range of options for developers and corporations. But according to Tony Ettlinger, Microsoft UK director of product support services, these are not designed to be profit centres.

Ettlinger says they are merely designed to cover most of the costs of providing services that users - particularly those in large corporations - are demanding. "There is no way we are making a profit," he says. "In the case of Windows NT, we decided on something we thought would be a fair and reasonable charge for support."

Microsoft has also been encouraging third parties to provide support for its new Windows NT operating system. Traditional minicomputer makers such as Digital Equipment, NCR and Hewlett-Packard have all started fee-based NT support services in the past six months, with the backing of Microsoft. Microsoft's rationale for this move is that it does not want to have to create the kind of support infrastructure that a minicomputer-level operating system such as NT demands, although it does want one to exist. By involving third parties experienced in providing this kind of support, it hopes to get the best of both worlds: a solid base of support for users and strong backing for NT by minicomputer vendors, both at little cost to Microsoft.

But if price-slashing and bundling continues at current rates, software companies may have to change the policy of not seeing support as a profit centre. It may become the only place left to make money in the PC industry.

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### ANNOUNCES

a repeat Public Auction for the Highest Bid with sealed, binding offers for the sale, in toto, of the assets of the société anonyme named COMMUNAL COOPERATIVE COMPANY FOR THE EXPLOITATION OF LIGNITE IN THE KYMI AREA (KOLSELLIK S.A.), established at Kymi, Evros, which is under special liquidation and is engaged in the exploitation of the underground lignite mine at Kymi (Harocopoulos), i.e. mining the lignite and selling it.

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- The Liquidator, the Company and the creditor representing 51% of the total claims against the Company (Law 1892/90 article 46a para. 1 as in force), known hereafter as the Majority Creditors, shall bear no liability for any legal or actual defects or for any deficiency in the effects and rights for sale nor for the possible refusal of the State to approve, as required the transfer of elements of the assets, nor for their incomplete or faulty descriptions in the Offering Memorandum and in any correspondence. In the event of inconsistencies, entries in the Company's books, as they stand on the date of signature of the sale contract, shall prevail.
- Prospective buyers, hereinafter referred to as "Buyers", shall be obliged, on their own responsibility and due care, and by their own means and at their own expense, to inspect the object of the sale and form their own judgement and declare in their bids that they are fully aware of the actual and legal condition of the assets for sale. The Buyers are hereby reminded that, in accordance with the provisions of Law 1892/90, article 46a, para. 4 as in force, having agreed in writing to maintain confidentiality, they are entitled to have access to any information they may require concerning the Company for sale.
- Bids should not contain terms which might prevaricate their bindingness or any vagueness concerning the offered price and its method of payment, or any other matter of importance to the sale. The Liquidator and the Majority Creditors have the right, at their incontestable discretion, to reject offers which contain terms and conditions, irrespective of whether these offers contain a higher price than that of other bidders.
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- The highest bidder is deemed the one whose offer has been judged by the Liquidator and approved by the Majority Creditors as being in their best interests.
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# MANAGEMENT: THE GROWING BUSINESS

## David Waller on a man who exemplifies the Mittelstand Profits rich in culture



Berthold Leibinger, emotional ties

Business school academics have found at least 200 ways of defining the German Mittelstand, the broad swathe of medium-sized, privately-owned companies which dominate corporate Germany.

Size - in terms of turnover and the number of employees - is the obvious yardstick but not the best way of defining a Mittelstand company, says Berthold Leibinger, the 63-year-old chief executive and majority shareholder in Trumpf, a machine-tools company based in Ditzingen near Stuttgart in south-west Germany.

Better, the machine-tools entrepreneur contends, is to think in terms of a philosophy of management, a network of distinct values shared by thousands of small, medium-sized and large German companies. At the core of this cluster of values are two qualities: a passionate desire for independence and a fascination with technology. Coupled together, these qualities lead to strong emotional ties between the entrepreneur and the products which his company makes, Leibinger argues.

These values have deep cultural roots, explains Leibinger, the son of an oriental art-dealer from the small village of Mühldorf bei Tübingen in the heart of the state of Baden-Württemberg.

Leibinger cites a law dating back to 1548 which saw it that family fortunes in the south-west of Germany had to be divided equally between all children, including daughters. The very opposite of primogeniture - the system whereby family wealth was passed from father to eldest son - the system of "realteilung" prevented the accumulation of wealth. Families were obliged to set up small businesses in order to enhance meagre living standards. These were the forerunners of some of Germany's most successful industrial companies.

Baden-Württemberg is still known for its "tufflers", amateur engineers who while away winter evenings working in their shops, attempting to solve apparently unsolvable technical problems.

"Go up to the Schwäbische Alb [a range of hills near Stuttgart] and you'll find hundreds of these workshops," says Leibinger. The modern-day mechanics working away at weekends and evenings in cellars and garages are the successors of "tufflers" such as Robert Bosch or Karl Benz, Baden-Württemberg entrepreneurs whose businesses evolved into some of Europe's biggest industrial groups.

Leibinger contends that the relationship between the technician and his invention is far closer

than that of the financier investing money into a business in the hope of making a profit.

This distinction, he believes, helps explain the difference between the nature of Anglo-American capitalism and the German version. In the UK or the US, the bulk of industrial activity is conducted by stock-market-quoted companies, financed by profit-oriented investors; by contrast in Germany the stock-market plays a limited role in the country's economic life.

Even those German companies which are stock-market listed (884 in total compared with about 3,000 in the UK) tend to be majority-owned by families, other companies and by financial institutions - with the result that the management priorities of quoted companies tend to be little different from those of private ones.

The insulation from the pressure to generate short-term profits is one factor behind Germany's post-war success, Leibinger argues. It is also a reason why he is reluctant to bring Trumpf to the stock market, even though with turnover of DM620m last year he could easily consider such a move.

Leibinger, who points to his son-in-law (currently production director) as a potential successor, conforms exactly to his own definition of a "Mittelständler". A practising protestant and a self-confessed "tuffler", he comes from a family of surgical instrument makers which has lived in the same village for generations.

He has 20 patents outstanding for machine-tools and when still at university he invented the "copy nibbling" process which became a standard throughout the industry. The income from this and other inventions helped him raise the finance to buy out the Trumpf family in 1973.

Under Leibinger's direction, the company grew rapidly to become one of the world's largest manufacturers of machines for punching, nibbling, bending and forming sheet-metal. But the growth has come to a halt so severe is the recession afflicting the sector that Trumpf made a loss last year for the first time in 40 years. The group lost DM48.9m on turnover of DM1.9bn in 1993.

Other companies have fared far worse under the dismal combination of falling demand and high costs, their problems exacerbated by the strength of the D-Mark. Critics have looked at sectors of the economy such as the machine-tool industry and suggested that traditional Mittelstand virtues have now become a handicap.

They argue that the love of independence has hindered company managers in the need for strategic mergers and that the obsession with technology helped Mittelstand companies fall into the trap of making sophisticated products for their own sake, without taking account of customers' needs.

By implication Leibinger accepts one aspect of this criticism: part of his response to the recession has been to put a new emphasis on "value-for-money" manufacturing. "We are trying to introduce new machines with the same or improved technical features as the old ones but with a 20 to 25 per cent cost reduction," he says.

But he rejects the other element of the critique: that Mittelstand companies need to merge with one another to survive. "If the German machine-tool industry consisted of six to eight big conglomerates, rather than hundreds of independent companies, the impact of the current recession on the labour market would be far worse than it has been," Leibinger says, true to his deeply-rooted Mittelständler values. "Independent family-owned businesses add stability to the business community, especially in difficult times."

In the first of a series on exporting, Richard Gourlay looks at a DTI initiative which uses the skills of private-sector industrialists

## Sailing to new markets

An increasingly competitive domestic market in the UK, a currency that some say is undervalued and therefore gives an international edge: trade barriers being dismantled in the nearest market - they all point one way, UK companies should be stepping up their exports to Europe, if not further afield.

Yet, according to the Institute of Export, only 40,000 companies in the UK regularly export in any year, as measured by submissions of zero-rated VAT returns, and only do this on an occasional basis.

Many companies, in fact, see exports as a troublesome bolt-on activity. And those that have products addressing market niches abroad - and an ability to export - are often afraid to make the first step overseas, according to Ian Campbell, director-general of the institute.

The Financial Times this week launches a series of articles addressing the issues exporters must confront. Today we look at a specific Department of Trade and Industry initiative led by industrialists seconded from the private sector who bring together potential exporters and companies in markets they know.

Next week, we will look at how banks deal with exporters. Subsequent articles will include dealing with export credit insurance, getting paid, customs and VAT issues, appointing a distributor or agent, dealing with correspondent banks and hedging of foreign exchange risk, basic market research abroad, and the DTI's other export promotion schemes.

We would also welcome readers' experiences on fax 071 873 3933.

Two years ago Exchange Textiles of Manchester was fighting for business in a buyers' market against a background of weak demand; prices barely covered overheads.

Richard Grubb, managing director, recognised that smaller textile manufacturers were dangerously dependent on the UK retail trade. "I decided that for a company to be successful in the next 10 years it must have up to 50 per cent of sales in exports."

But like many smaller companies,



Grubb had no experience of exporting. He identified a possible demand for his fashionable children's underwear in the US and Germany, but where should he start?

Grubb says he was greatly helped by a new Department of Trade and Industry scheme called the Export Promoter Initiative, brainchild of Michael Heseltine, trade and industry secretary.

Two years later - and only four months after Exchange Textiles shipped its first set of underwear - the company is heading for exports in its first year equal to a quarter of its total £1m turnover. And as long as he gets paid he says the profits margins achieved are significantly better than in the UK.

Heseltine used the Conservative Party conference in 1992 to announce that 100 businessmen and women would be seconded from British industry to help the export effort. So far he has only convinced 64 large companies to donate the time - and the salaries - of experienced exporters to the scheme.

But there are signs the initiative could provide the much-needed private-sector drive and market expertise that have been lacking from the DTI's export promotion services. "The initiative works because businessmen are working together with other businessmen, banging heads together in a way that civil

servants cannot do," says Greg Shennan, an export promoter who headed merchant bank Kleinwort Benson's operation in Japan until last year.

Each export promoter adopts a different approach in the country he or she focuses on. Shennan's priority is to help companies which are already trying to export to Japan to establish a more effective presence. But, like other export promoters, he is also using his knowledge of the local market to sniff out potential market opportunities for which he then seeks suppliers in the UK.

His fellow export promoter, Peter Bacon, who worked in Japan for five years with Phillips, the electronics group, has a different approach. Initially, he is trying to encourage import substitution by getting Japanese companies that have recently arrived in the UK to increase their local purchases.

Export Promoter differs from earlier DTI schemes in that it helps British companies make contact with the decision takers.

To some extent Bacon should be pushing against an open door because of the yen's appreciation. But, "purchasing centres are often controlled in Japan so it is difficult to get chosen as a supplier. We are targeting the [Japanese electronic manufacturers] in the UK with the

biggest yen content and the biggest need to localise more."

The theory is that once initial contacts have been established, UK suppliers should have made the kind of contacts in Japan that can lead to direct exports.

Bacon will be taking 10 companies to Japan in April and will be ensuring that all the Japanese electronic manufacturers in the UK are aware of the visit.

Grubb's first contact was with Andrew Garcia, sales manager for Europe at Pilkington Glass until he became an export promoter after attending a DTI seminar on how to appoint a commercial agent.

Grubb was advised to send samples and a company profile to UK embassies in Germany. But even after the commercial secretary in Berlin put him in touch with a suitable agent, he was still faced with a mountain of questions.

He had regular meetings with Garcia about the handling of foreign exchange exposure, distribution, dealing with the agent and the demanding quality the German market required. Garcia was the first person he called after returning from Germany with his first £70,000 order and he says he will stay in touch with the DTI. "From a standing start in Germany I couldn't believe we had this order and now could be."

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**FINANCIAL DATA**  
Based on Balance sheet Dec. 31, 1992

| ASSETS                       |  | Dr.           |  |
|------------------------------|--|---------------|--|
| B. INSTALLATION COSTS        |  | 80,512,881    |  |
| C. FIXED ASSETS              |  |               |  |
| 1. Intangible assets         |  | 56,512,872    |  |
| 2. Tangible assets           |  | 364,824,428   |  |
| III. Participations          |  | 636,360       |  |
| D. CURRENT ASSETS            |  |               |  |
| 1. Inventory                 |  | 65,955,324    |  |
| II. Receivables              |  | 98,527,116    |  |
| III. Marketable Securities   |  | 16,000,151    |  |
| IV. Cash                     |  | 12,201,789    |  |
| E. INTERIM ACCOUNTS          |  | 1,138,068     |  |
| TOTAL ASSETS                 |  | 636,298,068   |  |
| LIABILITIES AND EQUITY       |  |               |  |
| Share Capital                |  | 500,000,000   |  |
| Investment Subsidies         |  | 237,187,646   |  |
| Reserves                     |  | 13,792,482    |  |
| Retained earnings            |  | (136,340,888) |  |
| Provisions                   |  | 86,287        |  |
| Short-term liabilities       |  | 17,473,286    |  |
| Interim accounts             |  | 4,839,822     |  |
| TOTAL LIABILITIES AND EQUITY |  | 636,298,068   |  |

**PROCEDURE**  
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4. All publication expenses will be for account of the highest bidder.

5. The bidders should also submit a letter concerning:  
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 b. Any other proposals for further developing the company's activities such as new investments, increasing of exports etc.

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## STATE PROPERTY AGENCY

### ANNOUNCEMENT

Acting on behalf of the Shareholders' Consortium, CMS Management Consulting Ltd., announces that the tender submission deadline for the Tender invited in December, 1993 for the sale of a majority stake of shares in

### Csepel Power Plant

(Gyepsor u.1. Budapest H-1211)  
is extended by 18 days.

New tender submission deadline:  
9-12 am, February 28, 1994

All other conditions of the Tender remain effective in accordance with the original Tender announcement, while the other deadlines are extended by 18 days.

Additional information can be obtained from the following sources:

Béla Simon, General Manager,  
head of the Shareholders' Consortium,  
Tel/Fax: 36-1-2768-534

Dr. József Jablonkai, General Manager,  
Csepel Power Plant,  
Tel/Fax: 36-1-2761-023

Ms. Karen McClellan, Privatisation Consultant, SPA,  
Tel: 36-1-2670-084, Fax: 36-1-1498-587

Zoltán Sziráczky, Consultant, CMS Ltd.,  
Tel: 36-1-1159-294, Fax: 36-1-1355-573.

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## REPUBLIC OF POLAND MINISTRY OF PRIVATISATION



### INVITATION TO TENDER

In accordance with Article 23 of the Law on Privatisation of State-owned Enterprises, The Minister of Privatisation, acting on behalf of the State Treasury of the Republic of Poland, is extending an invitation to interested parties to negotiate the acquisition of a minimum 10% of shares of the State-owned company

Fabryka Wagonów  
(Rail Vehicles Factory)  
PARAWAG Ltd, in Wrocław

Up to 20% of shares shall be offered for acquisition to company's employees on preferential terms and 5% of shares shall remain at the disposal of the State Treasury as the reserve for restitution of private ownership claims.

An information package will be made available to potential investors after their signing of the Confidentiality Agreement, which they shall receive at the moment they submit a written statement expressing their interest in the acquisition of shares. The written statement and the necessary documents should be submitted by 5 pm on February 1994 to the below mentioned representatives of the advising company, acting on behalf of the Ministry of Privatisation:

Creditanstalt Financial Advisers S.A.  
LIM Center - Marriott Hotel  
10 floor, suite 1019  
Al. Jerozolimskie 65/79  
00-697 Warszawa, Poland

to: Eugeen Kotlarchuk  
Coen Potters  
Dariusz Haschka  
Urszula Opalko  
Tel: (+48/2) 630 60 22, 630 60 55  
Fax: (+48/2) 630 60 03

or

Creditanstalt Investment Bank A.G.  
Dr. Karl-Lueger Ring 12  
A-1011 Vienna  
Austria

to: Stefan Kriegelstein  
Barton Sidles  
Tel: (43/1) 531-84-0  
Fax: (+43/1) 532 9260

The Ministry of Privatisation reserves the right, at its sole discretion, to reject the offers, to renounce the negotiations, to invalidate or to prolong this invitation and to change the privatisation strategy with no legal or financial consequences.

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One Southwark Bridge,  
London SE1 9HL  
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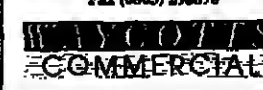
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## BUSINESS AND THE LAW

## Sole authority to invalidate directive



EUROPEAN COURT

Where a national law implements a European Community directive, EC law does not prevent a national court from examining whether that national law should be applied if it is found that the provisions of the directive are invalid. However, it is for the European Court of Justice to determine whether the directive is valid or not.

This finding was the outcome of a case concerning the sale in Germany of a product - Setadorm - used to combat hair loss. The product contained a substance - 11 alpha OHP - which was banned under German law.

The company marketing Setadorm took the product off the market, but brought proceedings in the national courts for a declaration that it could lawfully manufacture and market the product on the basis that 11 alpha OHP was not harmful to human health and that its use in cosmetic products should not be banned.

The national court commissioning an expert's report, which found that 11 alpha OHP was not harmful to human health. However, prior to the delivery of the report, the 12th Directive on Cosmetic Products was published.

Article 2 of the directive provided that the marketing of products containing 11 alpha OHP was to be prohibited from January 1 1991, and that sale to the final consumer was to be prohibited from December 31 1991. The directive was implemented in Germany by a law passed on March 21 1990, more than six months before the expert's report was delivered.

The German court was convinced by the findings of its expert and thus took the view that the national legislation banning 11 alpha OHP was invalid, but recognised that this would have the effect of rendering ineffective the relevant provisions of the directive. It referred the issue to the European Court of Justice.

The ECJ was asked three questions. First, whether a national court was prevented from regarding a national law as invalid or void if and insofar as that law consisted only of provisions implementing a directive. Second, if a national court could not carry out this exercise, whether a directive

had direct effect. Third, if the answer to either of the two previous questions was in the affirmative, whether the prohibition of 11 alpha OHP under the 12th Commission directive was valid.

The ECJ decided that answers to the first two questions would only be relevant to the national court if the relevant provisions of the directive were found to be valid. It thus examined the third question first.

The manufacturer of Setadorm argued that, before any product was added to the list of prohibited substances in the directive, the Scientific Committee for Cosmetics had to be consulted. In the present case, this committee had not been consulted. There had thus been a breach of an essential procedural requirement, causing the prohibition of 11 alpha OHP to be invalid.

The Commission, Germany and the UK argued the provision was valid as the committee only had to be consulted if a member state or the Commission requested it, which had not been the case here.

The ECJ found that the wording of the directive in the different language versions of the text made it unclear whether the committee had to be consulted in all cases. One interpretation was that followed by the Commission, Germany and the UK. The other interpretation was that it was for the Commission or member states to take the initiative to convene the committee, which had to be consulted in all cases.

The ECJ examined the aims of the committee and found that the purpose of consulting it was to ensure that measures adopted at Community level were necessary and adapted to the objective pursued by the directive, namely to protect human health. Consultation of the committee had, therefore, to be mandatory in all cases.

As it was not contested that the committee had not been consulted about the prohibition of 11 alpha OHP, the ECJ declared that the relevant provision of the directive prohibiting the substance was invalid; hence, it had no need to answer the first two questions from the German court.

*C-212/93 Angelopharm GmbH v Freie und Hansestadt Hamburg, ECJ EC, January 25 1994.*

BRICK COURT CHAMBERS, BRUSSELS

The competition rules of the European Union are unsuited to the 1990s and in need of reform. This is the view of the Confederation of British Industry concerning the current regulations, which were adopted in the 1960s, and the main administrative procedures and policy directions, which were established in the 1980s.

The CBI has produced a discussion document, with a six-point plan for reform of the Treaty of Rome rules on anti-competitive agreements and abuse of market power. Launching it last week, Mr Howard Davies, CBI director-general, said that, if the benefits of the single market were to be realised, an effective and efficient competition policy was needed.

All too often, when companies sought to clear their business plans with the European Commission in Brussels, they met with delay and legal uncertainty, he said.

Progress had been made in the handling of mergers and joint ventures in recent years, which had proved popular with European industry. But in most other respects, the CBI believed, the Commission's approach to competition law had ossified.

The way the regulations operate is still unclear. There is confusion over the precise scope of the prohibition on anti-competitive agreements under article 85 of the Treaty, and the extent to which an exemption may be available for a particular commercial agreement.

Industry finds it difficult to judge whether an agreement is covered by the European regime. In theory, the Commission's jurisdiction extends only where an agreement has a significant and foreseeable effect on intra-state trade within the EU. In practice, the test as to whether there is such an effect is so wide as to make it virtually impossible for companies to say with any precision that the rules do not apply to any particular agreement.

Uncertainty is increased by the Commission's continued assertion of jurisdiction in cases where the effect on intra-Union trade appears insignificant. As a result of all this, companies end up notifying agreements unnecessarily to the Commission - including agreements that do not even have a significant effect on competition, says the CBI.

Concern about the time and money being wasted led the Commission in 1986 to adopt a policy of granting block negative clearance, where certain agreements are assumed not to need vetting. Such clearance applies to agreements involving goods and services with 5 per cent or less of the market, and where the aggregate worldwide turnover of the companies involved does not exceed Ecu200m (£157m) -

EU competition law has come under fire for wasting time. Robert Rice examines ways it could be improved

## A burden on business



Howard Davies: an efficient and effective competition policy is needed

a *de minimis* test.

The intention was to reduce the burden on business of having to notify the Commission about minor agreements. In reality the initiative has been of little value to business.

Because agreements can only benefit from block negative clearance where both the market test and turnover test are satisfied, companies with a worldwide turnover of more than Ecu200m still have to refer all agreements, no matter how small their share of the relevant product market.

The CBI also has concerns about the regime for gaining exemption for an agreement. The Commission has exclusive jurisdiction to grant individual exemptions, but does not have the resources to assess all anti-competitive agreements individually. To get round this, it has developed block exemptions for certain categories of agreements and developed procedural short cuts, such as comfort letters.

But neither of these approaches has proved satisfactory. Comfort letters, where the Commission informs the parties without taking

a formal decision that it does not intend to take further action, lack certainty. Although the Commission is unlikely to reopen the matter without good reason, the letters are not binding on it or on national courts.

Block exemptions are subject to arbitrary and irrational limitations. For example, the 1983 Exclusive Distribution Regulation is limited to exclusive distribution agreements between two parties, relating to goods, but not services, and to goods sold for resale with no significant value added.

The biggest problems for industry arise in the handling of commercial agreements, according to Mr Laurence Elkes, a partner of London solicitors Nabarro Nathanson and chairman of the CBI group which produced the discussion document. He said CBI members were "all very conscious of the vast amount of time and expense incurred dealing with absolutely innocuous agreements".

"The CBI wants the Commission to 'lift the burden of regulation where it is serving no purpose', he said.

This would require a number of changes.

The rules should apply only where commercial agreements had a genuine effect on intra-state trade. The Commission should set out clear guidelines covering the widest possible range of circumstances in which agreements would be deemed not to have an effect on intra-state trade.

To reduce the number of insubstantial agreements caught by article 85, the turnover element of the *de minimis* test should be abolished and the market share threshold raised substantially. And block exemption regulations should be reassessed to guide companies towards drafting agreements which do not need Commission clearance.

The CBI has fewer concerns about article 86, which covers abuse of market power. Nevertheless, Mr Elkes's committee is worried about the swingeing fines that can be imposed for behaviour which was believed to be legitimate at the time it was undertaken.

It is also concerned that intellectual property rights might be undermined if the Commission develops further the notion that, under article 86, it is unlawful for rights owners to refuse to grant licences to competitors. This issue is currently before the European Court of Justice in the Magill TV listings case. The advocate-general's preliminary opinion will be delivered next week.

In future, the CBI would like to see action under article 86 taken only where dominant companies are clearly abusing their market power.

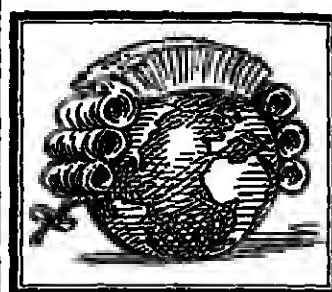
The CBI also has concerns about a number of the procedures and practices of the Brussels competition directorate, DGIV. There is a lack of safeguards ensuring that the rules of natural justice and rights of defence are respected, it says, and a lack of supervision of the fact-finding and decision-making processes.

These concerns have also been addressed recently by a subcommittee of the UK House of Lords Select Committee on the European Communities, which called for improvements in the Commission's handling of competition cases.

Such matters were not merely of British interest, said Mr Graham Mason, head of corporate and commercial affairs at the CBI. There was a general feeling among the members of Unice, the European employers' federation, that competition rules needed to be reformed to reduce delays and cut unnecessary bureaucracy, he said.

He did not expect every member of Unice to support all the detail of the CBI's proposals, but if the discussion document initiated a debate, pressure on the Commission to take action would mount.

## LEGAL BRIEFS



## Increasing resort to liability insurance

A survey of UK directors' and officers' liability insurance shows that 83 per cent of companies now have cover, compared with 48 per cent in 1991, and the total UK D&O premium has risen to between £65m-£75m, up from between £40m-£50m in 1991. Almost half the companies that responded to the Wyatt Company's 1993 survey said they had bought D&O cover because they felt their directors were at risk, with 23 per cent saying they had bought it on their insurance advisers' recommendations.

The main business sectors buying D&O cover were banking, consumer goods/foods, oil/chemical/pharmaceutical, and industrial holdings. All banking respondents, 88 per cent of consumer/food respondents and 78 per cent of oil/chemical/pharmaceutical companies bought D&O insurance. Compared to 1991, the purchase of D&O cover has increased in every industrial classification except engineering.

## Profits down

Law firms in central London had their worst year for more than a decade in 1993 with profits down on average by 20 per cent, according to the annual survey of law firm performance carried out by the Centre for Interfirm Comparison. Typical profits per partner of London firms fell from £100,000 three years ago to £73,000 in 1993. Half London firms suffered a fall in revenue. Litigation was the only area of work to show growth, but the modest 4 per cent rise indicated the boom in litigation was over, the centre said.

The profits of provincial firms improved on 1992, but remained below 1990s levels. Conversely, once the malpractice of provincial firms, accounted for only one-third of revenues.

## PEOPLE

## Age no encumbrance at Attwoods

Several years beyond the statutory retirement age, Peter Lane - created Lord Lane of Horsell by Margaret Thatcher in 1990 - has stepped up his duties at the international waste management group Attwoods to become non-executive chairman, at 69.

Ken Foreman, a comparative junior at 59, is to continue as chief executive, while Sir Denis Thatcher, 78, is retiring as non-executive deputy chairman. By profession an accountant, Lord Lane, right, said yesterday that "in a perfect world one doesn't appoint a chairman of 69" but that the board is fully aware of his age.

The decision to split the chief executive and chairman's role is being made to ensure compliance with the Cadbury's committee's recommendations on corporate governance.

Foreman said yesterday that "it's not easy to find really good non-executives" and that Lord Lane's "knowledge, experience and bright mind" mean that "he has all the requisites to be a first class chairman".



Attwoods has gone through uncomfortable times recently, particularly concerning litigation in the US, from where it derives some 70 per cent of its revenues.

But Lord Lane said that a settlement with Eastern Waste Industries, a US subsidiary,

plus the October 1993 sale of another US subsidiary, the loss-making metal recycling company Mindis, which required a £31m provision to cover the loss on disposal, had put the group in better shape to face the future. "All we need now is for the economy generally to pick up," he said yesterday.

In 1992 Lord Lane retired as a senior partner of chartered accountants BDO Binder Hamlyn and first joined the Attwoods' board in July 1992. Among his other interests Lord Lane numbers the chairmanship of the charity Action on Addiction, and the deputy chairmanship of the outdoor advertising specialist More O'Connell.

He said that Attwoods is now seeking to make two new non-executive appointments, and that one of those will probably go to an American, boosting the group's representation in its most important region.

## Clements' new risk

Robert Clements has been named chairman and chief executive of Marsh & McLennan Risk Capital, a wholly owned subsidiary of Marsh & McLennan Companies, the New York-based company which is the world's biggest insurance broker and insurance services group.

Clements, 61, is regarded as one of the most innovative thinkers in the international insurance industry and has been associated with Marsh & McLennan's backing for new reinsurance ventures in Bermuda such as ACE, EXEL and Mid-Ocean.

He joined Marsh in 1959 and has for many years headed the group's worldwide insurance broking operations.

He has been president of the parent company since 1992, a position he will now relinquish. Marsh McLennan Risk Capital was formed in 1992 to manage and develop Marsh & McLennan's insurance market-making activities. Clements says it will invest in start-up operations in the industry and make "friendly" investments in existing insurance and reinsurance ventures where it believes it can increase shareholder value.

## Friedman moves from Stoy to Arthur Andersen

Brian Friedman is joining Arthur Andersen, the UK's fourth largest accountancy firm, after jumping ship from Stoy Hayward, the tenth.

Friedman, who said his move from Stoy was "amiable", will head a new pay and employee benefits practice, drawing on his experience as head of Stoy Benefit Consulting.

The move is significant because his role will be to help build up the discipline for the firm around the world and not just in the UK.

Most Andersen disciplines have by contract been led from the US, where the firm was founded. The UK practice recently took the lead in developing a worldwide insolvency practice.

Jim Wadsworth, Andersen's managing partner in the UK, expects the UK employee benefits practice to be lifting more than £3m within two years; and the worldwide practice \$15m-18m.

Andersen already carries out similar work in France, Spain and the US. It was the first UK accountancy firm to devise its own profit-related pay scheme for staff, since mirrored by other firms including Stoy.

The UK team working with Friedman will include 20 professional staff drawn from the tax and other existing practice areas, and is likely to begin hiring new staff.

succeeds Maundrell as chairman of the specialty materials division.

Victor Mammrell, a director of The MORGAN CRUCIBLE COMPANY, has been appointed chairman of its technical ceramics division on the retirement of Brian Jones, who remains non-executive chairman of Morganite Australia.

Peter Muldowney, president of Morgan Chemical Products Inc,

Ian Macpherson, a leading figure on the Scottish corporate scene, has died at the age of 57. He had been suffering from a brain tumor since last autumn.

Macpherson, a big and exceptionally good-natured man, was until recently chairman of two quoted Scottish companies, Watson & Phillip and Low & Bonar, both based in Dundee, before resigning due to ill health.

After his education at Portlinton Academy in Crieff, Perthshire, Macpherson trained as a chartered accountant, then became an investment manager with the Alliance Trust in Dundee, before moving to London where he was a stockbroker with W Greenwell.

He later joined Manufacturers Hanover and in 1979 became a director of the British Linen Bank, the merchant banking arm of the Bank of Scotland, first in London and then in Edinburgh.

In 1988 he left British Linen bank as deputy chief executive, and began a career in industry, becoming chief executive of Watson & Phillip, the Dundee-based food distributor, where he soon afterwards took over the chair.

He is credited with taking Watson & Phillip from its former marginal position in wholesale distribution into the condition of being a national player, and then transforming it into a retailer with a chain of convenience stores. In 1990 he became non-executive chairman of Low & Bonar, the Dundee-based manufacturing company in packaging and plastics, where chief executive Jim Leng yesterday called him "a clear thinker with a great feel for business and appreciation of the future".

In 1992 he was chosen to chair Caledonian Newspaper Publishing, the company which owns the Glasgow Herald, when it was acquired by its management from Lonrho. Macpherson was also a director of the International Stock Exchange.

Macpherson, who leaves a wife and two children, moved from Edinburgh to St Andrews when he joined businesses in Dundee. His main hobby was golf and he was an energetic raiser of money for charity, particularly those connected with sport.

Sir Brian Kellet, chairman of UNIGATE, has died after a short illness.

Terry Upsall, a non-executive director of THE BERKELEY GROUP, has died.

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## Concert

## Suave Gallic strings of the Ysaÿe

Among young and youngish string quartets, an impressive number can date their international careers from the Elyan competition in Switzerland. The Ysaÿe Quartet won it in 1988, and have never looked back. The quartet has reappeared twice at the Wigmore Hall this weekend, as suave and polished as ever.

Its Saturday programme might have been designed to honour its namesakes of former times - for Debussy's quartet had its 1988 premiere at the hands of the original Ysaÿe Quartet, and the solo violinist in the first performance of Chausson's Concert for violin, piano and quartet was Ysaÿe himself.

The players' enunciation was scrupulous. They twinkled softly in Debussy's scherzo instead of dancing, but produced ravishing sounds in all the rich chordal passages.

The guest soloists here were Pierre Amoyal and Pascal Rogé, both determined to rescue the fustian stretches of the work with sweeping confidence and flair.

Rogé in particular aimed at a near-Beethovenian weight a little more than the Concert will quite bear. In sober truth, but impressive while it lasted. (About 40 minutes, by the end of which Chausson has wrung his material almost dry.)

Amoyal soared and dazzled in his best style, and the whole ensemble was seamless. This was the second half of the concert; it reinforced the feeling one had in the first half, that on its own the Ysaÿe team sounds less perfectly balanced than formerly - its leader needs more weight to make himself felt against the strong viola and cello.

That small failing made little difference to the quartet's searching, often very beautiful accounts of the Debussy and of old Fauré's intricate, gentle quartet. The players' enunciation was scrupulous. They twinkled softly in Debussy's scherzo instead of dancing, but produced ravishing sounds in all the rich chordal passages.

If the Fauré was slightly understated (the music is almost secretive), its elaborate weavings and its sidestepping harmonies were always lush. In Fauré's slow movement as in Debussy's, they were at their delicate, faithful best: there was a sense of magical elevation.

David Murray

## New look at the Tate

William Packer reviews the gallery's rehang

For the fifth time running, Nicholas Serota, director of the Tate, begins his year, and ours, with a fresh trawl through the collections: and what was once a matter of high contention is now accepted with but a shrug of irritation at familiarly confounded, and pleasurable curiosity as to what new, fresh, forgotten things have been pulled out of store.

The serious point is that with works of art, as with people, even the most familiar or important are seen anew in fresh company, for good or ill. The serious question is: how far should one go in indulging such change for the sake of it, at the sacrifice of any more settled context and consideration? The answer - compromise if you like - is simply the striking of a balance between the two.

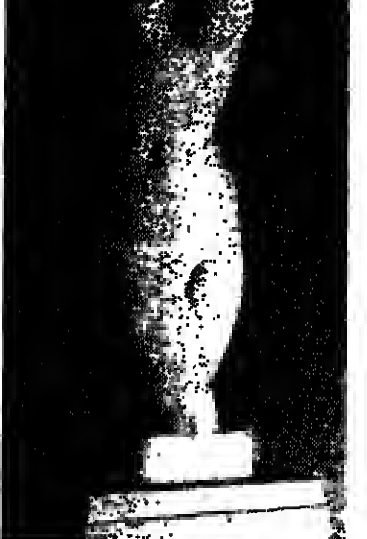
Serota's first great coup was born of his audacity in entirely re-ordering the historical sequence of the displays that he had inherited with his appointment. His second, no less radical, was the opening up again of the central axis of the Tate, the Duveen Sculpture Hall, and redefining it to its original purpose. Once done, both changes seemed obvious and inevitable and, five years on, we would hardly wish them undone.

The shift of the Tudor and Stuart paintings, with which the sequence of the displays begins, from the bustle of the galleries at the front of house to the furthest corner gallery at the back, is especially happy for the appropriate quietness and sense of permanence it affords them. They are in any case, by the very nature of the collection, less subject to constant reshuffling.

The Sculpture Halls, on the other hand, have been subject inevitably and most conspicuously of all to the annual change-around, and triumphantly so. It is in the nature of the Tate that it should hold so much more than it can ever show together, and sculpture simply presents the problem at its most acute. Turn and turn about is the only way, and with last year's Rodins now replaced by Anglo-French turn of the century academicism - Reynolds-Stephens 'A Royal Game', of Elizabeth I and Philip II at chess, dominating the

entrance lobby - and minimalism giving way to British sculpture between the wars, the contrast could hardly be more poignant. With not only Gill, Gaudier and Epstein but more obscure figures such as Frank Dobson, Leon Underwood and John Skeaping given proper recognition. Henry Moore's old claim virtually to have invented modern British sculpture is neatly rendered undeniable.

But general criticism of the Serota policy is not to be dismissed altogether. There are two main wings to it that changes have been too many and too extreme; and that the hang



Torso: a stone sculpture by Frank Dobson, 1933

itself has often been indulgently sparse - space where there might have been pictures. My own sense of it is that the criticism has been met, but only to a degree.

The hang seems a little more settled than before and certainly more comprehensive, at least on the British side from the 16th to the 19th century. The 18th century is served well enough, from Hogarth and his contemporaries to Gainsborough,

Zoffany, Stubbs and Reynolds, Wright and Copley, then into the 19th century with the landscape painting of Constable, Cox, Turner, Crome and all. The pre-Raphaelites have a room to themselves, as do the high Victorians. Martin, Leighton, Orchardson, Millais and Burne-Jones - and how good to see Farquharson's sheep in a blizzard, and Frederick Walker's delightful young widow stepping out through 'The Old Gate'.

British aestheticism, impressionism and post-impressionism are also well served, with a room of Sargent, Albert Moore, Whistler, Steer, Sickert and Gwen John, and another of late Derain and Bonnard along with Smith, Gross - a fascinating comparison with Derain - Grant and Vanessa Bell. William Nicholson, father of Ben and, in many eyes, infinitely the more gifted painter, is rightly given a small display to himself.

But from here the problems start, not so much in the particular choice of what is shown, as in what is necessarily left out. From the Cubists and Vorticists in Room 14 through to the old modern side, the sense is that suddenly the Tate has run out of space. From this point the displays, room by room, are increasingly selective, even cursory, as they light upon this subject, now that Bacon and Giacometti's roomful of portrait heads: abstraction in the 1940s, '50s, '60s.

This is, of course, a political statement that is being made, not so obliquely. The Tate indeed ran out of space long ago. Positive initiatives have already been taken, at Liverpool and Saint Ives, and we await the decision on what might be done at Bessie or the South Bank. But the problem remains for the moment what it has always been, that the Tate as it is has an impossible brief. We, for our part, must make up our minds just what it is we want and expect of it: our national gallery of British Art; of modern British in its international context; of international contemporary art? Yes please, all three.

The New Displays 1994: The Tate Gallery, Millbank SW1 - sponsored by British Petroleum



'Magdalen with Pearls in Hair', 1919, by Lovis Corinth in his Impressionist period

## The virtues and vices of mime

Alastair Macaulay goes in search of enchantment at the London festival

So why do I love mime? Because I love illusion. If someone can make me "see" a door that is not there, can "become" a different character through body language alone, he or she will have my attention. If they can sustain that illusion, can make me feel that their behaviour has summoned up a whole imaginary world around them, then I am enchanted.

The London Mime Festival, however, may not be the best place to find the kind of mime I mean. This year's 18-day festival has just drawn to a close; I caught six performances. But the best mime I saw this January occurred elsewhere - at Covent Garden, in *The Nutcracker*, in a performance when that great artist Stephen Jeffers played the old magician Drosselmeyer, and, with his usual economy and economy of movement, showed the anxiety, tenderness, solicitude, authority and fantasy at the heart of this character.

The Mime Festival performances I saw have made me suspect that professional mimes do the worst kind of mime. Why does the prospect

of a mime performance make my heart sink? Because most mime is so literal, so gaudy, so repetitious, so teenage, and - oh - so audience-directed. For the average mime performer this January, it was never enough merely to enact opening a door or riding a horse. No, sir. He had to make a hefty great business out of doing so, had to do it with sound effects, had to do it again and again, and, while doing it, he had to keep turning his face to the audience, with his big eyes wide open at us, as if to say "Get this!"

I use the male preposition advisedly. Mimes tend to be male. I saw 18 mime performers this festival; only two were female. (Even *Théâtre de Complicité*, usually an equal-opportunities employer, chose to present an all-male show this time.) Do these statistics suggest that mime would be better if more women were active in the field? Or that mime somehow brings out certain male tendencies of thought? (The latter, I fear.)

The *Complicité* three-man

show, a revival of the 1984 *A Minute Too Late*, was the best work I saw. Simon McBurney's impersonation of a drab, blundering, apologetic, inhibited, middle-aged little man who cannot express the grief he feels about the death of his wife was a delicious performance, and the show has several great set pieces of physical comedy.

Yet even these *Complicité* artists, alas, go in for some of the hello-audience cuteness and obvious shticks that so irritate me in lesser mime shows. One performer will make a darling effect by suddenly "becoming" an impersonal object like a kitchen dresser - but then will turn his deadpan face to us (i.e. "Isn't this too funny?") and then back again. McBurney has an aghast way of saying "Oh no" which is genuinely funny, but he does it again, and again, and again.

I will pass over *Modin Theatre* (French) and its wretched piece of sub-existential absurdism *Alter Ego*; and I have already reviewed *The Right Size*'s heavy account of *Moore*. As for Ralf Rall's account of *It's Starting Now Right in the*

*Face*, although it was a piece of sophisticated nonsense theatre, it was marred by the way it would flog each of its charmingly nonsensical ideas to death. (Also by its audience, which determinedly and dotingly laughed at the performers' slightest antics.)

I was curious to read that *Complicité* and *The Institute of Curiosity and Execution* would be joining forces to create *The Quest for Don Quixote*; this impressive-sounding conglomeration turned out to be a three-person show. Phelim McDermott and Julian Crouch directed and designed. I loved the way they created windmills and mountainscapes and seas and more from ordinary household implements (stepladders, a blanket, some rope). But again, cuteness kept rearing its head, and, curiously, there was less true quixotism here than in McDermott's own performance in Richard Jones's 1990 Old Vic staging of *The Illusion*.

The virtues and vices of mime were all evident in MTP Productions' three-man version of *The Three Musketeers*. I loved the way that three men managed to evoke not only the

four musketeers, but also the whole dramatic persona of Dumas's novel (and Gene Kelly & Co. to boot). I yawned through their more laboriously comic and gratuitous set pieces, I deplored the bright-eyed dear-audience mugging that kept cropping up, and I giggled happily through the camp Hollywood grands pas de deux of d'Artagnan and Constance.

And sometimes I found myself oddly thrilled. One brief and wordless scene between Milady and Cardinal Richelieu was of course absurd; and yet... it was accompanied, to uncannily brilliant effect, by the *Dies Irae* from Mozart's Requiem, which lent it both the religious and furious tones appropriate to Richelieu. And its few gestures went straight to the core of Dumas's novel, catching its glamour, its danger, its sense of conspiracy, even its high camp - in only a few instants. How did they suggest so much so quickly? When mime is economical, and audaciously musical, as here, it is like conjuring.



David Murray Scene from 'The Quest for Don Quixote'

## INTERNATIONAL ARTS GUIDE

## AMSTERDAM

Concertgebouw Tonight, Sat, Sun afternoon: Robert King conducts Netherlands Chamber Orchestra in works by Bach, Telemann and Handel, with trumpet soloist Crispian Steele-Perkins. Tomorrow, Thurs: Riccardo Chailly conducts Royal Concertgebouw Orchestra in Weber, Dvořák and Brahms. Tomorrow, with baritone Hakan Hagegard (preceeded tomorrow by free lunchtime concert). Fri: Beethoven Academie plays Beethoven, with piano soloist Ronald Brautigam. Sat afternoon: Mariss Jansons conducts Radio Philharmonic Orchestra in Chausson, Franck and Debussy. Sun evening: Nikolai Luganski piano recital. Next Mon, Tues, Fri: Hartmut Haenchen conducts Netherlands Philharmonic Orchestra, with violin soloist Igor Oistrakh. Next Wed: Teresa Berganza (24-hour information service 020-675 4411 ticket reservations 020-671 8345) Muziektheater Tonight, tomorrow, Thurs: Lucinda Childs Dance Company. Fri, Sun: Hartmut

Haenchen conducts Willy Decker's production of Wozzeck, with John Brichler and Marilyn Schmege (in repertory till Feb 24). Feb 11: first night of Dutch National Ballet mixed bill (020-625 5465)

## ANTWERP

deSingel Tonight: Christian Zacharias gives the second of three concerts focusing on Beethoven's Piano Concertos (first concert Feb 19). Tomorrow, Thurs, Fri, Sat: Wim Vandekeybus dance programme. Sun: Sigiswald Kuijken conducts La Petite Bande in Mozart and Haydn (03-248 3800)

## BRUSSELS

Mondraai Tonight, Thurs, Sat: Lionel Friend conducts David Pountney's ENO production of Jonathan Harvey's 1992 opera Inquest of Love, with cast including Nan Christie, Peter Coleman-Wright, Helen Field and Richard van Allan. Feb 10, 12: concert performances of Verdi's Otello (02-216 1211) Palais des Beaux-Arts Tonight, tomorrow: Esa-Pekka Salonen conducts Swedish Radio Symphony Orchestra in two programmes, including works by Sanderström, Beethoven, Bartók and Stravinsky. Thurs: Hironaka Iwaki conducts Belgian National Orchestra in Marco, Scymankowski and Tchaikovsky, with violin soloist Pierre Amoyal. Fri: Dresden Kreuzchor, Sun afternoon: Jerzy Maksymiuk conducts Royal Flanders Philharmonic Orchestra in a Beethoven programme

(02-507 8200)

## CHICAGO

CHICAGO SYMPHONY Daniel Barenboim is piano soloist in tonight's Mozart programme, and also conducts works by Schoenberg, Berg and Bruckner on Thurs, Fri and Sat, with soloists Peter Serkin and Pamela Frank. Vladimir Spivakov and the Moscow Virtuosi give a concert on Sun, with cello soloist Wendy Warner (312-435 6966) CHICAGO LYRIC OPERA The season runs till Feb 20 with La traviata, Wozzeck and Tosca. June Anderson and Roberto Alagna star in the Verdi. Wozzeck is a Barenboim-Chéreau production with Franz Grundheber and Waltraud Meier. Tosca is sung by Maria Guleghina (312-332 2244)

## GENEVA

Grand Théâtre Feb 3, 8, 9, 12, 15, 18: Friedemann Layer conducts revival of Johannes Schaefer's staging of Fidelio, with cast led by Catherine Malfitano and Thomas Moser. Feb 13: Samuel Ramey song recital (022-311 2311) Victoria Hall Fri: Ulf Schirmer conducts Orchestre de la Suisse Romande in Liszt, Janacek, Dvorak and Sibelius, with baritone soloist Gilles Cachemaille (022-311 2511)

## THE HAGUE

AT&T Danstheater Tomorrow, Thurs, Fri: Nederlands Dans Theater mixed bill, including new work by Hans van Manen. Sun afternoon, Mon evening: St Petersburg Ballet,

with Kirov soloists, in Swan Lake. Feb 8-12: My Fair Lady, the Lerner and Loewe musical sung in English (070-360 4930)

Dr Anton Philipszaal Thurs, Fri, Sun afternoon: Günther Herbig conducts Hague Philharmonic Orchestra in works by Brahms, Mozart and Beethoven, with violin soloist Kaja Danczowska on Thurs and Fri, and pianist Peter Rösel on Sun (070-360 9810)

## VIENNA

Staatstheater Maria Ewing sings the title role in Madama Butterfly on Thurs and in Tosca on Feb 8 and 11. Repertory also includes Maria Stuarda, Salome, L'elisir d'amore and Die Fledermaus. The annual opera ball is on Feb 10 (51444 2955). Anja Silja sings in The Makropoulos Case at the Volksoper on Feb 8 and 16 (51444 2960) Konzerthaus Tonight: Alban Berg Quartet plays Haydn and Berlioz. Tomorrow: André Previn conducts London Symphony Orchestra in Beethoven, Mozart and Shostakovich. Thurs: Hagen Quartet plays Haydn and Mozart. Fri: Thomas Hampson song recital (712 1211) Musikverein Tomorrow: Clemens Conradt plays music for baroque cello by 17th century Neapolitan composers. Thurs: Martin Haselböck directs Bach's Brandenburg Concertos on original instruments. Fri: Michael Glöckner conducts Austrian Radio Symphony Orchestra in works by Apostel, Stravinsky and Szymanowski, with piano soloist Merkus Schirmer. Sat evening, Sun afternoon: Fabio Luisi conducts Tonkünstler Orchestra in

Schoenberg and Mahler, with piano soloist Paul Gulda. Feb 23: Gidon Kremer and Martha Argerich. Feb 25, 26: Riccardo Muti conducts Vienna Philharmonic (505 8190)

## WASHINGTON

MUSIC ● Washington Opera's repertory at Eisenhower Theater over the next two weeks consists of La fille du régiment (sung in English), Ariadne auf Naxos and Donizetti's Argento's new opera The Dream of Valentino (202-418 7800)

● Zubin Mehta conducts Israel Philharmonic Orchestra in Brahms' Second and Third Symphonies tomorrow at Kennedy Center Concert Hall. Mstislav Rostropovich conducts National Symphony Orchestra on Thurs in the US premiere of Schnittke's Sixth Symphony, in a programme also featuring Eugene Istomin as soloist in Beethoven's Third Piano Concerto (repeated Fri and Sat). Radu Lupu is piano soloist with Orpheus Chamber Orchestra on Sun afternoon (202-467 4800)

● Christopher Seaman conducts Baltimore Symphony Orchestra in works by Coleclough-Taylor, Tchaikovsky and Vaughan Williams tomorrow, Thurs, Fri and Sat at Baltimore's Joseph Meyerhoff Symphony Hall (410-783 8000)

THEATRE ● Shakespeare for My Father: Lynn Redgrave's award-winning solo show in which she uses the Bard to better understand her father, the late Sir Michael Redgrave. Opens tonight at Ford's Theater, till Feb 27 (202-347 4833) ● Romeo and Juliet:

Shakespeare's ultimate love story is directed by Barry Kyle at Shakespeare Theater. Till March 25 (202-393 2700)

● A Midsummer Night's Dream: Richard Mancini directs a Washington Shakespeare Company production. Till March 5 at Gunston Arts Center (703-739 9886)

● Raft of the Medusa: Joseph Pintauro's poignant and powerful play about an AIDS support group who discover their differences in an explosive way. Till March 5 at Signature Theater (703-820 9771)

## ZURICH

Opernhaus The main event this month is a new production of Handel's Alcina opening on Sat, staged by Jürgen Flimm and conducted by Nikolaus Harnoncourt, with a cast including Eva Mei and Rodney Gilby. Repertory includes Andrea Chenier with Francisco Araiza, Lucia di Lammermoor with Edita Gruborova and Glazunov's ballet Raymonda (01-282 0909) Tonhalle Pinchas Steinberg conducts Tonhalle Orchestra tomorrow and Thurs in works by Nielsen, Bernstein and Richard Strauss, with clarinet soloist Paul Meyer. There is also a Zurich Chamber Orchestra concert on Sat featuring works by Martinu, Rameau and Mozart (01-281 1600) ● Plácido Domingo gives two performances in Zurich next week. On Mon, he joins Agnes Baltsa in a gala performance of Giordano's Fedora at the Opernhaus (01-282 0909). On Tues, he gives a popular concert at the Hallenstadion, accompanied by the Berner Symphony Orchestra (01-212 0800)

## ARTS GUIDE

Monday: Berlin, New York and Paris. Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesday: France, Germany, Scandinavia. Thursday: Italy, Spain, Athens, London, Prague. Friday: Exhibitions Guide.

European Cable and Satellite Business TV (Central European Time)

MONDAY TO FRIDAY Super Channel: European Business Today 2230; repeated 0630, 0715

MONDAY Super Channel: FT Reports 1230

TUESDAY Super Channel: Wael of Moscow 1230

EURONEWS: FT Reports 0745, 1315, 1545, 1845, 2345

WEDNESDAY Super Channel: FT Reports 1230

THURSDAY Super Channel: West of Moscow 1230; FT Reports 2130

EURONEWS 0745, 1315, 1545, 1845

FRIDAY Super Channel: FT Reports 1230

Sky News: FT Reports 2030 SATURDAY Sky News: 0330, 1330 SUNDAY Super Channel: FT Reports 2230 Sky News: FT Reports 1730; 0430



If the government's review of the Post Office is prolonged, the service will still be in the public sector when Prince Charles' head is on the stamps.

The comment of a Tory backbench MP representing a rural constituency underlines the government's confusion over its plans for what remains the UK's biggest public sector corporation. Today Mr Michael Heseltine, trade and industry secretary, gives evidence to an inquiry by the all-party Commons trade and industry committee on the future service of the Post Office.

The Commons investigation was prompted, in part, by fears that the corporation's profitability was threatened by uncertainty about the government's plans.

Ministers' indecision is particularly baffling given that Mr Heseltine chose to put privatisation back on the agenda by announcing in 1992 a review of the Post Office's status. He is personally in favour of its sale.

Adding to the government's discomfort, Post Office executives are becoming increasingly vociferous in their criticism of the government's inaction.

Mr Edward Leigh, the former DTI minister responsible for the corporation, says the review process has gone "horribly wrong". Back in 1992 he felt the case for ending the corporation's monopoly on letter deliveries costing less than £1 was overwhelming.

His view that state ownership could no longer be justified was backed by the government's own adviser, Kleinwort Benson, the UK merchant bank, which last year recommended privatisation of the Royal Mail, the letters division. It suggested leaving the post offices in the public sector. (The government is already looking for a buyer for the parcels division.)

After the Kleinwort Benson report was completed, Mr Leigh was sacked by the prime minister because of his views on European policy, and Mr Heseltine had a heart attack, from which he only fully recovered at the end of last year.

But such events go only a little way towards explaining the delay. More significant has been the scale of opposition to privatisation, which has surprised Mr Heseltine.

Many Conservative backbenchers - particularly those threatened by Liberal Democrats in the south west of England - are worried about the impact of privatisation on the rural postal service.



Roland Rudd says the uncertain future of the Post Office poses a dilemma for the government

## The decision is in the post

Although the operation of 19,000 sub-post offices, has been contracted out by the Post Office - meaning that they are in effect already privatised - many in rural communities rely on a subsidy from the central Post Office. That support - which for the smallest rural post offices is worth £2,500 a year - allows them to continue acting as agents for the government in, for instance, paying state benefits.

One senior Tory backbencher reports an "alarming increase" in the number of constituents complaining to him about the future of community post offices.

Ministers privately credit the Union of Communication Workers - the Post Office workers' union - for waging an effective "scare campaign" against privatisation.

Enough Tory MPs have passed on their concerns to the Whips Office, or to Prime Minister John Major, for the DTI to realise privatisation has receded as a politically feasible option, given the government's 18-strong Commons majority.

Instead Mr Heseltine has embarked on a new approach, drawing up proposals for what some in the DTI sees as a "half-way house", whereby the Post Office would remain in the public sector but have more commercial freedom. One proposal is that the government should agree to the Post Office's demands for a relaxation of the restrictions pre-

venting it from forming international joint ventures.

The corporation wants to be on a par with the Dutch post office, being privatised early this year, and the German and French post offices, which are allowed alliances with companies in the private sector. International expansion in, for instance, the courier business, could increase profitability by expanding the range of services the Post Office sells.

But even such unambitious plans are likely to face resistance. The Treasury is opposed to state-owned companies using surplus cash to invest in alliances with private companies, arguing the money could be better used helping bring down the £50m public sector borrowing requirement.

Mr Bill Cockburn, chief executive of the Post Office, complains the corporation is being used as a "milk cow" to raise cash for the Treasury.

The Post Office's external finance limit target - the amount it has to pay the government each year - has risen to £230m in 1994-95 and is set at £210m for the following year. The Post Office has said it can meet the target, but only at the expense of capital expenditure. It would address Post Office management's concerns. In the longer term it would leave open the option of the Post Office shops being separated from the Royal Mail and put privatisation of the latter back on to the agenda.

Such an approach is believed to be gathering support in the DTI. It would address Post Office management's concerns. In the longer term it would leave open the option of the Post Office shops being separated from the Royal Mail and put privatisation of the latter back on to the agenda.



US President Bill Clinton's decision to grant a visa to Mr Gerry Adams is a victory for both sides in the conflict in Northern Ireland. I say "managing the conflict" rather than "peace initiative" because it is prudent to keep the small print pessimistic.

The overall strategy remains in place. It was worked out last year by Mr John Major and Mr Albert Reynolds. The declaration by the British and Irish prime ministers, published shortly before Christmas, gives Irish nationalists an opportunity to win by peaceful persuasion the unity for their island that 25 years of bloodshed have shown cannot be achieved by violence. The terrorists among them are, reasonably enough, asked to cease hostilities before the negotiations. The strength of the joint declaration lies in the fact that it puts the two governments on the same side. They have not yet wavered on its central tenets. So far so good.

Enter Mr Clinton. This is a relatively small matter for him. He has no dead to count, only votes. He is, however, an intelligent man. So on Saturday morning the US position was the same as that of Mr Major and Mr Reynolds: Mr Adams must renounce violence and accept the joint declaration before a visa is granted. The latter, a master of harney, let his words travel far enough in the required direction, without his meaning moving an inch. That enabled the president of the US to cast aside his brain, redeem a campaign promise and appease a powerful Irish lobby. Mr Clinton capitulated on

Saturday evening. The dispute clearly divided the Irish-American community. The visa was stamped in the US embassy in Dublin. The ambassador there is Jean Kennedy Smith, sister of Senator Edward Kennedy. This was a victory for both sides in the conflict in Northern Ireland. I say "managing the conflict" rather than "peace initiative" because it is prudent to keep the small print pessimistic.

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## Joe Rogaly

# Let the arguing begin

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of peaceful self-determination confirms, but his government did unilaterally remove the ban on radio and TV appearances by Mr Adams and his ilk. It might have done better to wait for a joint relaxation of media rules by both London and Dublin. The Irish also appear to have taken quiet satisfaction in the granting of a visa to the Sinn Féin leader. Is it Britain that needs to make a course correction?

The answer depends in the first instance upon how you perceive Mr Adams. The president of Sinn Féin is customarily depicted as a front-man for the IRA. His party is usually described as the bombers' political wing. The British view is that he is too steeped in blood to be qualified to take part in the democratic process until there is an IRA ceasefire and he renounces the "armed struggle". The Irish and American view appears to be a softer version of this, namely that Sinn Féin has to be drawn into the peace process, since both it and the IRA are split. The more exposure that can be given to supposed doves like Mr Adams, the more likely it is that they will prevail.

It would be easier to accept this proposition if there was any evidence in support of it. There is none. We are invited to take the word of Mr John Hume, the Social Democratic and Labour party member of Parliament whose work for a peaceful settlement has been admired by all. Mr Hume is an honourable man, devoted and brave in his pursuit of an end to the killing. We do not know what Mr Adams says behind closed doors, but to judge by

his public statements he has not condemned IRA violence, let alone pressed for a ceasefire. Mr Hume has begged the IRA to suspend the slaughter while they and Sinn Féin debate the Reynolds-Major declaration. He may have been encouraged to do so by his private conversations with Mr Adams, but the latter has yet to be seen deploying even the most basic argument for peace, such as that unity can only be gained through the ballot box, minus bullets.

The principal response to the granting of a US visa to Mr Adams should be a review of British public relations. This is an area in which London's expertise is at least matched by Sinn Féin. In Belfast, Dublin and New York, Mr Adams plainly cannot be silenced. Attempts to muzzle him have increasingly become counterproductive. There is no call from Dublin or Washington to negotiate with Sinn Féin, at least not until it calls for a ceasefire. The Major-Reynolds strategy for managing the violence therefore dictates itself. Mr Adams must be out-argued.

Joe Rogaly

Mr Adams has yet to be seen urging that Irish unity can only be gained through the ballot box, minus bullets

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

**Tunnel fight will not be skimped**

From Dr J G Elliott.

Sir, I am a little surprised that you should publish Michael Thompson-Noel's gratuitous insults aimed at the people of Kent in "Tunnel of Sighs" (Hawks & Handsaws, January 29). I may or may not be a "selfish and common sort", but I see no reason "to shut up" in the present circumstances. Presumably he feels that the common yokels of Kent should touch their straw-ridden forelocks to Mr Major, and probably indeed to Mr Thompson-Noel if he ever leaves the city (or cocktail-belt?) to widen his "experience". He may be an expert on macro-engineering, but has he given any thought to our present problems?

The "venomous anger" had long since abated with the route fixed in the corridor already ruined by the M20, and huge sums paid in compensation. Now a few Ashford councillors, without consultation, have produced a new route which devastates an entire new corridor through one of the most beautiful areas of Kent, including this village which is considered so idyllic that the "Darling Buds of May" cricket match was held here! The new route has some merit in taking the new line to the new station, but would never have been suggested if our penny-pinching government had not refused to tunnel from the original route, on the grounds that it would cost £50m, a paltry sum compared with the Channel tunnel cost.

I agree with Mr T-N, this is a great project, comparable to the Great Wall of China in the time it will take to complete, so why wreck it by economising? I am sure Appius Claudius did not skimp on his paving stones. I suspect that the people of Kent will fight for this tunnel in spite of the views of Mr T-N, who would evidently be delighted if Mr Major resuscitated the Fourth Legion and sent it to Little Chart.

J G Elliott, Little Chart Forstal, Ashford, Kent TN27 0PU

**Verbiage and capital losses clause should be thrown out**

From Mr C J Kirman.

Sir, Mr J Newman (Letters January 19) asks whether or not he is disillusioned at how the government has ignored the need for fair legislation, simply expressed. I am more than disillusioned not only by the government ignoring completely your excellent leading article of December 13 on the removal of indexation on capital losses ("Trickery with capital gains"), but also by the way the one phrase comment on this subject in the Chancellor's Budget speech has been turned into almost four pages of incomprehensible verbiage in the Finance Bill.

Let us hope that the House of Commons will take a first step in the direction desired by Mr Newman by throwing out this clause and its effectively retrospective impact.

C J Kirman, Holmshill House, Well End, Borehamwood, Hertfordshire WD6 6PJ

**All a matter of taste**

From Mr Nicholas Khan.

Sir, I was intrigued to read in Antony Thorncroft's article on choc art ("Arts: The sickly sweet smell of success" January 29/30) that Karsten Schubert is offering to sell for £5,000 a certificate which purports to entitle the buyer to "decorate a room to a specified height with plain chocolate applied with a brush in three layers".

It may be that you number among your readers those who consider themselves to be at the cutting edge of contemporary art and who might be chewing over the purchase of a piece of choc art. Here in Belgium, eating chocolate is thought to provide a more satisfying experience than daubing it on one's walls, but this may simply be a reflection on the relative merits of British and Belgian chocolate.

Some time ago, I conceived the idea of painting the walls of my living room, not with chocolate, but with white

paint, applied with a roller in three layers.

May I, through the good offices of your letters column, inform your readers that as an incentive to buying my artwork rather than Mr Schubert's, I am prepared to allow readers of the FT to acquire my latest oeuvre for only £4,999. While I fear that some of your more hard-headed readers will be aware of the old copyright lawyer's adage that there is no copyright in ideas, only in the form in which they are expressed, I believe that the Cork Street area contains a gratifying number of people who have white painted gallery walls and who possess money and credulity in equal quantities.

I would be grateful if you would forward any cheques received.

Nicholas Khan, 58 rue de la Brasserie, 1050 Brussels, Belgium

**Flawed sale of Rover Group**

From Mr Christopher J Flux.

Sir, The announcement that the Rover Group is to be sold to BMW is beyond belief. Those of us who remember how taxpayers' money was used to support the ailing British Leyland now wonder what reward was gained from the diversion of our hard-earned income! It is absolutely inconceivable that the British government should have sold to a German competitor a company that was just becoming viable and showing the way to the European motor industry.

The government must act immediately to halt this flawed sale and insist that overall control of the Rover Group remains in British hands.

Christopher J Flux, 1 St Matthews Close, Salisbury, Wiltshire, SP1 3PJ

**Balanced view is needed**

From Mr Hugh Raven.

Sir, Reading the letter from the managing director of Cory Environmental (January 29), I was dismayed by the sound of grinding axes.

The fact that Mr Riddle's business depends on the continuing unsustainable use of packaging should not blind him to a balanced view of the issues.

He accurately quotes the House of Lords select committee report with respect to packaging: "re-useable packaging is not a balanced view of the issues."

Could this be because they do not end up being put in a hole in the ground, and therefore providing business for his company?

Hugh Raven, environment spokesman, Labour Group, The Town Hall, Kensington W8 7NX

**Miniaturisation is out of hand**

From Mr Alex Hardisty.

Sir, Your supplement on Mobile Computing (January 28) highlighted the trend among manufacturers to reduce progressively the size of portable computers (laptop, notebook, sub-notebook, palm-top, etc). As the owner, of average build,

of a notebook, I can inform you that the speed of evolution of hand sizes in the species *homo sapiens* is not keeping up!

Alex Hardisty, PQM Consultants, 17 Moor Street, Chepstow, Gwent NP6 5DB

**Only answer in Bosnia is to establish right balance of power**

From G D Redfern.

Sir, The uncharacteristic stridency of Mr Ian Davidson's article ("Least bad option", January 28) betrays the feebleness of his case against arming Bosnian government forces. He objects that one could not calculate in advance exactly how much help they should have or exactly who should provide it; "the only certain result... is

that Russia and other Slav states would step up their help to the Serbs"; and the most likely threat to peace is of open conflict with Russia.

How unconvincing each of these is. Since when was support for a good cause made conditional on exact advance costing? Remembering the continual flow of arms from Serbia to Bosnia which was reported

all last year, whence comes Mr Davidson's "certainty" that it would increase? And a Russia on the brink of social collapse can hardly be capable of "open conflict" with the west.

But the main point, which Mr Davidson entirely misses, is that only a balance of power in Bosnia can lead to a peace settlement, and the only way to establish a balance of power is

to arm the government forces. Obviously Serbs and Croats will only agree acceptable peace terms if they realise that they cannot win. Had that situation confronted them two years ago the war would have been over long ago.

G D Redfern, The Weeths Aberton, Penzance, Cornwall

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## FINANCIAL TIMES

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Tuesday February 1 1994

## Don't cry over Rover

Many Britons will see the sale of Rover to Germany's BMW as a defeat. It marks the end of an independent and indigenous car industry. The deal may also seem like another step in the inexorable decline of British manufacturing.

But, while such sentiments are understandable, there is no reason to feel defeated. The damage done, largely by poor industrial relations, to Britain's car industry occurred years ago both before and while Rover and British Leyland were state-owned. Yesterday's deal is a sign that much of that damage has been repaired.

Since Rover was sold to British Aerospace, it has improved productivity, reversed its long-term erosion of market share and taken its product range up-market. BMW's willingness to pay £200m in what its executives see as the boldest strategic move in the car group's history is testimony to the strides that have been made since privatisation.

Retreating into a narrow nationalism is not an attractive option for British industry. The country's openness to foreign investment is one of its principal attractions, which has produced not only a valuable flow of finance but enabled British industry to acquire new skills.

In the motor industry, there have been large investments by Japanese groups such as Nissan and Toyota, and German groups such as Bosch. Rover itself has already learned Japanese lean production methods through its association with Honda.

Britain's openness to foreign investment has also brought rewards in other sectors. For example, the sale of ICL, the country's premier computer group, to Japan's Fujitsu has led to a revitalised corporate strategy and helped ICL to emerge as the most profitable large computer company in Europe.

## Practical question

Some will be tempted to argue that Rover should have kept its independence either within the BAe group or as a stand-alone business. Such a strategy might have secured its survival but it would not have provided a platform from which to grow and flourish. The high costs of research, development and distribution mean that Rover's future was best secured as part of a partnership with another car manufacturer. Since no such British partner was available, the practical question was whether to link with BMW or Honda.

## After Hanoi, Havana

The Clinton administration deserves applause for its efforts to lift sanctions against Vietnam and should move rapidly to take the final steps to end its embargo. It needs now to turn its attention to another legacy of the cold war: Cuba.

If the US can resolve its differences with a country with which it was at war two decades ago, it seems strange that the normalisation of relations with Cuba is hardly discussed in Washington.

There are several reasons for this. Vietnam did not, at least initially, present such a challenge to America's way of life as Cuba, the former ally on its doorstep that joined the Soviet bloc.

Unlike in the case of Vietnam, there has been no important group of US companies arguing for the lifting of sanctions. Businesses have argued forcefully that non-US companies in Vietnam have been the chief beneficiaries of the US embargo, and have wanted equal treatment. There is evidence that some US businesses are becoming concerned about losing out in the Cuban market, but their worries have not been sufficiently developed to bring any pressure on policymakers.

Above all, domestic US policy considerations – and in particular the importance of the state of Florida where most Cuban exiles are based – have given the vociferous hardline opponents of the Cuban regime a near veto on the issue.

## Tied hands

These groups may over time be becoming less representative of Cuban opinion in the US. But they have been skillful, winning during the 1992 election campaign the backing of both presidential candidates for the Cuban Democracy Act. This tightened the sanctions against Havana – including extending the embargo to subsidiaries of US companies based outside the US – and tied the hands of any administration to do anything about it.

The main objective of the act was "to seek a peaceful transition to democracy and a resumption of economic growth in Cuba" through the careful application of sanctions. The ultimate objective – to secure a soft landing for a Cuban transition to democracy – is indeed the correct one. The problem is that the embargo is

increasing the likelihood of eventual change in Havana will be violent.

The embargo is one of Fidel Castro's greatest allies in his struggle to remain in power. It allows him to blame many of the country's economic problems on Washington's blockade which should its squariness on his own shoulders. It permits his regime to characterise any opposition as akin to treason.

## Initial ideas

BMW's plans for Rover are not yet fully formed, but the initial ideas are encouraging. The German group wants to broaden Rover's production range, perhaps updating the Mini – something Rover could not have done on its own. There is also talk about giving the British group access to BMW's distribution channels and engineering expertise, while gaining economies of scale from joint component purchasing. In the long run, BMW sees Rover as central to its strategy of providing a full range of models.

Questions, of course, remain. The most important is whether BMW can, indeed, turn itself from a successful maker of luxury cars based in Germany into an international group manufacturing less expensive cars as well. Can the company's core competences be successfully applied to a higher-volume part of the car market? On the answer to this question, Rover's future will largely hang.

There are also doubts over what will happen to Rover's existing relationship with Honda. At some point, it will probably have to be unwound. But Rover is currently so dependent on Honda that a hasty divorce could be damaging.

The world's motor industry remains highly competitive. The imperative to innovate, enhance productivity and fight for markets will not go away. There is no guarantee of success. But in BMW, Rover has found a first-class partner that gives it a good chance of doing so.

## Exile groups

The embargo plays into the hands of hardliners on both sides: to those in Cuba who want to avoid democracy at all costs and to those exile groups in the US whose desire for revenge against Castro overcomes all other objectives.

The consequences of violence in Cuba will thrust itself on to the US policy agenda. Yet there is no evidence that Washington has a policy prescription to help manage the transition in Cuba. It should begin now to map out in public the process whereby it aims to provide incentives for a return to democracy and the rule of law in Cuba.

A policy change is justified by the fact that some of the economic measures already taken by the Cuban government – the partial legalisation of the dollar and the granting of permission for (limited) self-employment – imply political changes. These in turn support a modest relaxation in the embargo.

Those parts of the embargo that deal with communications should be ended – allowing the Cuban people to gain some sense of what is going on in the outside world. Restrictions covering basic food and medicines should be lifted – helping to deprive Castro of the charge that the US is either trying to starve Cuba or leave it without the ability to tackle disease.

Then Washington should make it clear that – if Cuba complies with the economic conditions for joining the International Monetary Fund and the World Bank – it will not object to Cuban membership of those two institutions. This would provide incentive to change economic policies: political changes in Cuba's overarching state are then almost bound to follow.

BMW's takeover of Rover Group has stunned its competitors and sent shockwaves through the world auto industry. The German carmaker, traditionally a byword for fierce independence, has until now remained aloof from the waves of restructuring that have swept over global manufacturers. Now, at a stroke, the Munich-based producer has outflanked Mercedes-Benz and devised an expansion strategy that is indelibly different to the one chosen by its arch domestic rival in Stuttgart.

It has stolen Rover from under the nose of Honda, the Japanese carmaker and Rover's alliance partner for more than a decade, leaving an air of betrayal in Tokyo.

Overnight it has become one of the world's leading players in four-wheel-drive vehicles, through Land Rover, and it has pulled out of the hat a strategy for moving into small cars without the danger of diluting its highly prized brand image.

The opportunities for such significant takeovers in the world auto industry are dwindling. Most of the smaller players have been swallowed up, and BMW has had to move fast to ensure that it was not left on the starting grid.

With the marketplace fragmenting, BMW has accepted that it must move into new segments to add to its niche of high-performance executive and luxury cars. It could have continued to go it alone and develop the necessary products itself, but that would have taken time and would have been expensive.

Instead, it has chosen the riskier fast track of acquisition. Even before the dust has settled over the wreckage of the attempted Renault/Volvo merger, which collapsed in December, BMW has stepped forward with its £200m purchase of British Aerospace's 80 per cent stake in Rover and Land Rover, the last UK-owned, medium-sized vehicle maker.

Honda could hardly have been reassured by the mollifying words yesterday of Mr Bernd Pischetsrieder, BMW management board chairman, who said that he wanted the Honda/Rover relationship to continue.

In the short term that must be so: the links between Rover and Honda are too close to be unpicked overnight, but in the longer term there is a new master in the Rover house, and Honda is left with its European strategy in tatters.

For BMW the immediate attractions of the takeover are clear. They mark out a different expansion strategy to that of Mercedes-Benz. BMW now gains:

- Control of Europe's only credible manufacturer of four-wheel-drive sports/utility vehicles in the shape of Land Rover. Long the jewel in the Rover crown, Land Rover operates in one of the fastest-growing segments of the world market.

- A viable way of entering the small car market without diluting its own precious brand image.

- Access to a low-cost European production base and control of the European carmaker that has probably learned most in recent years about Japanese production and engineering methods.

- A novel way of developing a presence in some of the fastest-growing auto markets in the Far East and in Latin America, where BMW's traditional products largely price it out of the markets.

BMW has been studying whether it should make an independent entry into the four-wheel-drive sports/utility market, currently dominated by makers such as Chrysler of the US, with its Jeep Grand Cherokee, and Ford, with the Explorer, or Japanese competitors such as Mitsubishi, Toyota and Isuzu.

It is a critical market. One of the fastest-growing sectors, with consumers increasingly switching over from traditional passenger cars, it already accounts for sales of more than 1m vehicles in the US alone.

Mr Wolfgang Reitzle, BMW research and development director, said yesterday that BMW had devel-

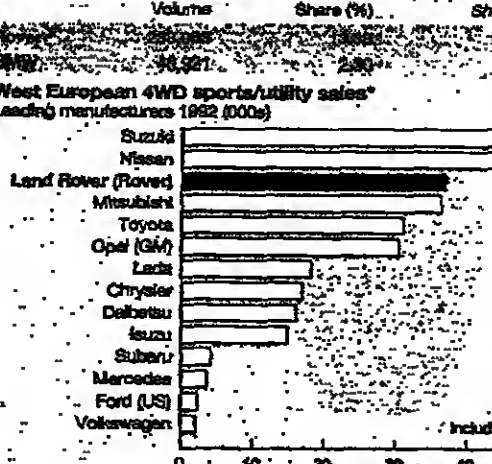
oped a vehicle concept for a sports/utility that it could have brought to market in about three years, but the takeover of Land Rover placed it immediately in the forefront of the sector.

Land Rover's fortunes have been blossoming in recent years and it is undoubtedly the main centre of excellence in Europe for sports/utility vehicles with an unrivalled brand image. With the Range Rover it has developed along the luxury end of the market, and the launch of the higher-volume Discovery at the end of the 1990s has provided it with a mainstream volume competitor.

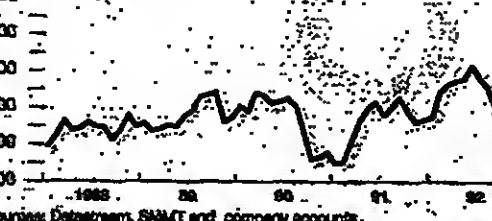
## BMW drives away with a prize catch

West European 4WD sports/utility sales\*

Leading manufacturers 1992 (000s)



BMW Share price (DM)



Source: Statistisches Bundesamt and company accounts

## BMW has pulled out of the hat a strategy for moving into small cars without the danger of diluting its prized brand image

BMW dealer network, where it will not compete with any existing BMW products, will allow it to expand its presence in North America much more rapidly.

BMW's competitors have been forced to take less attractive routes to enter this market. Mercedes-Benz, which long has struggled with its antiquated small-volume G-Wagen, has decided to develop its own mainstream sports/utility, which will be made at a new plant in Alabama in the US. The vehicle will not be ready for launch before 1997, however, and Mercedes-Benz must shoulder the development costs alone. For all the vaunted prestige of the Mercedes-Benz name, it has no pedigree in all-terrain four-wheel-drive vehicles, where Land Rover is a world leader.

Land Rover has long been coveted by rival carmakers, but they have been unable to unlock the key, because British Leyland, and more recently, British Aerospace, have been unwilling to separate it from the previously chronically loss-making Rover car operations.

This is where the BMW deal breaks new ground. It is willing to take on the car operations as well. BMW has studied intensively in recent years how it should take account of the increasing trend towards the use of smaller cars, especially in densely populated and congested urban areas.

Almost in step with Mercedes-Benz, it has presented concept studies for a future small car at the world's leading motor shows in the past two years. The design exercises were to assess whether the two luxury/executive carmakers could risk going downmarket into small cars.

The answers are now clear: for Mercedes-Benz, yes, but for BMW, a resounding no, at least under its own name.

Mercedes-Benz has decided recently to build its own small car for sale under the Mercedes star. The car will be built at a volume of at least 200,000 a year – at least that is Mercedes-Benz's aspiration – at a plant in Germany. The size of the concept car was smaller than a Ford Fiesta, but in the marketplace the small cars will carry the Mercedes name and compete at Volkswagen Golf prices.

As of yesterday it became official that BMW will not build a small car for sale under the BMW badge. Rover in the UK and the Rover brand will become the centre for small car development. This would ensure BMW a presence in this marketplace but would not put at risk the BMW brandname, said Mr Pischetsrieder, BMW management board chairman yesterday.

"There will be no smaller BMW car than the 3-Series," he said. "You must not over-stretch the core brand values of BMW. A small

model range, BMW will meet its most immediately sensitive challenge with Honda over the replacement car for the Rover 200/400 and its sister car, the Honda Concerto.

These existing cars were jointly developed. In Europe both Honda and Rover versions are produced at Rover's Longbridge plant in Birmingham. Under a current agreement, the new generation cars – codenamed Theta – will appear in 1995. The Rover versions will still be produced at Longbridge, but the Honda version is due to be produced at its new plant at Swindon.

Mr Pischetsrieder made clear that BMW expects Honda to remain in this crucial joint development programme, as the Japanese carmaker would lose financially by pulling out. Rover and Honda have a joint purchasing base, many of the sheet metal panels are provided from Rover's main stamping plant at Swindon, and the joint development programme allows Honda to spread its risk over a bigger production volume with Rover involvement.

Whatever the ultimate impact of the BMW takeover, this programme appears to ensure that Honda and Rover will continue to work closely together on a project basis at least to the end of the decade.

The same can be said for the Rover 600 and the sister car the Honda Accord. These were only launched last year with production of the Accord at Honda's Swindon plant and the 600 at Rover's Cowley, Oxford plant.

Beyond these product generations it may suit Honda and Rover/BMW to try their separate ways, but economies of scale may still dictate further co-operation into the next decade.

At the top of the Rover range, the 800 is a different story. The present ageing Rover product was derived from a Honda – the old Legend executive car – but there is no joint replacement programme. Mr Pischetsrieder said yesterday that work would start immediately on a replacement. It would be likely, he said, that it would be based on the new 5-Series BMW platform and would share several important components with the new generation BMW executive car. It would also become rear-wheel-drive.

BMW wanted, too, to promote the revival of some of the Rover Group's old British makes that had fallen on hard times, said Mr Pischetsrieder. Top of the list is the plan for the reintroduction of the MG sports car marque. Rover has a small affordable MG roadster under development for launch in 1995-96, but under BMW management this programme is expected to be given extra momentum.

Even before the Rover takeover BMW had earmarked sports cars as a niche for accelerated development. Yesterday, top BMW executives confirmed industry speculation that the "secret" car it planned to build in the US at its new plant in South Carolina would also be a small roadster. Mr Pischetsrieder said that for future products there would clearly be potential for the sharing of components between their planned sports cars.

He promised that no Rover cars would be built in Germany and that no BMWs would be built in the UK. While dealer networks would not be merged, the distribution systems would eventually be merged, said Mr Pischetsrieder, with common logistics and parts supply. Single dealers may sell both marques but from separate showrooms. Certainly, for Rover, access to the BMW dealer network in Germany will give its fortunes a massive boost in a tough market.

The big success of Rover management in the past seven years has been to rescue the old British Leyland car operations from the threat of extinction and create a viable business based on the relationship with Honda.

Under BAe its long-term ownership was always uncertain, however. Honda provided the crutch during the long recovery from intensive care, but BMW can provide the long-term home it has long needed in the hostile environment of the world auto industry.

## OBSERVER

pressed to explain what she stands for, one old political hand could only mutter: "Naked ambition".

## Penny wise?

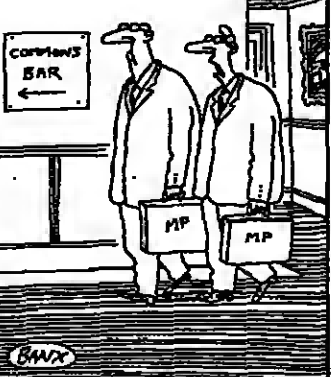
The spirit of the Rat lives on. An elderly shareholder of Titagaur, the furniture manufacturing company which lost its London listing in 1990, objected vehemently to the use of the term "pee" to describe the currency of old England in a resolution being read to the annual meeting in London. "I don't like this word 'pee' – it's very disrespectful in the presence of the ladies," he said, urging the use of "the proper words". It was duly re-read as peace.

## Dinner crumbs

Seemed a bit odd for the Corporation of London to invite the Lord Mayor of Frankfurt to last night's Mansion House dinner to celebrate the 25th anniversary dinner of British Invisibles.

After all, BI has tried its damndest to promote London's corner in world financial markets, yet Frankfurt has carried off the trophy of hosting the European Monetary Institute.

Not that Andreas Schoeller, the main foreign guest at the dinner, was bragging about Frankfurt's victory when Observer bumped into him. "London was, and is, and will be for hundreds of years the



main financial market in Europe," he said modestly. Frankfurt was simply pitching for a "small bit of it". Much too modest.

## Dressing down

Just when the fuss was dying over Karl Lagerfeld's Koran-inspired dress, the Oxford Union is stirring up more hornets.

Among those due this Wednesday to debate the motion "This House believes that Islam and Democracy are incompatible" are (proposing) Ray Honeyford, former Bradford headmaster, and (opposing) Kalim Siddiqui, self-proclaimed president

## West European new car registrations

Jan-Dec 1993

Share (%)

BMW 3.2

Volvo 3.2

Mercedes 3.2

Ford 3.2

Peugeot 3.2

Renault 3.2

Seat 3.2

Skoda 3.2

Alfa Romeo 3.2

Lotus 3.2

Subaru 3.2

Infiniti 3.2

Audi 3.2

Volvo 3.2

Mercedes 3.2

Ford 3.2

Peugeot 3.2

Renault 3.2

Seat 3.2

Skoda 3.2

Alfa Romeo 3.2

Lotus 3.2

Subaru 3.2

Infiniti 3.2

Audi 3.2

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Peugeot 3.2

Renault 3.2

Seat 3.2

Skoda



## Invesco Asset Management, Capel Cure Myers and Lehman Brothers agree £32m 'secrecy' deal MGN settles out of court with securities houses

By John Mason  
and Norma Cohen

Mirror Group Newspapers' pension scheme has received £32m (£48m) from three securities houses in an out-of-court settlement of their legal dispute over assets lost in the Maxwell scandal, it was announced yesterday.

The last-minute agreement is the third in recent weeks in which financial institutions have agreed to return those assets to pension schemes formerly controlled by the late Mr Robert Maxwell.

It raises hopes that a large portion of the £440m missing from the schemes will eventually be returned.

This settlement, following a week of negotiations, avoided a complex High Court trial expected to last six months and consume several millions of pounds in legal fees.

The trial had been due to begin yesterday. Invesco Asset Management and Capel Cure Myers of the UK, and US-based Lehman Brothers agreed to settle with the trustees,

but did not admit liability. All parties signed a secrecy agreement preventing publication of details of the three individual settlements.

It emerged later, however, that Lehman Brothers had paid the trustees £15m, Invesco £11m and Capel Cure Myers £6m.

Trustees of the Mirror Group pension scheme had filed a writ seeking £88.7m from the three securities firms, along with Bank of America and Credit Suisse. It later filed a writ seeking an additional £150m from the firms for damages.

Last month, Bank of America paid £25m into the pension scheme to settle claims against it. The case against Credit Suisse for most of the £31m outstanding is to come to court in October.

Invesco and Capel Cure Myers acted as fund managers for the Mirror Group scheme's assets before the death in November 1991 of Mr Maxwell, while Lehman Brothers received assets as security for stock lending transactions with some of Mr Maxwell's private companies.

The deal allows the pension

scheme to receive £8m in cash from liquidators for Bishopsgate Investment Management, the Maxwell-owned fund management company, which handled the bulk of the combined Maxwell company pension scheme assets.

SIM had been in dispute with Invesco over ownership of a securities portfolio.

So far, the Mirror Group scheme has recovered £88m for pensioners. The sum will reduce the amount that Mirror Group Newspapers will have to pay into its pension scheme. In its interim results last summer, the group set aside roughly £174m to meet long-term pension liabilities.

Mr Colin Cornwall, chairman of the trustees, said the actual shortfall could not be determined until an actuarial valuation had been completed.

Earlier yesterday, Mr Kevin Maxwell and Mr Ian Maxwell, the late publisher's sons, and four other former senior employees of Mr Robert Maxwell all pleaded not guilty to criminal charges brought against them by the Serious Fraud Office.

## Shares dive as Polish minister is sacked

By Christopher Robinson  
in Warsaw

Share prices fell sharply on the Warsaw stock exchange yesterday as investors reacted to the dismissal last Friday of Mr Stefan Krawiec, the minister in charge of privatising banks.

Settlement was also affected by weekend warnings from Mr Jerzy Olsztyński, finance minister in the last Solidarity-led government, that the stock market "bubble" was about to burst.

Shares of the recently privatised Bank Śląski led the declines, falling the maximum permitted 10 per cent to 8.1m zloty (\$200,000) yesterday. It was first quoted last week at 6.7m zloty, 13.5 times more than its public offer price.

High profits for early investors caused the political row which led to the dismissal of Mr Krawiec, deputy finance minister, and sparked off a power struggle between the governing Peasant party (PSL) and the Left Democratic Alliance (SLD) over control of banking and insurance.

Trading was heavy as most of the other 22 quoted companies also fell by up to 10 per cent, the daily limit.

Mr Waldemar Pawlak, the PSL prime minister, dismissed Mr Krawiec against the wishes of his finance minister, Mr Marek Borowski, who has demanded a written explanation. Mr Borowski, a member of the SLD, the largest party in the government, said he wanted to see a report from the official audit and control body before deciding Mr Krawiec's fate.

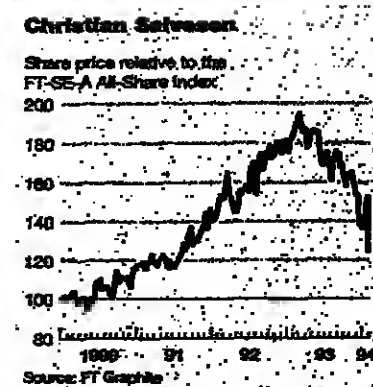
Mr Olsztyński, of the opposition Democratic Union, claimed at the weekend that the PSL was trying to gain control of the banking sector. "I think the prime minister is interested in having a say on the make-up of the state bank supervisory boards, which is where the jam is," he added.

Mr Krawiec, a professional economist highly regarded by foreign bankers, entered the finance ministry in 1990 with Mr Leszek Balcerowicz, a pioneer of Poland's free market reform. Opposition parties believe Mr Borowski is not so much interested in saving Mr Krawiec as in ensuring that the key banking post stays under SLD control.

## THE LEX COLUMN

### Rover unleashed

FT-SE Index: 3491.8 (+44.4)



Even five years ago the idea that Rover and BMW were complementary marques would have been laughable. Yet now BMW's purchase of Rover looks like a very smart deal. The Bavarian carmaker gets the four-wheel drive technology it lacks and the most famous off-road brand name in the world. Once Land and Range Rovers start selling through BMW's North American dealerships, the volumes generated should test the capacity of the Solihull plant. While the main Rover and BMW brands will be managed separately, savings in buying and development and the sharing of overheads in the distribution network should make Rover very attractive.

From British Aerospace's standpoint, the £800m sale price is higher than could have been achieved through a flotation. It also frees £300m of working capital which gives BAe plenty of options. The stronger balance sheet reinforces its position as a prime contractor in defence. Writing off around £200m of losses on its turbo-prop aircraft seems now almost certain, which will in turn make it easier to find a joint venture partner for the business. Talks with Fokker on merging regional jet businesses could also get under way. Rationalisation of the defence business to increase margins - so far not even mooted - becomes possible.

But for all the increased flexibility, did BAe get full value for Rover? The price of around 0.2 times sales is in line with the quoted price of many large carmakers, but no premium is being paid for control. Perhaps BAe might have kept a minority equity stake to get the benefit of any success Rover and BMW enjoy.

SKILL, the certainty of a deal done is worth a lot, as Vickers found out when it tried and failed to sell Rolls-Royce Motors. BAe's new management has made good use of the opportunities it has found for itself, so the flexibility should not be squandered. And at last we know why Mr George Simpson, Rover's chairman, decided to stay on at BAe for six months before taking the helm at Lucas in April.

**Christian Salvesen**

The small worry about Christian Salvesen is that his chapter of accidents is beginning to look like bad judgment. It entered both the rock concert business and the Spanish market at the wrong time. Now it has also mistakenly counted a contract to sup-

ply power to the town of Split as a long-term one even though it requires the Croatians to put up precious foreign exchange. Such fumbling does not help when the big worry, revealed in yesterday's profits warning, is a vital strategic one: Aggreko, its contract hire division, seems unable to deliver the growth on which the company had depended. The problem is easy to diagnose, harder to solve. Aggreko faces severe competition from Caterpillar in its big ticket US business and from independent operators in small generator supply. Curiously the squeeze developed when the US economy was supposed to be recovering, but Salvesen appears to have been living off unsustainable margins. Its finance director properly waited until December's gloomy interim statement to unload his options. With hindsight, his timing may look fortunate too.

**BSN**

Branded consumer products companies face two chief challenges - to fight off hostile retailers and private label imitators in mature markets and to exploit growth opportunities in the developing world. On both fronts, BSN is making only patchy progress, as its 1993 results make clear. In Europe, which still accounts for more than 90 per cent of sales, BSN has been hit hard by recession. Operating margins have slid by almost 50 per cent since 1990. In the US, BSN is making only patchy progress, as its 1993 results make clear. In Europe, which still accounts for more than 90 per cent of sales, BSN has been hit hard by recession. Operating margins have slid by almost 50 per cent since 1990. In the US, BSN is making only patchy progress, as its 1993 results make clear.

But the Paris bourse has been seduced by BSN's recovery appeal, pushing its shares 16 per cent higher over the past two months. BSN's restructuring efforts should bear fruit this year and consumer spending can only recover. Like many other French companies, BSN has swallowed big provisions which will help the earnings upturn when it comes.

In the longer term, BSN aims to milk strong positions in EU markets to fund expansion in central Europe and the Far East. BSN's visionary chairman, Mr Antoine Riboud, promises to double its business in emerging markets every five years. But BSN is starting the game late from a comparatively low base and has its work cut out meshing its European acquisitions. Besides, there remain considerable doubts about who can succeed Mr Riboud and fulfil his dreams. At current ratings, both Nestlé and Unilever look more certain bets.

## Japanese market lifted by accord

Continued from Page 1

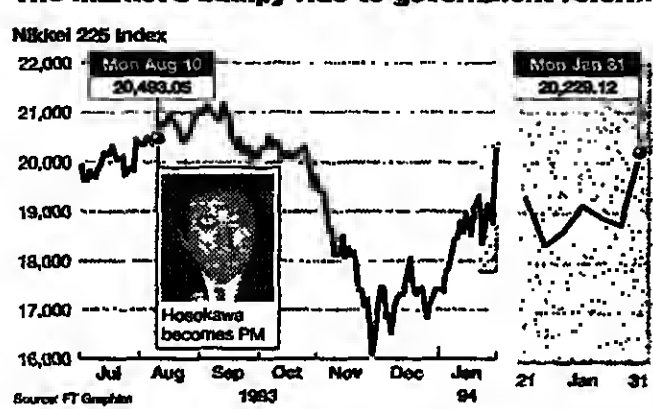
finance ministry insists an income tax cut and a sales tax increase should be decided in tandem, because it does not wish to raise government debt by issuing deficit bonds.

To add to the sensitivity of the dispute, the US is unwilling to see an early rise in consumption tax for fear this will neutralise the stimulus it wants for Japan's domestic economy.

Mr Hosokawa yesterday sided with the finance ministry and said the income tax cut and sales tax rise should be decided together. Coalition members will meet tomorrow to try to settle tax policy, to allow the package to be launched a day later.

Data released yesterday meanwhile painted a mixed picture of the Japanese economy. The construction ministry said housing starts in December rose 4.9 per cent from a year before. The Ministry of International

The market's bumpy ride to government reform



Trade and Industry, on the other hand, said sales by wholesalers and retailers in 1993 fell 4 per cent from the previous year, its second consecutive fall. Domestic and overseas investors, who had earlier sold their holdings because of the apparent

failure last week by Mr Hosokawa to implement the political reform bill, yesterday rushed to place buy orders. "It isn't time to be cynical or cautious about the market or the economy," said Mr Geoffrey Barker at Baring Securities in Tokyo.

## Rise in US rates forecast

Continued from Page 1

Mr David Obey, Democratic chairman of the committee, praised the Fed for helping to achieve non-inflationary growth but urged Mr Greenspan not to raise rates in the near future.

The betting among Wall Street economists is that the Fed will raise rates, currently 3 per cent, by ¼ point in March or April. Mr Greenspan warned that the Fed would have to move before

inflationary pressures had surfaced. "By the time inflation pressures are evident, many imbalances that are costly to rectify have already developed, and only harsh monetary therapy can restore the financial stability necessary to sustain growth." However, he indicated that he saw few signs yet of nascent problems. Core consumer prices had risen 3.1 per cent between the fourth quarters of 1992 and 1993, the lowest since the early 1970s.

## BMW acquires Rover

Continued from Page 1

happened in an orderly fashion over the next four or five years." Mr Shojiro Miyake, president of Honda Motor Europe, said it was too early for Honda to start making strategic decisions - "it has been too big a shock".

However neither Mr Simpson, who is soon to leave BAe to become chief executive of Lucas Industries of the UK, nor industry analysts last night expected

existing collaborative projects or component supply arrangements to be dismantled.

Collaboration currently includes Honda supplying engines for the jointly developed Rover 600/Honda Accord range, and Rover supplying the body panels for both; Honda engine supplies for some models of the smaller Rover 200/400 and the distribution of Rover's Land Rover Discovery model in Japan, badged as the Honda Crossroads.

## Europe today

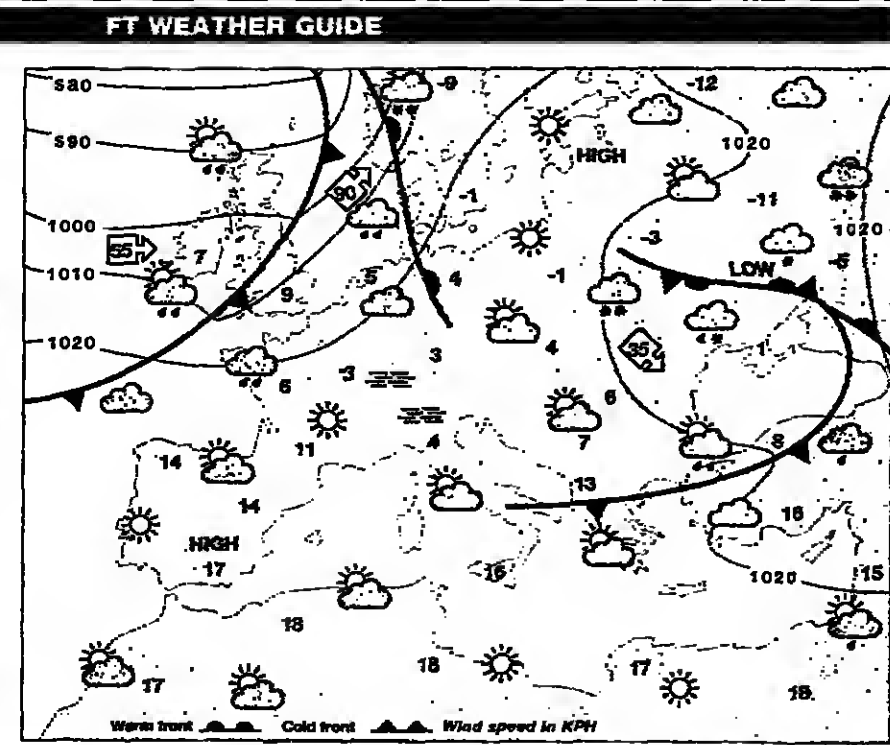
A cold front will move over the British Isles towards the continent bringing cloud and rain. Cool, unstable air will flow into Ireland and Scotland, producing frequent showers along the west coasts. The Benelux and north-west France will start off sunny but cloud will increase during the afternoon, followed by rain. South-east France will be fair. Sunny spells will occur in Spain, Portugal and Italy although there will be fog patches in northern Italy. The Balkans will be mainly cloudy with patchy rain or snow in the mountains. A lot of rain and snow will fall in Norway, accompanied by gale or strong gale southerly winds. Greece will be dry with sunny spells.

## Five-day forecast

Depressions over the Atlantic will influence western Europe and, later this week, south-western sections with rain or showers. Wednesday will bring heavy rain to the British Isles accompanied by strong gale force southerly winds. High pressure over central Europe will build into eastern and south-east Europe later this week bringing calm and dry conditions with sunny spells and higher temperatures. Northern Europe will continue unsettled.

## TODAY'S TEMPERATURES

| Location     | Temp | Location     | Temp | Location  | Temp |
|--------------|------|--------------|------|-----------|------|
| Abu Dhabi    | sun  | Madrid       | sun  | Cardiff   | sun  |
| Accra        | sun  | Belgrade     | sun  | Geneva    | sun  |
| Algiers      | sun  | Berlin       | sun  | Cologne   | sun  |
| Amsterdam    | sun  | Buenos Aires | sun  | D'Almeida | sun  |
| Athens       | sun  | Calcutta     | sun  | Dakar     | sun  |
| B. Aires     | sun  | Chengdu      | sun  | Dallas    | sun  |
| Bombay       | sun  | Chongqing    | sun  | Delhi     | sun  |
| Brussels     | sun  | Cairo        | sun  | Dubai     | sun  |
| Buenos Aires | sun  | Cape Town    | sun  | Dublin    | sun  |
| Calcutta     | sun  | Canberra     | sun  | Edinburgh | sun  |
| Chengdu      | sun  | Caracas      | sun  | Faro      | sun  |
| Chongqing    | sun  |              |      |           |      |



Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

| Location     | Temp | Location     | Temp | Location  | Temp |
|--------------|------|--------------|------|-----------|------|
| Frankfurt    | sun  | Madrid       | sun  | Cardiff   | sun  |
| Geneva       | sun  | Belgrade     | sun  | Geneva    | sun  |
| Glasgow      | sun  | Berlin       | sun  | Cologne   | sun  |
| Hamburg      | sun  | Buenos Aires | sun  | D'Almeida | sun  |
| Helsinki     | sun  | Calcutta     | sun  | Dakar     | sun  |
| Hong Kong    | sun  | Chengdu      | sun  | Delhi     | sun  |
| Honolulu     | sun  | Chongqing    | sun  | Dubai     | sun  |
| Isle of Man  | sun  | Cairo        | sun  | Dublin    | sun  |
| Jersey       | sun  | Cape Town    | sun  | Edinburgh | sun  |
| Karachi      | sun  | Canberra     | sun  | Faro      | sun  |
| Kuwait       | sun  |              |      |           |      |
| L. Angeles   | sun  |              |      |           |      |
| Las Palmas   | sun  |              |      |           |      |
| Lima         | sun  |              |      |           |      |
| Lisbon       | sun  |              |      |           |      |
| Luxembourg   | sun  |              |      |           |      |
| Lyon         | sun  |              |      |           |      |
| Madrid       | sun  |              |      |           |      |
| Manila       | sun  |              |      |           |      |
| Maracaibo    | sun  |              |      |           |      |
| Moscow       | sun  |              |      |           |      |
| Mumbai       | sun  |              |      |           |      |
| Mytilene     | sun  |              |      |           |      |
| Nairobi      | sun  |              |      |           |      |
| Nagasaki     | sun  |              |      |           |      |
| Nassau       | sun  |              |      |           |      |
| Nice         | sun  |              |      |           |      |
| Norfolk      | sun  |              |      |           |      |
| Osaka        | sun  |              |      |           |      |
| Paris        | sun  |              |      |           |      |
| Perth        | sun  |              |      |           |      |
| Prague       | sun  |              |      |           |      |
| Rangoon      | sun  |              |      |           |      |
| Reykjavik    | sun  |              |      |           |      |
| Rio          | sun  |              |      |           |      |
| Riyadh       | sun  |              |      |           |      |
| Rome         | sun  |              |      |           |      |
| S. Francisco | sun  |              |      |           |      |
| Seoul        | sun  |              |      |           |      |
| Singapore    | sun  |              |      |           |      |
| Stockholm    | sun  |              |      |           |      |
| Strasbourg   | sun  |              |      |           |      |
| Taipei       | sun  |              |      |           |      |
| Tamper       | sun  |              |      |           |      |
| Tel Aviv     | sun  |              |      |           |      |
| Tokyo        | sun  |              |      |           |      |
| Toronto      | sun  |              |      |           |      |
| Tunis        | sun  |              |      |           |      |
| Vancouver    | sun  |              |      |           |      |
| Vladivostok  | sun  |              |      |           |      |
| Warsaw       | sun  |              |      |           |      |
| Washington   | sun  |              |      |           |      |
| Wellington   | sun  |              |      |           |      |
| Winnipeg     | sun  |              |      |           |      |
| Zurich       | sun  |              |      |           |      |

Latest technology in flying: the A340

**Lufthansa**  
German Airlines

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middle managers have a stake in our Company.

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catering service.

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# The BMW Rover deal

Rover, the last hope for a viable British-owned motor industry, has enjoyed a remarkable resurgence. For nearly 15 years, Honda was Rover's partner in recovery. But yesterday Rover turned abruptly to BMW. The last large British car maker becomes German, leaving Honda's European strategy in tatters

## Rover ownership contentious to the end

By Tony Jackson

British Aerospace's ownership of Rover is proving contentious to the last. When the merger was first announced, six years ago today, the air was thick with accusations about state assets being sold for a song. Now, it seems, comes the proof. BAE paid £150m and is getting £300m. It will book a profit of some £400m on the deal. Its shares rose 12 per cent yesterday. The UK car industry is being sold down the river, and the UK taxpayer loses again, charge critics of the deal. Not at all, says BAE. It's totally unrealistic to draw a direct comparison between the £150m and the £300m. Mr Dick Evans, BAE chief executive said yesterday. "Our total investment is many, many times £150m."

The point is reiterated by Mr Richard Laphorne, BAE's finance director. "I'm not sure we're ahead on the deal at all," he said yesterday. "It's quite difficult to get a handle on it. We invested the original money, then we had to pay back the sweeteners" - £57m which BAE had to repay the UK government "and then

we invested between £200m and £250m of capital expenditure a year. During that time, we got almost nothing out."

There is room for scepticism here. First, the £150m-plus of capital expenditure was largely financed by Rover itself. Second, BAE extracted a large but unspecified amount of land and property from Rover over the years, and will hold on to it after the BMW deal goes through.

The cynic might say that Rover was merely parked with BAE by the UK government for six years, until its sale to a foreign owner became politically acceptable. If so, Mr Laphorne insists, BAE did no more than break even on the parking fee.

However, he adds, "we enjoyed living in a house with a posh car outside it. It made us look wealthier than we were." In other words, he says, Rover's assets inflated BAE's balance sheet. "With that assistance, we were able to carry through some quite difficult decisions."

The £400m profit due in the 1994 accounts, says Mr Laphorne, is a pure book-keeping item. For the technically minded, it goes as follows. When Rover was acquired,

BAE wrote its assets up by £350m. Under new accounting rules governing disposals, this must now be written back as negative goodwill, giving rise to an £850m profit. But Rover is being sold for £450m below book value, so the resulting profit is only £400m.

But the benefits of the deal are by no means illusory, says Mr Laphorne. "You have to get clear the distinction between book-keeping and banking." At present, BAE has a daily average of £200m debt on its balance sheet attributable to Rover, and another £700m off balance sheet tied up in working capital. Add to that the £300m proceeds of the deal and BAE will save or receive interest on a total of £1.7bn. Thus, says Mr Laphorne, his interest bill drops by £120m a year.

So what will BAE do with the difference? Mr Evans was coy about this yesterday, beyond saying BAE would use it to strengthen its defence and aerospace businesses. However, the general thinking is clear enough.

"Having cars and aerospace together is financially daft", Mr Laphorne says. "Both of them are

financially intensive, and both need a strong balance sheet. That can be seen as a source of weakness if people know you can't afford to go both ways. Now, we can sit round any table in the world in the aerospace industry, and we're strong."

The inference is plain. In the defence business particularly, the up-front costs of development can be formidable, and not all customers can afford them. Now, BAE is in a position to offer more financial help to customers as a means of clinching the contract.

This also offers a clue to why BAE was so adamant that it wanted an assured exit route from Rover, and indeed why it was prepared to sell at a low point in the cycle. Financing stocks in the car industry is hugely expensive, even in a downturn. In an upturn it could become prohibitive.

"The problem would always be", says Mr Laphorne, "that if the thing went marvellously well, would we have the clout to back it fully? And what if it coincided with something big in the rest of the business?"

But if BAE is now clear from its adventures in the car trade, it still has plenty of problems on its plate:

for instance, in its regional aircraft and turboprop businesses. In both, Mr Evans said yesterday, the aim is still to reduce BAE's involvement.

For many months, it has been struggling to clinch a deal with Taiwan on setting up a joint venture in regional aircraft production. "The ball is firmly in Taiwan's court", Mr Evans says. "It may want to do a deal, it will have to be on the basis of the existing agreement. Progressively, we'll have to talk to other parties, and I guess that eventually we'll have to talk to Fokker" (the Dutch manufacturer, now controlled by Deutsche Aerospace).

In both regional jets and turboprops, Mr Evans says, the aim is for BAE to end up with 20-25 per cent of world class businesses. Given that BAE is also a minority stakeholder in the Airbus project, that leaves defence as its only wholly-owned activity.

In that respect, it bears a curious resemblance to Britain's other big defence contractor, GEC. There have been rumours of talks between the two, with Lord Weinstock of GEC reportedly keen to merge the two businesses and BAE reluctant.

Where do matters stand now? "There is nothing going on at the moment", Mr Evans says, "except that they're keen to buy our space business. But there are a lot of other areas where there are opportunities and connections between us, both horizontal and vertical. The question is whether we should concentrate on horizontal links, which are much more manageable, rather than bringing two bloody great businesses together in a nuclear explosion."

That apart, BAE insists on the vital importance of yesterday's announcement. "It's pivotal", Mr Laphorne says. "It gives us positive options", adds Mr Evans. "Before, everything was a fire fight."

Before this is accepted uncritically, one nagging question remains. BAE has worked hard to return to its core in defence and aerospace, shedding businesses as diverse as cars, property development and civil engineering on the way. But those core businesses were what it started with a decade ago. Both markets have become progressively less attractive in the interim. If leaving them made sense then, what makes returning so wonderful now?

## Honda's European strategy wrecked

HONDA DITCHED  
By Paul Abraham  
and John Griffiths

Honda's long-term European strategy yesterday lay in tatters. The group's bruised management admitted its chances of being able to develop further its 15-year relationship with Rover appeared remote.

But while Mr Shojiro Miyake, president of Honda Motor Europe, said yesterday that it was "too early" to make decisions about future strategy, requiring also talks with BMW - commercial realities make it highly unlikely that it would seek to pull the plug on the ongoing collaborative projects with Rover.

Most important of this is a replacement for the current Honda Concerto and Rover 200/400 models, expected in 1995.

Even at this relatively late stage, Honda indicated yesterday that it could "go it alone" if necessary and build its version at Swindon without supplies from Rover, which will build its version separately at Longbridge. But at a time when Honda itself is under fierce financial pressures, it would make no commercial sense for it to forego the economies of scale arising from Rover's supply of body panels for it and the Honda Accord also being built at Swindon.

The belief of Mr George Simpson, Rover chairman - shortly to depart to become chief executive of Lucas Industries - is that collaboration will be wound down gradually, a process likely to take up to 10 years.

All sides accept that a period of tension is now an inevitability. But BMW yesterday was giving every sign that, for its part, it had no wish to change any of the projects currently under way.

The speed at which the strategy unravelled left many at its headquarters - Tokyo's fashionable Aoyama district clearly bewildered and resentful.

Mr Kiyoshi Ikemi, adviser to Honda's president, Mr Nobuhiko Kawamoto, explained: "We did not want to make Rover Japanese. We wanted to increase Rover's competitiveness. We wanted it to be more British - that was the way the collaboration would work best."

Although Honda management yesterday did not talk about betrayal, the company dryly commented that successful partnerships should be based on trust as well as synergy.

"Now our partner has been acquired by a competitor we must start to reassess our entire operations in Europe," said Mr Ikemi.

"Mr Kawamoto has made it quite clear that he has no intention of collaborating with BMW in the UK. We did not increase Rover's competitiveness through BMW. Such a collaboration was not called for - we had nothing to gain from it," he said.

Although nothing had been decided, it would be wrong to jump to the conclusion that Honda would break its existing agreements with Rover, said Mr Ikemi.

The collapse of Honda's European alliance could not have come at a worse time for the company.

Management attention was already fully focused on problems in the domestic and US markets.

Whatever European strategy Honda adopts, it will take far more time to draw up than it took for the previous one to unravel.

## Quotes of the day

"The fact that BMW are prepared to pay £300m is a tribute to what BAE have achieved and a tribute to the whole British vehicle industry and its workforce."

Mr Tim Salisbury, trade and industry minister

"Isn't today's deal the proof Rover was sold at a knockdown price to BAE and at a rip-off to the British taxpayer?"

Robin Cook, Labour trade and industry spokesman

"It is our objective to guide two independent and powerful automobile manufacturers on a common route through the future in a competitive world market."

Mr Bernd Pischetsrieder, BMW chairman

"The decision of BAE to sell its Rover shares to BMW negates Honda and Rover's long term efforts to establish a firm future for Rover as a British company with its own brand identity."

Mr Nobuhiko Kawamoto, president of Honda

"Some people would think that Rover had a better future linked to Honda than to an ailing German giant."

Sir Teddy Taylor, Conservative MP

"It's very difficult to be efficient in our business if you take a nationalistic approach to operating in that environment."

Mr George Simpson, Rover chairman

"The fact we cannot keep home ownership of a real jewel in the crown of British industry reflects the weakness of British manufacturing and the absence of long-term commitment to it on the part of the government."

Mr John Monks, TUC general secretary

"The partnership with BMW will strengthen the Rover business and provide a secure future for the company and its employees."

Mr John Cahill, BAE chairman

"Britain no longer owns its own motor industry. Considering we were once supreme in Europe, it has come to a sorry state."

Mr Bill Jordan, president of the AEEU

"Anybody with red, white and blue in his heart will feel it's a pity. But Rover is not viable on its own from a European point of view."

Mr Joe Gormezano, motor industry consultant at Knibb, Gormezano

"We are determined to safeguard the interests of the Rover workforce. We are being assured it will not affect the present workforce or plants."

Mr Tony Woodley, TGWU chief motor industry negotiator

"BMW is a good company which makes good models. The announcement could be for the best. As long as it keeps me in employment, I don't mind."

Mr Steve Pitchford, setter operator at Land Rover

## A quick route into new market segments

BMW ATTACKS  
By Christopher Parkes

BMW has chosen the short route - and the cheapest - to fulfil its long-term aim of expanding its core car business into new market segments.

As Mr Volker Döppelfeld, finance director, explained yesterday, the long route would be to move step by step from its upmarket saloon-based range.

In the event, the £300m bill for Rover is the amount the German carmaker would normally spend on developing a single new model.

Included in the price, he added, were 17 brands, including the Land-Rover, Range Rover, and derivatives which came equipped with "the most interesting, the best, and the longest heritage in off-the-road vehicles."

"It was our aim for a long time to move into new business segments and new markets. This agreement paves the way for the next 20 or 30 years of BMW's development," Mr Döppelfeld said.

As a first step, the purchase will double the group's 3 per cent share of the European car market. Both companies were bound to benefit from cross fertilisation of ideas and improved market penetration.

While Rover was the only important European vehicle maker to increase sales last year, only 11,000 of its cars were registered in Germany, Mr Döppelfeld said. And of 70,000 off-the-road vehicles sold, only 1,300 were bought by Germans.

Although BMW officials stressed that management, development programmes and sales networks would be kept separate, there were obvious gains to be made from selling the Range Rover and other four-wheel drive vehicles through BMW's domestic distribution chain.

There were also distinct possibilities for returning the British group's cars to the long abandoned US market.

BMW officials claimed that much of their company's current success stemmed from careful attention to its North American distributorships.

BMW had stepped up marketing there while competitors' heads were turned by the bubble markets which blew up in eastern Germany following unification with the west in 1990.

Launching an independent dealer network in the US today would cost Rover at least DM\$200m (\$76m) they said.

According to Mr Döppelfeld, Rover was the "virtually ideal" partner for BMW.

Insertion of the Mini at the bottom end of the market would give the group access to the growing small car segment without any risk of BMW diluting its image as a maker of high-power top quality vehicles.

The joint developments with Honda of the Rover 200, 400 and 600 models - which he assumed would continue - rounded off BMW's traditional offering, he added.

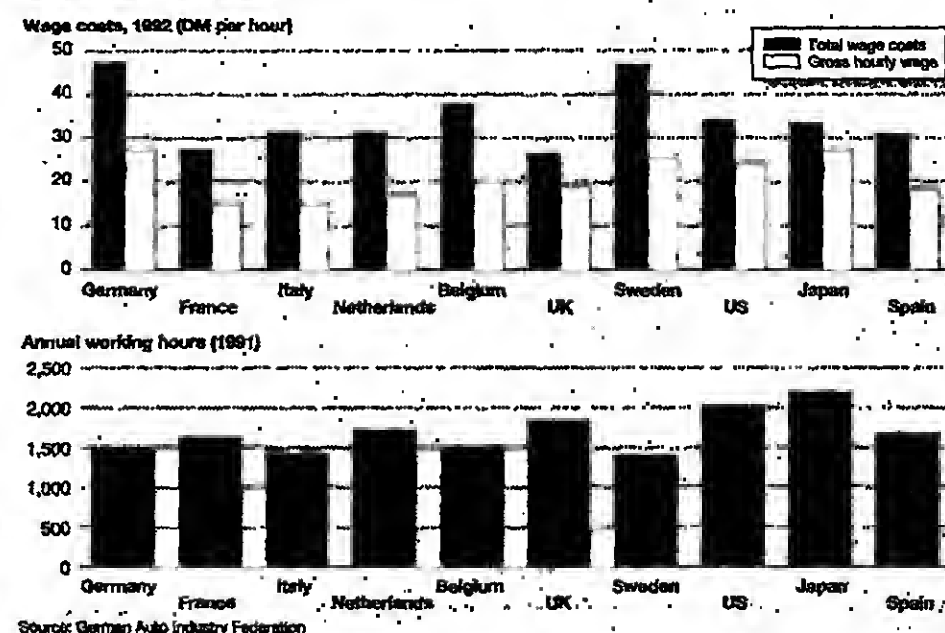
Rover's four-wheel drive vehicles, together with its standard front-wheel drive cars, brought "new" technology to a company which still offers only rear-wheel drive.

Meanwhile, the Rover 800



Youthful chairman: took charge at the moment when BMW's star was shining at its brightest

## World auto industry



class overlapped neatly with the bottom of BMW's current range. Mr Döppelfeld could foresee a time, maybe five years on, when the Rover 800 might share a common chassis with some of its BMW stablemates.

However, he stressed repeatedly that the two companies would continue to be run separately. They would not even be overseen by a new holding company.

Independence was the secret of both companies' success. BMW had hoped that Rover chief, Mr George Simpson, would "remain true" to the company. But he is due, however, to leave shortly for Lucas, the British aerospace and automotive components maker.

Forecasting a positive impact on employment in both Britain and Germany, Mr Döppelfeld appeared anxious to soothe

any fears of German intrusion in the UK institution.

BMW had considered the emotional aspects of the takeover, and accepted that the British public might be a little hesitant.

"But the strategic incentive really comes first. It is a great opportunity for Rover's future, and Rover's future opportunities would not be so great without the takeover."

## Ideas man emerges from the shadows

PISCHESTRIEDER PROFILE  
By Christopher Parkes

There is more than relative youth to help distinguish the 45-year-old chairman of BMW from his peers in the top ranks of German industry. More than most, Mr Bernd Pischetsrieder has shown himself to be receptive to new ideas.

He says: "Anyone who is unable to break away from our way of thinking - a specialist mentality, moulded by education and upbringing - will not be capable of making our industry more efficient."

Mr Pischetsrieder has shown himself capable of putting new ideas into practice. In a 20-year series of production-related jobs he has been instrumental in implementing "new" ideas such as team working, flexible manufacturing systems and working hours, and the demolition of leadership hierarchies, which are only now being introduced elsewhere in German industry.

Following his appointment

as chairman in May of last year, BP - as he has come to be known - has latterly also been responsible for the project to build BMW's first US plant in North Carolina.

The Spartanburg factory - which is to build a new car for the international market - was not his idea. The project was developed under Mr Eberhard von Kuenheim, his predecessor, who ran BMW for more than 20 years.

It was also Mr von Kuenheim, who had posted a watch on Rover with a view to buying it. But he had also been observing Mr Pischetsrieder especially closely since 1985, when the Munich-born mechanical engineer returned from a South African posting to take charge of quality control group wide.

BP, then 37, had other options, but the quality control post meant that he would be reporting directly to and working closely with the chairman, popularly known as Mr BMW.

A BMW man since joining as a production planning engineer in 1973, BP had been on the

main board as head of production for less than two years when his moment came.

He emerged unexpectedly, and unknown outside the motor business, at the moment when BMW's star was shining at its brightest. The marque had overtaken Mercedes-Benz as the highest selling German quality car for the first time. BMW, by its own account, was the only domestic automotive group which last year did not slash its workforce or work short-time. Most important, it was the only one to make a profit.

Against such a glittering background, and still in the shadow of Mr von Kuenheim, Mr Pischetsrieder had not achieved a high public profile until yesterday.

After he had stepped out into the limelight in his own right, his colleagues were at pains to stress that he is his own man, who will stand or fall by the results of the deal to buy Rover. "He steered all the talks," one said. "I would like to make clear that our success is his personal achievement."

## Conservative backbenchers express concern

POLITICAL STORM  
By Roland Rudd

Many Conservative backbenchers voiced concern at the sale of Rover to BMW.

Mr Simon Coombs (Swindon) urged Mr Tim Salisbury, minister for industry, "to learn a lesson from the fact that there is no potential British purchaser of this excellent company". He urged the Department of Trade and Industry "to try to work out why that is the case."

His view was echoed by Mr John

Burcher, (Coventry South West) who said many people in the Midlands were "anxious about the sale" and wanted reassurances about the deal.

Sir Teddy Taylor, (South East) said it was regrettable that the sale was completed without the consent of Honda, which still controls 30 per cent of Rover. He asked Mr Salisbury to ensure the link between Honda and Rover was maintained.

Mr David Tredinnick (Bosworth) raised the possibility that BMW may want to build BMW cars in Rover plants.

Mr Sainsbury said ownership of Rover was a low priority compared

to the profitability of the company.

However, worries over the foreign ownership of the last big British car company were taken up by Labour.

Mr Richard Caborn, Labour's chairman of the all-party Commons trade and industry select committee asked if the government was concerned that the lack of finance going into British manufacturing "is forcing our best companies to sell sectors off".

Mr Robin Corbett, Labour MP for Birmingham Erdington, said he was not against "sensible partnerships" but takeovers like this had got to be bad news. "I think it is very sad

after the way management and workforce at Rover worked their socks off that British Aerospace can simply chuck them overboard because they are a bit short of money." But MP Dennis Skinner, (Bolsover) described the deal as an outrage which would finish off the British motor industry.

"The government should step in and stop it," he said, adding: "There will be no guarantees for these jobs once the Germans take over. There will be no guarantees about the Rover marque. And in a few years' time the British car industry will be gone, like the motor-cycle industry."

Mr Robin Cook, Labour's shadow industry spokesman, said: "What is quite clear from today's purchase price is BMW has paid four times the amount for which this government sold Rover group only five years ago."

"That clearly confirms the Audit Office's view that the price they got for it was a rip-off of the public sector and the taxpayer."

Mr John Carlisle (C Luton North) declared an interest in that he had sold Rover cars through his company to both sides of the House "and indeed taken inquiries for BMW from the other side on frequent occasions". He asked if BMW would pre-

serve the Rover dealer network "and make sure therefore that the excellent deals Rover have offered to members of this House and outside are still available".

Mr Salisbury replied: "I can assure you it is the intention of BMW that Rover will continue to offer excellent deals to all its customers, whether in this House or outside."

Pressed further by Robert Ainsworth (Coventry North East) on what guarantees BMW had given on jobs, the minister insisted: "No company is going to invest £300m to bring a business to an end."



# The BMW Rover deal

## Foothold in a low-cost manufacturing base

GERMAN MESSAGE  
By David Marsh

High up in the company's cylindrical tower block on the outskirts of Munich a few months ago, a BMW board member gazed wistfully in the direction of the Czech border. "They work there for a whole day for the wages we pay a German worker for one hour," - adding that BMW's largest challenge was to reduce costs.

One important aspect of the Rover takeover is that it gives BMW a high-level industrial foothold in a country now generally recognised as one of western Europe's lowest-cost manufacturing bases.

The deal extends a long list of German investments in Britain in recent years - underlining Britain's accelerated economic integration with the rest of the Continent.

The sale of a prestigious manufacturing name will be labelled by some British industrialists as an unsatisfactory "sell-out" to foreign interests. Negative effects on employment would certainly result from any transfer abroad of headquarters' functions such as marketing and development activities. However, the deal marks further public recognition by a large German company that the UK is an effective place to do business - a step that should be positive for jobs and investment.

The deal sends a message to German workers about the need to keep costs down as German motor and engineering groups signal their desire to shift some production abroad. Coincidentally, the takeover was announced on a day of warning strikes by the IG Metall trade union to press home demands for a pay rise of up to 6 per cent. One German invest-

ment banker said yesterday the acquisition would provide BMW with a "useful yardstick" to help press for more streamlined and lower-cost production at home. He said BMW could now effectively put its workers into competition with Rover employees on productivity and quality standards.

According to the German-British Chamber of Commerce, the value of German investments in the UK rose to DM26.1bn at the end of 1992 compared with DM22.1bn at end-1990 and only DM8.7bn at end-1986. British investments in west Germany have risen far more slowly, to DM13.6bn at end-1992 against DM10.7bn at end-1986.

A survey by the chamber at the beginning of the 1990s cited good labour relations and high productivity as main factors encouraging German companies to boost UK investments. At current exchange rates,

British manufacturing wages are 65 to 75 per cent of German levels, although the differential can be smaller in high technology sectors such as chemicals. More importantly, British non-wage charges - primarily social security levies - are only about 40 per cent of wage costs, compared with 85 to 100 per cent in Germany.

Heading the league table of German takeovers in the UK have been the acquisitions in 1989 by Deutsche Bank of Morgan Grenfell, which cost £50m, and by Siemens and GEC of Plessey, valued at £2bn. Although German groups have largely been satisfied with their UK experiences, not all German takeovers have been success stories. In the late 1980s, Hoechst, the construction group, bought a 25 per cent stake in Rush & Tompkins, but the deal turned sour when the UK contractor went into receivership in 1990.

### German investments in the UK

|               | Number employed                          | Line of business   | Where based   | Value of investments in UK operations  |
|---------------|--|--|---|--|
| Siemens       | About 10,000                             | Electrical/Electronic Engineering from chips to power stations   | HQ Bracknell  | Takeover of Plessey with GEC in 1989 cost £2bn   |
| Hoechst       | 5,064                                    | Chemicals/Pharmaceuticals Polymers/Agro Chemicals Colour/Building Products   | HQ Hounslow (located throughout the UK)   | 18m in 1992 for Hoechst UK Group only. Doesn't include some of their bigger companies eg Roussel |
| BASF          | 1,900                                    | Chemicals, Pharmaceuticals, Plastics   | HQ Wembley  | N/A  |
| Boech         | 2,100                                    | Alternators, heating equipment   | Cardiff Worcester   | £100m invested in Cardiff  |
| Deutsche Bank | About 600                                | Investment and commercial banking  | London  | N/A  |
| Weldmiller    | About 650                                | Manufacturer of electrical and electronic components   | Sheerness   | New investment of £8-10m per year  |
| Mercedes-Benz | 850                                      | Sales, marketing and after sales service for trucks and cars   | Barnsley, Harrold & Milton Keynes   | £35m   |
| Wella         | 630                                      | Manufacture, sales and marketing of hair care products   | Basingstoke and South Wales   | £3m fixed assets not book value  |
| Linde         | 2,000                                    | Manufacture of fork lift trucks, refrigeration and industrial gases  | Basingstoke, Abingdon and Redditch  | £15m factory at Basingstoke. £10m invested in other companies in the UK                          |
| Continental   | 283                                      | Tyre sales and marketing   | West Drayton  | N/A  |
| Boyer         | Group 2,800 Bayer 1,700 Agfa 700 Ova 400 | Chemicals and plastics, pharmaceuticals, diagnostic products, film and other imaging products, allergenic products | Newbury, Basingstoke, Brentford, Altrincham, Selby, Bromsgrove, Bridgend, Bury St Edmunds | Fixed assets: Approximately £60m   |
| Schering      | 1,975                                    | Pharmaceuticals, Agro chemicals Industrial chemicals   | Harlestone and Chesham Park, nr Cambridge Stapleford nr Nottingham, Widnes, Burgess Hill  | Approximately £1.30m   |

## Suppliers adopt relaxed stance

SUPPLIERS' OPPORTUNITY  
By Paul Cheeseright and John Griffiths

The bigger players in the UK motor components industry were taking a relaxed view of the takeover last night.

Companies like T&N and Lucas have a manufacturing presence in most car-producing nations of what has become a global industry.

Mr Colin Hope, T&N's chairman and a past president of the Society of Motor Manufacturers and Traders, said: "As a first-tier supplier, with plants in both countries, we have always assumed that a continuing rationalisation of the car industry would take place."

However, the deal was seen as enhancing the prospects of smaller UK-based suppliers which do not have any significant overseas presence.

Many such suppliers have improved their efficiency and productivity as a result of their links with best-practice Japanese "transplant" car factories in the UK.

This, coupled with low labour and other costs in the UK, compared with Germany, is likely to prompt BMW to scour the UK more rigorously for cheaper alternatives to German parts.

So far, however, BMW has been slower than other German car makers to increase components purchases in the UK.

Whereas Volkswagen expects to spend about £400m on UK components this year - double 1992 levels - there has been little increase on BMW's 1992 total UK spend of some £120m - a figure that includes purchase of all goods and services.

Mr Graham Perkins, motor industry specialist at Coopers & Lybrand, the accountant, noted that "already UK suppliers are being inundated with German estimate requests".

With cost considerations pushing the German car manufacturers to widen their sources of components, Mr Joe Gormezano of Kallbe, Gormezano, the motor industry consultants, said: "Going in with Rover will give BMW access to a number of component suppliers".

Against such a background, there are two nagging fears. First, that BMW might use its new position as an upstart to help their established German suppliers, desperate for work.

Second, that BMW might take back to Germany the research and development work Rover is doing with its systems suppliers.

## Emotion versus analysis

MIDLANDS PRIDE  
By Paul Cheeseright

Emotion went one way and commercial analysis another as Rover, the icon of West Midlands industry, slid into German hands yesterday.

The change in ownership struck different chords throughout the region but nowhere was it a matter of indifference.

The proportion of the regional workforce engaged in manufacturing remains higher than the national average. "One in six jobs is dependent on the vehicles and vehicle components sector, and Rover is the largest single player in that," said Mr Chris Tillet,

economist at Coopers & Lybrand, the accountant.

At its Longbridge car plant and at its Solihull Land-Rover and Range Rover plant, the group employs 22,000 out of its total workforce of 33,000. Also, Rover is spending £2bn a year on components. "The group is heavily tied into local suppliers," noted Mr Tillet.

"It is leading the West Midlands out of recession," according to Mr John Gunn, director of the regional Confederation of British Industry.

"It has come to symbolise the recovery of West Midlands industry with its attention to quality and paying attention to what the customer wants."

Yet Rover's role as a source of jobs has diminished. Even after the convulsions in the

group during the late 1970s and the early 1980s, it had, in 1984, a payroll of 96,000. Since Rover and its predecessor companies account for a large slice of Midlands industrial and social history, its future is a matter not just of economic interest but of emotional concern.

Last Friday, at the annual banquet of the Birmingham Chamber of Commerce, mention of Rover's recovery in recent years drew the most animated response to any remark made in the speeches.

Yesterday, after the announcement, Radio WM, the BBC's local radio station, was hit by an avalanche of calls.

Mr Tony Butler, host of the station's morning show, said 30 calls had been broadcast. "At least half the calls were anti-

German and 85 to 90 per cent were against the sale." Callers suggested a Land-Rover management buy-out would be better. "There was a feeling British Aerospace had sold them short," said Mr Butler.

Chauvinism was at large, with evocations of the bombing of Longbridge. "I understand the emotional reaction - it's one we can all share, but I see more upside potential than downside," said Mr Bob Moore, chief executive of the Birmingham Chamber of Commerce.

"Anybody with red, white and blue in his heart will feel it's a pity," said Mr Joe Gormezano, of Kallbe, Gormezano, the motor industry consultant. "But Rover is not viable on its own from a European point of view."

## Unions seek jobs reassurance

WORKERS REACT  
By Paul Cheeseright and Tim Burt

Union leaders yesterday sought reassurances from Rover that workers at the group's seven sites would not face cutbacks or involuntary redundancies following the BMW acquisition.

The deal, however, appeared to enjoy support from workers on the Rover factory floor in contrast to the more cautious approach of union leaders.

Rover directors, expected to address workforce meetings today, are also being urged to give undertakings that the deal will not mean plant closures.

Calls to protect working practices for more than 30,000

members of the TGWU general, AEEU engineering and MSF white-collar unions were led by the Trades Union Congress.

Mr John Monks, general secretary, said: "The TUC will be supporting the unions in Rover in securing real guarantees from BMW that jobs will not be threatened and that research and development and component supply will remain in the UK."

His comment followed warnings from the International Metalworkers Federation that BMW could try to impose new practices on Rover workers.

The Zurich-based federation, whose members include IG Metall, the union at BMW, said the company had good relations with its German workforce but had taken an anti-union stance in the US.

The federation's warning prompted calls for further safeguards from the AEEU, which represents some 6,000 Rover workers.

Mr John Allen, the union's chief negotiator at Rover, said: "Our first priority must be the workforce, and we would like some assurances as to long-term job security."

Yesterday, however, workers coming off shift at Rover's Solihull plant - home to Land-Rover production - did not appear as concerned as their union leaders.

Those prepared to comment expressed no hostility to the new holding company.

Mr Dale Clarke, a maintenance supervisor, described BMW's planned acquisition as "a good move forward for us." He said: "It's also good we're

keeping the links with Honda. So the future looks rosy."

Mr Steve Pitchford, a setter operator for 25 years, was more equivocal. "I want to know more facts. But BMW is a good company which makes good models. The announcement could be for the best. As long as it keeps me in employment, I don't mind."

That pragmatic approach was not universal. Mr John Doyle, an assembly fitter for 15 years, branded the deal "a bit of a sell-out. I think BMW is after this place; they're not interested in the cars."

Union negotiators are expected to seek comparable conditions with workers at BMW's Munich and Regensburg plants, where working hours and annual leave are more favourable.



The passing of a British institution: a Morris Minor drives past the Rover plant at Cowley, Oxford, where workers on the factory floor expressed some enthusiasm for the deal.

## From bikes to sports cars, this trio shaped Rover

END OF AN ERA  
By Ken Gooding

Three men in particular dominate the tortuous recent history of what has become the Rover Group: Donald Stokes, Michael Edwards and Graham Day.

Stokes, who started his working life as an apprentice at the Leyland truck company in the 1930s and rose to become its chairman, was persuaded in 1968 by Harold Wilson, the Labour prime minister, to run the British-owned vehicle industry.

Wilson's policy was to encourage the UK's chief strategic industries to become more internationally competitive via mergers and then to select the best management available to run them.

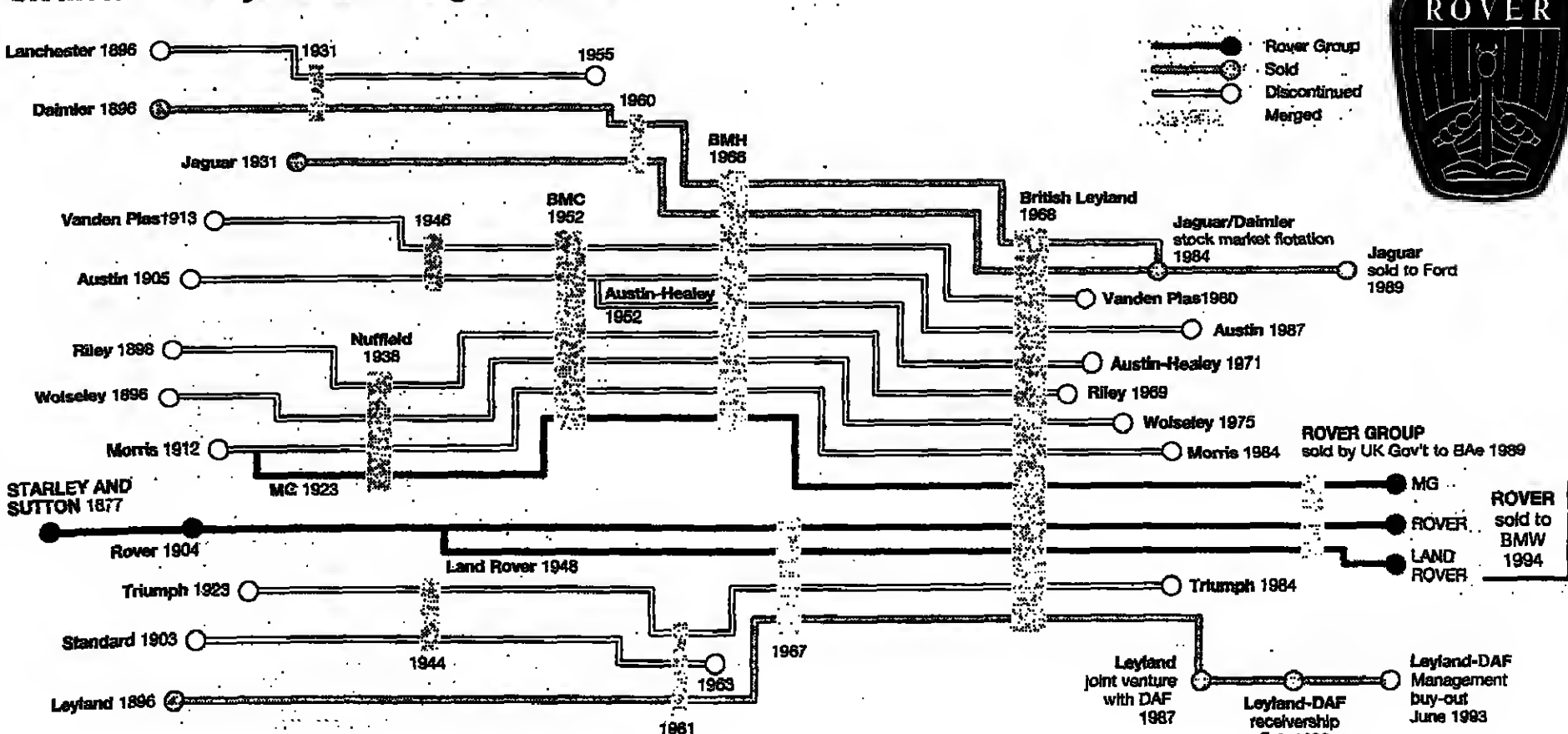
When the British Motor Corporation and Leyland merged in 1968, Stokes was responsible for a group making more than 1m vehicles a year, with 40 per cent of the UK new car market, 30 factories and about 200,000 employees.

BMC could trace its origins back to the early days of the motor industry; the first Rover was a bicycle made by the Starley company in 1884.

Companies encompassed by Stokes's new British Leyland Motor Corporation, was enviable: apart from Rover it included Austin, Jaguar, Land Rover, MG, Morris, Standard, Triumph, and Wolseley.

Stokes made his reputation selling British trucks worldwide and he and his team were out of their depth managing a huge business still suffering

### UK motor industry: roads converge on Munich



from years of under-investment.

British Leyland also faced increasingly fierce competition as the UK began opening up to rival European manufacturers and had to deal with powerful trade unions which almost invariably used strikes to

resist any attempt to reform outdated working practices.

When the world motor industry was sent reeling by the oil supply crises, which started in 1973, British Leyland's finances were already fragile.

Even the successful truck operations were suffering: they

had been drained of investment funds used to subsidise the loss-making car businesses.

In 1975 the Labour government bought out British Leyland's private shareholders. Two years later Michael Edwards, a South African who had made his name as

chief executive of the Chloride batteries group, became chairman.

He persuaded first the Labour government, and then the Conservatives, to provide British Leyland with funds to revamp its range of cars, and made the first contacts with

Honda to share costs through co-operative ventures.

But Edwards will mainly be remembered for his determined and successful efforts to break the power of the unions within the car plants and to reform work practices.

Edwards succeeded where

Stokes failed partly because he could threaten the ultimate sanction - to close down the company permanently.

During his time with British Leyland, which he renamed BL, it absorbed £2bn of state aid but still accumulated losses of £2.6bn. Edwards found him-

self increasingly at odds with Margaret Thatcher after she became prime minister. She pointed out that the aid to BL represented £200 for every man, woman and child in the UK. She wanted the group broken up and sold off. Edwards moved out in 1982.

The management team he left behind were hamstrung by Thatcher's refusal to provide BL with more money. They sold Jaguar in 1984 via a stock market flotation (it was subsequently bought by Ford) but in 1986 Thatcher lost patience and sent in Graham Day, fresh from rationalising British Shipbuilders, to sort out BL.

Early on, Day came close to selling the whole business in two chunks to the two biggest US vehicle groups - trucks to General Motors and cars to Ford - but that fell through because Thatcher feared a political backlash.

Day continued to reshape the car business, cutting production to viable levels while moving the range upmarket with the help of Honda, now the dominant partner in the engineering-design co-operation arrangements.

BL was sliced up and sold off: trucks to DAF of the Netherlands; buses to a management group which sold on to Volvo of Sweden; Unipart, the spare parts operations, to a group of financial institutions; and finally BL, renamed yet again Rover, to British Aerospace.

That controversial deal was heralded by Thatcher's government as one which kept Rover "British" by putting it safely into the hands of the UK's biggest engineering group.



## INTERNATIONAL COMPANIES AND FINANCE

## Metallgesellschaft in talks over Kolbenschmidt sale

By David Waller in Stuttgart

Metallgesellschaft, the troubled German metals, mining and industrial group, is in talks with "at least two" potential buyers for its 47 per cent stake in Kolbenschmidt, the vehicle components company which has been part of the group since the beginning of the century.

Mr Heinrich Binder, Kolbenschmidt chief executive, said yesterday that a transaction could be concluded reasonably quickly although it was too early to comment on the identity of interested parties. He said it was likely that the buyer would purchase a further 4 per cent of the company's shares to obtain control.

Kolbenschmidt has in recent years been a severe financial burden to its Frankfurt-based parent company, losing DM123m (\$70.20m) in the year to last September and DM90m

in 1991-92. Mr Kajo Neukirchen made it clear soon after he succeeded Mr Heinz Schimmelbusch as chief executive of Metallgesellschaft in December that the stake in Kolbenschmidt would be put up for sale.

Mr Binder said the company, which produces pistons, cylinder heads, oil pumps and other components used by vehicle makers, had broken even in the first quarter of the current financial year and was likely to be in the year as a whole, despite poor market conditions. He predicted further improvements as rationalisation measures took effect, saying the company would make a profit in the next financial year.

The poor performance reflects the state of the German vehicle components sector where suppliers have been forced to bear the brunt of cost-cutting by the manufacturers as well as the impact of the strong D-Mark on exports.

Kolbenschmidt has responded by reducing capital expenditure and implementing a cost-cutting plan as a result of which the workforce shrank by 763 to 9,314 people last year.

Extraordinary costs of DM44.9m associated with the restructuring were included in last year's losses.

Mr Binder said the Metallgesellschaft crisis had not caused any direct problems for Kolbenschmidt, although the projected sale had caused uncertainty for staff and customers. Metallgesellschaft sold a 12.5 per cent parcel of shares in the company last September to Magna International, a Canadian company which is thought to be a potential purchaser of the remaining 47 per cent holding.

Magna recently bought a majority stake in Kolbenschmidt's airbag-manufacturing subsidiary.

## Value boost for investors in Hungarian hotels group

By Nicholas Denton in Budapest

Three US institutions which bought Hungary's Danubius Hotels on Friday in Budapest's biggest stock-market transaction doubled the value of their investment yesterday as share prices leapt forward.

Kingdon Capital Market Corporation, Indian Harbor Holdings and an anonymous investment fund paid \$23.6m for 29 per cent of Danubius, the hotel and spa group, which is being privatised by the state property agency.

In hectic trading yesterday Danubius shares moved beyond the Ft1,000 transaction price to end the day on Ft2,200. However, Creditanstalt Securities, the lead manager to the deal, warned that in this volatile market the group's share price might ease.

The closing price values the US investors' shareholdings at \$50m and the whole of Danubius at \$173m, giving the hotel group the second highest market capitalisation of the 28 companies listed on the Budapest Stock Exchange. Danubius's performance helped push the BSE index up 7.1 per cent to 1,942.

Danubius was originally earmarked for sale in Hungary's first privatisation programme in September 1990 but the recession in central eastern Europe forced its delay.

In 1991 a planned public offering was cancelled at the last minute and unprecedentedly generous incentives were needed to make a success of the 1992 sale of 25 per cent of the company to domestic investors.

Danubius yesterday announced that preliminary pre-tax profits rose 7.7 per cent to Ft882m (\$8.6m) in 1993, on revenue of Ft5.1bn.

The rise in Danubius reflects the growing fashion for emerging markets and a central European stockmarket boom which began last year in Warsaw and has spread to Budapest, taking the index up 58 per cent in January alone.

## Crédit Local up 8.5% at FF1.29bn

By Alice Rawsthorn in Paris

Crédit Local de France (CLF), the specialist French banking group, yesterday reported an 8.5 per cent increase in net profits to FF1.29bn (\$210m) for 1993 from FF1.19bn in 1992 despite the general downturn in the French banking sector.

The French banks have had a tough time in the past two years due to the sluggish state of the credit market and the impact of the economic recession on corporate loans and property holdings. However,

CLF has remained unscathed due to its specialist niche in the local authority loans market.

Mr Pierre Richard, chairman, said that the group, which last summer became the first candidate for the Balladur government's privatisation programme when the state sold a 30.5 per cent tranche of its equity, managed to beat its original profit targets for last year.

Net banking income rose by 8.8 per cent to FF3.06bn in 1993 from FF2.89bn the previous year.

However, operating costs increased by 14 per cent to FF653m from FF574.4m over the same period and gross operating profits rose by 5.5 per cent to FF2.32bn from FF2.19bn.

CLF is raising its dividend for 1993 to FF16.50 a share, which represents an increase of 17 per cent over 1992.

On the trading front CLF managed to raise the value of its total loans by 8 per cent to FF277bn during the year, partly due to an increase in new loans. Mr Richard said

that, despite the recession, French local authorities had maintained relatively high levels of investment.

However, CLF, which expanded rapidly during the late 1980s due to the impact of the socialist government's decentralisation policy that gave French local authorities greater power over expenditure, is proceeding with its long-term policy of international expansion to reduce its reliance on the French market. The group last year opened a new business based in Madrid.

## Profits warning cuts Christian Salvesen share price to 314p

By Andrew Bolger in London

Christian Salvesen shares fell 82p to 314p after the UK distribution, specialist hire and food services group issued a profits warning.

The Edinburgh-based group said Aggreko - its specialist hire business, which has been a star performer in recent years - was suffering from increasing competition in the US and Europe.

Salvesen warned that pre-tax profits for the year to March would be below market expectations and "slightly lower than the 274.8m (£112.2m) reported last year".

Analysts, who had been expecting around £80m, reduced their forecasts to between £70m-£72m.

Mr Chris Masters, chief executive, identified four other factors hitting profits:

- Unacceptable losses in Spain had led to the withdrawal of the Aggreko business, with consequent redundancy costs and provisions for possible bad debts;
- The unexpected end of a hire contract in Croatia, which was producing all the electrical power for the town of Split;
- A firm stock write-down at Light and Sound Design, which the group bought in 1991 and has since restructured after losses caused by a downturn in the number of pop concerts;
- Reduced volume in the group's vegetable processing activities because of poor weather.

Mr Masters said most of the problems were one-offs, but Aggreko faced continuing margin pressure in North America.

Mr Masters said steps have been taken to reduce Aggreko's cost base, cutting the US workforce of 350 by about 10 per cent. Sales were being refused towards bigger, higher-value contracts such as the US Superbowl, for which Aggreko supplied the power at the weekend, and temperature control.

Salvesen said: "By contrast, the group's distribution businesses around the world, which comprise 45 per cent of trading profits, continue to make good progress." Mr Masters said Swift Distribution, acquired in October for £24m, was performing ahead of expectations and Salvesen Brick was continuing to experience increased demand.

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## Fokker chief quits after boardroom row

By Ronald van de Krol in Amsterdam

The chairman of Fokker, the Dutch aircraft manufacturer which is 51 per cent owned by Daimler-Benz of Germany, has resigned after a board dispute over his plans for a 30 per cent reduction in the price of Fokker's aircraft.

Mr Erik Jan Nederkorn is to be replaced temporarily by Mr Reinder van Duijn, vice-chairman of the management board, until a new chairman is drawn from outside the company can be found.

Fokker said Mr Nederkorn had resigned for personal reasons but declined to give details.

The cost-cutting plans, unveiled by Mr Nederkorn in late December, also called for the elimination of around 1,000 jobs. The plans met with opposition from fellow members of the management board as well as Dutch members of the supervisory board, who argued that the cuts were unnecessarily drastic.

Daimler-Benz, which is reported to have wanted even stiffer cuts, declined to use its majority on the supervisory board to back Mr Nederkorn in the face of Dutch opposition.

Mr Nederkorn's resignation is unexpected and ironic because he was the driving force behind last year's sale of Fokker to Daimler-Benz, a subsidiary of Daimler-Benz.

Following Mr Nederkorn's departure, the size of the management board is to be doubled to six members.

## Research shows fund managers still going for recovery stocks

By Norma Cohen, Investments Correspondent

Britain's largest institutional fund managers still believe share prices do not reflect the full benefits of recovery, an analysis of their portfolios suggests.

Of the UK's 12 largest fund managers, who own 23 per cent of the domestic stock market, eight have purchased shares which they expect to benefit from a pick-up in consumer spending and increased economic activity, according to Citywatch, the research firm.

Citywatch compiled the data by analysing shareholdings records of all the companies in the FT Actuaries Index, and identifying the end-investor behind the nominee company shown in the records. The stocks are categorised according to the new FTA sectors.

While fund managers say the data are distorted when clients dictate the investment strategy, they concede the Citywatch figures are broadly accurate.

The data show that most fund managers are weighting their portfolios towards building and construction stocks, property, retailing, banking, leisure and hotels and media.

Gartmore has high concentrations in the building sector and has double the market average holding in engineering.

Mercury Asset Management appears even more positive about prospects for recovery. It has a much heavier than average holding in the building materials and hotels and leisure sectors, is modestly overweight - holding a larger percentage of its portfolio in a single sector than that sector accounts for within the FTA index - in banks and is underweight in food retailing, considered a "defensive" sector.

However, some fund managers, PDM in particular, believe share prices for so-called recovery stocks are already too high and reflect over-optimism about economic growth.

"We think the market is

overvalued and cyclical stocks tend to be more overvalued than most," said Mr Richard West, a director at PDM, which is part of investment bank URS Phillips and Drew. "We have been selling cyclical stocks and investing in less favoured consumer sectors."

Citywatch's data show that PDM is overweight in breweries, tobacco, chemicals and engineering.

Scottish Widows, the Edinburgh-based life insurer, reflects some of PDM's bias, holding relatively low positions in the building sectors but high weightings in breweries and tobacco.

Mr Mark O'Hare, managing director at Citywatch, said that some fund managers' holdings in key sectors were distorted by a single large holding. For instance, he said, his research showed that MAM, 75 per cent owned by merchant bank SG Warburg, is most overweight in merchant banking stocks. This was because MAM holds 20 per cent of all Warburg's shares, Mr O'Hare said.

## LVMH may seek control at Guerlain

By Alice Rawsthorn

LVMH, the world's largest luxury goods group, is considering taking full control of Guerlain, one of France's most famous fragrance houses, according to Mr Bernard Arnault, chairman.

Mr Arnault said in an interview with yesterday's Les Echos, the French financial newspaper, that LVMH planned to increase its minority stake in Guerlain as part of its plans to expand its luxury interests following last month's deal to restructure its cross-shareholding agreement

with Guinness, the UK drinks group.

LVMH, already one of the largest perfume companies with brands such as Christian Dior's Dune and Givenchy's Amarige, has held a 15 per cent stake in Guerlain since 1987. It is believed to have considered taking a larger holding at the time of the original acquisition, but finally decided against doing so.

However, Mr Arnault said he wanted to be "more than just a minority investor" in Guerlain. LVMH confirmed that the group did hope to raise its stake, but said it had not yet

begun negotiations with the Guerlain family which controls the remaining 85 per cent of the business.

Guerlain is one of France's oldest and most prestigious fragrance houses with annual sales of over FF1bn (\$300m). Its best known perfumes, Shalimar and Samsara, are among the top 20 best-selling upmarket scents. The acquisition of Guerlain would make perfect sense for LVMH, which has thrived in the fragrance market by applying its marketing and distribution resources to a wide range of brand names.

This announcement appears as a matter of record only.



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(VIA) BSA Subordinated Debentures Due 1996

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of July 1, 1990 between Enso International N.V. (Enso) and BSA Subordinated Debentures, the Company and BSA Subordinated Debentures, the Company has elected to redeem all of its outstanding 8% Convertible Subordinated Debentures Due 1996 (the "Debentures") on March 15, 1994 (the "Redemption Date") at 100% of the principal amount thereof plus accrued interest to the Redemption Date of \$38,208.33 per \$1,000 principal amount of the Debentures (the "Redemption Price").

The Debentures will no longer be deemed outstanding on and after the Redemption Date and interest will cease to accrue. On said date the Redemption Price will become due and payable on each of the Debentures called for redemption.

The Redemption Price will be paid upon presentation and surrender of the Debentures at the office of the following Paying Agents with all unexpired coupons appertaining thereto:

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Pursuant to the Debentures and in accordance with the terms of the Indenture, Holders may at any time, and including March 15, 1994, convert such Debentures or any portion of the principal thereof which is \$1,000 or a multiple of \$1,000 into common stock of the Company at the conversion price \$21.875 which is equal to 45.7143 shares of common stock for each \$1,000 principal amount of the Debenture surrendered for conversion. In order to exercise the conversion right, Holders must execute the Form of Conversion Notice printed on the reverse of the Debentures.

The method of delivery is at the option and risk of the holder, however, transmission by registered mail, properly insured, is suggested as a precaution against loss.

Any questions relating to this Notice of Redemption should be directed to the Customer Service Department of IBJ Schroder Bank & Trust Company at (212) 858-2040.

Payment pursuant to the presentation of the Debentures for redemption within New York City or other payment outside the United States, including a payment made by transfer to a United States dollar account maintained by the payee with a bank in the United States, may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding of 21% of the gross proceeds if a payee fails to provide the paying agent with an executed IRS Form W-9 in the case of a non-U.S. person or an executed IRS Form W-9 in the case of a U.S. person. Those holders who are required to provide their correct taxpayer identification number and who fail to do so may also be subject to an IRS penalty of U.S. \$50. Accordingly, please provide all appropriate certification when presenting the Debentures for payment, if applicable.

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Dated: February 1, 1994

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27th January, 1994



## INTERNATIONAL COMPANIES AND FINANCE

## Record producers propose TV music video channel

By Martin Dickson  
in New York

Four of the world's largest record companies - Warner Music, PolyGram, EMI Music and Sony Software - yesterday announced plans to launch a cable television music video channel in the US. It could provide the first serious competition to MTV Networks, the pop music service owned by US cable group Viacom.

The partners are thought to be considering launching local language services outside the US in some countries where MTV has been growing rapidly. MTV's programmes are broadcast in English.

The four companies, together with Ticketmaster, the US entertainment ticketing group, said they were forming a partnership to operate an advertiser-supported, 24-hour channel which would be offered as a basic cable service in the US and launched in the fourth quarter of this year.

They would seek additional

partners, including cable television operators. Warner Music is a subsidiary of Time Warner, the entertainment group which runs the second-largest cable television service in the US.

EMI Music belongs to British Thomson EMI, while PolyGram is a subsidiary of Philips Electronics of Holland, and Sony Software is part of Japan's Sony group.

The four companies launched a forerunner to the US service in Germany last month, in conjunction with Mr Frank Otto, a Hamburg radio executive. The German-language service, called VIVA, is in 90 per cent of the country's 10m cable homes.

The US venture could have a tough time wooing cable companies and advertisers away from MTV and its sister channel, VH-1, which is aimed at the baby boom generation.

MTV, which began operations in 1981, has built up a powerful brand name in North America - and increasingly around the world - with

an unpredictable, iconoclastic style and original programming which goes beyond the simple transmission of pop videos. It is received in 57m homes in the US.

The record companies yesterday gave few details of their programming plans, but indicated the channel would consist mainly of pop video transmissions, possibly accompanied by retailing of music-related merchandise.

The partners said they would continue to licence their own videos to other entities, which presumably means MTV will be assured a supply.

Bertelsmann, the West German record company, and Telecommunications Inc, the largest cable system, had been disappointed by the company's earnings performance.

By late morning, Xerox shares were up 34% at \$97.4, a 52-week high.

## Xerox shares lifted by strong final term

By Patrick Harverson  
in New York

Shares in Xerox rose sharply on Wall Street yesterday after the company announced net income from its core document processing business rose 9 per cent in the final quarter of 1993 to \$236m.

Although part of the growth was due to favourable movements in foreign exchange markets - Xerox said processing income was up only 5 per cent in the fourth quarter if the effect of foreign currency translation was excluded - the improvement cheered investors.

The company has been restructuring. Further job cuts are planned as part of the programme, aimed at reducing Xerox's payroll by 10,000 jobs, or 10 per cent, over the next two years.

Xerox's solid final quarter took the company's full-year 1993 earnings from its document processing business to \$920m, up from \$862m in 1992.

That gain was wiped out by a previously announced fourth-quarter charge of \$81m which was taken to cover the cost of a big restructuring programme and to settle a 1992 anti-trust lawsuit.

Revenue for the quarter was almost unchanged at \$4.2bn. For the year, revenue was static at \$14.6bn against \$14.7bn.

Mr Paul Allair, Xerox's chairman and chief executive, said that pre-charge profits were up over the year in spite of lower sales, expected because of the company's restructuring.

During 1993, Xerox's worldwide document processing workforce was cut by 2,300. The reductions, combined with expense controls, helped improve the company's ratio of expenses-to-revenue ratio by 1.1 per cent.

JP Morgan in China venture

JP Morgan, the US investment bank, has become the latest international financial institution to open its doors in Beijing and in Shanghai, writes Tony Walker in Beijing.

The bank would be engaged in China's capital raising efforts abroad. The US bank has participated in bond issues by Chinese institutions.

## Dow Corning slips deeper into red

By Frank McGurty in New York

Dow Corning fell deeper into the red in the fourth quarter after taking a pre-tax charge of \$640m to cover the cost of litigation related to breast implants manufactured by the company.

The company, a 50-50 joint venture between Dow Chemical and Corning, yesterday announced a net loss of \$384.2m in the final three months of 1993, compared with \$5.5m in the year-earlier period.

Excluding the provision, which was disclosed earlier this month, net profits

improved by 48 per cent to \$30.8m, against an operating profit of \$20.9m in the final three months of 1993.

The special charge represents the company's best estimate of its potential costs under a proposed \$4.75bn settlement of thousands of lawsuits brought by women who claimed to be harmed by leaking implants.

Its total liability was estimated at \$1.24bn, but insurance payments were expected to reduce the figure by \$800m.

Dow Corning was once the world's largest manufacturer of breast implants. In 1992, the US Food and Drug Administration

banned their use in cosmetic surgery amid mounting concern over their safety.

Its continuing operations remain on sound footing.

The company, a leading supplier of silicone used in the manufacture of aerospace, vehicle and construction products, showed a 7.9 per cent increase in revenues to \$521m in the quarter. Sales growth was particularly strong in the US, while some recovery was evident in Europe.

Mr Richard Hazleton, president and chief executive, said he was satisfied by the company's performance and credited a cost-control programme

begun earlier in the year for the profits growth.

He said a highly competitive trading environment had limited the company's ability to recoup cost increases through higher prices, although prices were up modestly in the US.

For the full year, sales reached a record \$2.04bn, up 4.5 per cent from \$1.96bn in 1992, but the bottom line suffered from the impact of the breast-implant provision.

A net loss of \$287m in 1993 was set against a net deficit of \$72m a year earlier. Excluding special charges, net profits advanced 27.6 per cent to \$128m.

## Lagardère launches Matra-Hachette offer

By David Buchan in Paris

Mr Jean-Luc Lagardère yesterday launched his long-mooted shares exchange offer to absorb Matra-Hachette, the missiles-to-magazine group, into his own Lagardère group.

Under the offer, which closes on March 12, holders of some 85m Matra-Hachette shares which are not already held by Mr Lagardère and his industrial and financial partners

would receive Lagardère group shares on a one-for-one basis, plus a warrant convertible at a rate of five for two Lagardère shares.

The Lagardère group said it would only go through with the share swap if it gained at least 65 per cent of Matra-Hachette's capital. At present it holds 37.8 per cent of Matra-Hachette's capital and 51.2 per cent of its voting rights.

Mr Lagardère said the deal was designed to merge Matra-Hachette, which represents 90 per cent of the Lagardère group assets, into a simpler and more transparent structure, and allow Matra-Hachette to grow without the constraint imposed by the Lagardère group's need to preserve its present controlling 51 per cent stake.

In fact, the issue of warrants to tempt Matra-Hachette shareholders could bring the Lagardère group FF4.3bn (\$713m) if all the shares were exchanged and all the accompanying warrants were exercised by mid-1997, Mr Philippe Camus, the Lagardère group finance director, estimated yesterday.

Financial rather than industrial considerations lie behind the plan, which Mr Lagardère said was motivated by the fact that on the Paris bourse the shares of the holding company that bears his name were considerably under-valued in relation to its underlying assets, and in particular to the share price of Matra-Hachette.

Trading in the two shares was suspended on yesterday's announcement, but on Friday Lagardère closed at FF160 and Matra-Hachette at FF165.80.

Mr Lagardère compared Matra-Hachette to "a fast train" which he said would show nearly a doubling of earnings in 1995 to FF600m. But he likened his Lagardère group to a high-speed "TGV train".

"We are proposing that Matra-Hachette shareholders step on to the TGV, and that not only will they suffer no risk and pay no extra charge but they will be rewarded in switching," he claimed.

## Upjohn rises 6% to \$163.7m

By Richard Tomkins  
in New York

Upjohn, the US pharmaceutical company which is trying to respond to series of patent expiries on some of its most important drugs, reported a 6 per cent increase in net income to \$163.7m in its fourth quarter.

The result left it with full-year net income 21 per cent ahead at \$632.4m, but the company said it all unusual items and the previous year's \$22.9m charge for accounting changes were excluded, net income from continuing operations would have been 5 per cent ahead at \$685m.

Mr John Zabriskie, the newly-appointed chairman and chief executive, said Upjohn's 1993 showed the company's concerted efforts to meet short-term challenges were working.

"Our human healthcare products showed volume growth worldwide, and products we have introduced in the US since 1992 achieved excellent market penetration," he said.

Mr Zabriskie acknowledged Upjohn was seeing the effects of the loss of US patent protection on several important products, but said it had limited the effects through careful planning of its generic strategy.

"We expect this strategy to help mitigate the negative effects of generic competition in 1994," he said.

Worldwide sales of human health care products increased 2 per cent for the year but decreased 7 per cent in the fourth quarter. Worldwide agricultural sales decreased 2 per cent for the year but increased 10 per cent in the fourth quarter.

Total sales for the full year were \$3.61bn, against \$3.55bn last time, while fourth-quarter sales were \$926.3m, down from \$967.1m. Earnings per share, undiluted, were up to \$2.18 from \$1.73 for the year and to 92 cents from 86 cents for the quarter.

## Rhône-Poulenc unit misses target

By John Riddling in Paris

Rhône-Poulenc Rorer, the pharmaceuticals division of Rhône-Poulenc, the French chemicals group, yesterday announced net profits of \$408.7m for last year, a fall of about 5 per cent compared with the \$423.2m reported in 1992.

Mr Robert Cawthron, chairman and chief executive, said the results were "below what we had planned".

He said the environment facing the industry had been more difficult than expected, particularly in Germany and Italy, where pharmaceuticals companies have been hit by

government healthcare reforms and reduced prices. Sales held fairly constant at \$4.02bn, while earnings per share slipped to \$2.96 from \$3.10.

Excluding exceptional items, earnings per share rose slightly to \$2.92 from \$2.82 in spite of the fall in profits and earnings per share, Mr Cawthron cited several encouraging factors.

He said sales growth in Japan, the US and France, the world's three largest pharmaceutical markets, exceeded the market average. In the US, sales of both prescription and over-the-counter drugs posted double digit gains.

The company is developing products, such as Zagan, an anti-cancer agent which was described as the company's number one research priority.

RPR said it was planning to file Taxotere for registration in North America, Japan and Europe in the third quarter of this year.

In the longer term, RPR said it was investing in new technologies, particularly in cell and gene therapy.

Mr Cawthron said 1994 was a transitional year, which would see increased investment in new products and an increase in its cost-cutting efforts.

## JP Morgan in China venture

JP Morgan, the US investment bank, has become the latest international financial institution to open its doors in Beijing and in Shanghai, writes Tony Walker in Beijing.

The bank would be engaged in China's capital raising efforts abroad. The US bank has participated in bond issues by Chinese institutions.

## China bank plans overseas branches

The Agricultural Bank of China, one of the country's "big four" commercial banks, is to open branches in Hong Kong, New York and Singapore, writes Tony Walker.

The establishment of overseas branch offices will coincide with reforms of the bank's operations at home to divide its commercial business from

its policy-lending responsibilities to a struggling rural sector.

The bank will be split into two institutions to be known as the Agricultural Bank and the Agricultural Development Bank. The latter will provide soft loans to farmers.

The Agricultural Bank will be expected to compete more

effectively in a commercial environment under new banking laws that are expected this year.

A Central Bank Law and Banking Law are aimed at defining more clearly the responsibilities of China's banks, and opening the way for further reforms of an antiquated banking sector.

## Canadian pulp group cuts loss to C\$143m

By Robert Gibbons in Montreal

Canadian Pacific Forest Products, the pulp and paper group, reduced its operating loss to C\$143m (US\$109m) in 1993 from C\$190m in 1992.

After special items the loss widened to C\$268m or C\$4.88 a share, compared with a deficit of C\$248m or C\$4.82 in 1992. Sales were little changed at C\$1.8bn.

The fourth-quarter loss was C\$160.5m after special items, against a loss of C\$95.5m a year earlier on sales little changed at C\$466m.

The group is spinning off its paperboard business into a new company, St Laurent Paperboard, with annual sales of more than C\$500m.

CFP will get C\$249m from a recent financing in February. Dominion Textiles, a Canadian-based international textile producer, turned in net profit of C\$7.8m or 13 cents a share after special items in the six months ended December 31. This compared with C\$10m or 21 cents a year earlier, on sales of C\$924m, against C\$631m.

## INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

| UNITED STATES |                          |                       |                   |              |                             | JAPAN |                          |                       |                   |              |                             | GERMANY |                          |                       |                   |              |                             |
|---------------|--------------------------|-----------------------|-------------------|--------------|-----------------------------|-------|--------------------------|-----------------------|-------------------|--------------|-----------------------------|---------|--------------------------|-----------------------|-------------------|--------------|-----------------------------|
|               | Real retail sales volume | Industrial production | Unemployment rate | Vacancy rate | Composite leading indicator |       | Real retail sales volume | Industrial production | Unemployment rate | Vacancy rate | Composite leading indicator |         | Real retail sales volume | Industrial production | Unemployment rate | Vacancy rate | Composite leading indicator |
| 1985          | 100.0                    | 100.0                 | 7.1               | 100.0        | 102.1                       | 1985  | 100.0                    | 100.0                 | 2.6               | 100.0        | 97.3                        | 1985    | 100.0                    | 100.0                 | 7.1               | 100.0        | 105.1                       |
| 1986          | 105.5                    | 100.9                 | 8.8               | 96.0         | 106.9                       | 1986  | 106.5                    | 99.7                  | 2.8               | 94.3         | 106.1                       | 1986    | 103.4                    | 102.2                 | 8.4               | 106.4        | 105.0                       |
| 1987          | 108.4                    | 106.0                 | 8.1               | 105.5        | 106.4                       | 1987  | 113.8                    | 103.3                 | 2.8               | 108.3        | 116.2                       | 1987    | 107.4                    | 102.8                 | 8.2               | 106.4        | 108.1                       |
| 1988          | 112.8                    | 110.7                 | 6.4               | 106.1        | 112.5                       | 1988  | 122.9                    | 112.9                 | 2.5               | 135.8        | 122.2                       | 1988    | 110.5                    | 103.3                 | 8.2               | 104.8        | 112.2                       |
| 1989          | 115.6                    | 112.4                 | 5.2               | 99.3         | 110.9                       | 1989  | 132.5                    | 119.9                 | 2.2               | 147.0        | 122.2                       | 1989    | 114.1                    | 111.4                 | 5.8               | 218.7        | 115.1                       |
| 1990          | 116.5                    | 112.4                 | 5.4               | 84.8         | 106.9                       | 1990  | 141.8                    | 125.5                 | 2.1               | 148.8        | 122.8                       | 1990    | 128.5                    | 120.7                 | 4.2               | 270.7        | 113.0                       |
| 1991          | 114.2                    | 110.3                 | 6.6               | 82.2         | 102.4                       | 1991  | 144.8                    | 128.4                 | 2.1               | 144.2        | 120.1                       | 1991    | 120.1                    | 118.1                 | 4.6               | 260.2        | 106.7                       |
| 1992          | 117.8                    | 112.9                 | 7.3               | 80.3         | 117.3                       | 1992  | 139.9                    | 120.6                 | 2.2               | 124.2        | 120.1                       | 1992    | 118.1                    | 118.1                 | 4.6               | 260.2        | 106.7                       |
| 1993          | 117.7                    | 117.7                 | 6.9               | 82.2         | 117.7                       | 1993  | -5.0                     | -6.1                  | 2.3               | 115.5        | 123.3                       | 1993    | -4.8                     | -6.8                  | 5.3               | 213.4        | 106.8                       |
| 1st qtr 1993  | 3.7                      | 4.4                   | 6.9               | 82.2         | 117.7                       | 1993  | -4.0                     | -4.3                  | 2.4               | 108.2        | 124.9                       | 1993    | -3.7                     | -8.3                  | 5.8               | 203.5        | 106.1                       |
| 2nd qtr 1993  | 5.3                      | 4.3                   | 6.9               | 83.7         | 117.4                       | 1993  | -6.1                     | -4.7                  | 2.5               | 101.3        | 126.7                       | 1993    | -2.1                     | -8.3                  | 5.9               | 194.5        | 112.0                       |
| 3rd qtr 1993  | 5.8                      | 4.3                   | 6.7               | 86.0         | 116.5                       |       |                          |                       |                   |              |                             |         |                          |                       |                   |              |                             |
| 4th qtr 1993  | 4.5                      | 4.5                   | 6.4               |              |                             |       |                          |                       |                   |              |                             |         |                          |                       |                   |              |                             |
| January 1993  | 4.8                      | 4.6                   | 7.0               | 80.4         | 118.2                       | 1993  | -3.5                     | -7.8                  | 2.3               | 109.8        | 120.9                       | 1993    | -7.5                     | -6.1                  | 5.2               | 218.7        | 106.4                       |
| February      | 3.2                      | 4.4                   | 6.9               | 83.5         | 117.8                       | 1993  | -6.9                     | -5.8                  | 2.3               | 113.0        | 121.7                       | 1993    | -4.8                     | -11.8                 | 5.3               | 212.6        | 106.5                       |
| March         | 3.0                      | 4.3                   | 6.9               | 82.8         | 117.7                       | 1993  | -8.2                     | -2.0                  | 2.3               | 128.8        | 123.3                       | 1993    | -1.7                     | -8.5                  | 5.8               | 212.6        | 106.9                       |
| April         | 4.7                      | 3.9                   | 6.9               | 82.8         | 117.0                       | 1993  | -5.3                     | -4.2                  | 2.3               | 109.8        | 124.6                       | 1993    | -2.2                     | -10.0                 | 5.8               | 210.9        | 107.4                       |
| May           | 5.2                      | 3.9                   | 6.9               | 85.1         | 117.2                       | 1993  | -4.8                     | -2.5                  | 2.5               | 102.6        | 125.0                       | 1993    | -5.8                     | -8.2                  | 5.6               | 207.8        | 108.0                       |
| June          | 8.0                      | 4.2                   | 6.8               | 83.1         | 117.4                       | 1993  | -8.0                     | -4.6                  | 2.5               | 108.4        | 124.6                       | 1993    | -3.4                     | -7.8                  | 5.7               | 208.0        | 108.1                       |
| July          | 8.1                      | 3.7                   | 6.7               | 85.6         | 116.4                       | 1993  | -5.6                     | -4.5                  | 2.5               | 100.8        | 125.2                       | 1993    | -4.7                     | -7.8                  | 5.6               | 203.5        | 111.4                       |
| August        | 6.0                      | 4.1                   | 6.7               | 86.7         | 118.7                       | 1993  | -4.1                     | -2.8                  | 2.3               | 103.3        | 125.8                       | 1993    | -0.7                     | -5.5                  | 5.9               | 195.3        | 111.4                       |
| September     | 5.4                      | 4.8                   | 6.6               | 85.5         | 119.5                       | 1993  | -5.5                     | -4.4                  | 2.6               | 98.8         | 126.7                       | 1993    | -1.8                     | -5.7                  | 8.1               | 194.8        | 112.0                       |
| October       | 5.0                      | 4.3                   | 6.8               | 87.9         | 120.1                       | 1993  | -6.8                     | -2.7                  | 2.6               | 95.2         | 127.4                       | 1993    | -3.8                     | -4.0                  | 8.2               | 174.7        | 113.1                       |
| November      | 5.4                      | 4.4                   | 6.4               | 85.1         | 121.4                       | 1993  | -3.5                     | 2.8                   | 104.2             | 127.2        | 1993                        | -3.2    | -4.3                     | 8.3                   | 112.9             | 114.1        |                             |
| December 1993 | 4.7                      | 6.3                   |                   |              |                             | 1993  | -4.2                     |                       |                   |              |                             | 1993    |                          |                       |                   |              | 175.5                       |

| FRANCE        |                          |                       |                   |              |                             | ITALY |                          |                       |                   |              |                             | UNITED KINGDOM |                          |                       |                   |              |                             |
|---------------|--------------------------|-----------------------|-------------------|--------------|-----------------------------|-------|--------------------------|-----------------------|-------------------|--------------|-----------------------------|----------------|--------------------------|-----------------------|-------------------|--------------|-----------------------------|
|               | Real retail sales volume | Industrial production | Unemployment rate | Vacancy rate | Composite leading indicator |       | Real retail sales volume | Industrial production | Unemployment rate | Vacancy rate | Composite leading indicator |                | Real retail sales volume | Industrial production | Unemployment rate | Vacancy rate | Composite leading indicator |
| 1985          | 100.0                    | 100.0                 | 10.3              | 100.0        | 102.0                       | 1985  | 100.0                    | 100.0                 | 8.8               | 103.8        | 103.8                       | 1985           | 100.0                    | 100.0                 | 11.2              | 100.0        | 102.4                       |
| 1986          | 102.4                    | 101.1                 | 10.4              | 107.2        | 109.2                       | 1986  | 106.8                    | 104.1                 | 10.4              | 110.7        | 110.7                       | 1986           | 105.2                    | 102.4                 | 11.2              | 118.1        | 105.9                       |
| 1987          | 104.5                    | 105.1                 | 10.5              | 117.7        | 108.6                       | 1987  | 112.1                    | 108.6                 | 10.9              | 112.8        | 112.8                       | 1987           | 110.7                    | 106.5                 | 10.3              | 141.2        | 110.5                       |
| 1988          | 107.5                    | 107.3                 | 10.0              | 134.8        | 115.7                       | 1988  | 114.2                    | 114.2                 | 10.9              | 114.2        | 114.2                       | 1988           | 114.2                    | 114.2                 | 10.3              | 141          |                             |
| 1989          | 109.5                    | 111.3                 | 6.4               | 116.1        | 113.5                       | 1989  | 116.8                    | 114.2                 | 10.8              | 115.8        | 112.8                       | 1989           | 111.1                    | 111.0                 | 7.2               | 124.7        | 106.7                       |
| 1990          | 110.1                    | 112.9                 | 8.9               | 103.0        | 108.1                       | 1990  | 114.3                    | 118.0                 | 11.1              | 113.7        | 113.7                       | 1990           | 113.7                    | 113.7                 | 10.3              | 141.2        | 110.5                       |
| 1991          | 108.7                    | 113.2                 | 8.5               | 127.7        | 108.8                       | 1991  | 110.9                    | 115.4                 | 9.8               | 114.7        | 119.6                       | 1991           | 108.2                    | 8.7                   | 68.9              | 108.2        |                             |
| 1992          | 108.3                    | 113.2                 | 10.4              | 111.4        | 107.7                       | 1992  | 116.8                    | 113.6                 | 9.8               | 111.3        | 112.5                       | 1992           | 108.7                    | 9.9                   | 70.1              | 116.9        |                             |
| 1993          |                          |                       |                   |              | 110.7                       | 1993  |                          |                       |                   |              |                             | 124.7          | 10.3                     | 77.3                  |                   |              |                             |
| 1st qtr 1993  | 0.1                      | -3.7                  | 11.0              | 96.9         | 106.1                       | 2.2   | -4.3                     | 8.0                   | 10.0              | 119.5        | 8.3                         | 1.8            | 10.8                     | 73.8                  | 117.5             |              |                             |
| 2nd qtr 1993  | 0.1                      | -4.2                  | 11.5              | 81.8         | 107.1                       |       | -4.0                     | 10.8                  | 10.0              | 14.8         | 8.0                         | 2.0            | 10.4                     | 77.1                  | 119.9             |              |                             |
| 3rd qtr 1993  | 0.9                      | -3.3                  | 11.7              | 95.0         | 106.1                       |       | -1.2                     | 10.3                  | 118.7             |              | 3.8                         | 2.7            | 10.4                     | 77.1                  | 119.9             |              |                             |
| 4th qtr 1993  |                          |                       |                   |              | 110.7                       |       |                          |                       |                   |              |                             |                |                          |                       |                   |              |                             |
| January 1993  | 0.1                      | -5.4                  | 10.8              | 97.1         | 107.3                       | 11.1  | -3.9                     | n.a.                  | 111.8             | 3.0          | 1.8                         | 10.7           | 73.2                     | 118.5                 |                   |              |                             |
| February      | -3.9                     | -2.8                  | 11.0              | 96.6         | 108.9                       | -4.5  | -4.3                     | n.a.                  | 113.0             | 2.9          | 2.0                         | 10.5           | 73.4                     | 115.5                 |                   |              |                             |
| March         | 4.3                      | -3.0                  | 11.2              | 95.0         | 106.1                       | 3.1   | -4.7                     | n.a.                  | 115.5             | 4.0          | 1.7                         | 10.4           | 75.0                     | 117.7                 |                   |              |                             |
| April         | 1.1                      | -5.1                  | 11.4              | 95.0         | 108.7                       | 2.0   | -3.8                     | n.a.                  | 118.5             | 2.7          | 1.5                         | 10.3           | 74.3                     | 116.0                 |                   |              |                             |
| May           | -3.1                     | -3.6                  | 11.5              | 95.0         | 108.7                       | -3.8  | -4.8                     | n.a.                  | 137.4             | 2.4          | 1.8                         | 10.4           | 75.2                     | 118.2                 |                   |              |                             |
| June          | 5.3                      | -2.1                  | 11.6              | 97.0         | 107.1                       |       |                          | n.a.                  | 114.8             | 3.9          | 3.0                         | 10.3           | 72.6                     | 118.0                 |                   |              |                             |
| July          | 1.8                      | -2.1                  | 11.7              | 93.9         | 108.7                       |       | -3.3                     | n.a.                  | 115.8             | 4.4          | 3.6                         | 10.4           | 77.1                     | 118.2                 |                   |              |                             |
| August        | -0.9                     | -3.4                  | 11.7              | 80.4         | 107.2                       |       | 0.4                      | n.a.                  | 117.1             | 3.8          | 10.4                        | 77.4           | 118.2                    |                       |                   |              |                             |
| September     | 2.1                      | -3.5                  | 11.6              | 82.0         | 108.1                       |       | -0.7                     | n.a.                  | 118.7             | 3.4          | 2.1                         | 10.4           | 77.4                     | 118.2                 |                   |              |                             |
| October       | -1.8                     | -4.9                  | 12.0              | 83.7         | 108.0                       |       | -1.7                     | n.a.                  | 119.2             | 3.2          | 2.2                         | 10.2           | 81.2                     | 119.1                 |                   |              |                             |
| November      | 2.1                      | -0.9                  | 12.0              | 95.2         | 110.0                       |       |                          | n.a.                  |                   | 3.8          | 3.9                         | 10.0           | 85.2                     | 120.1                 |                   |              |                             |
| December 1993 |                          |                       |                   |              | 110.7                       |       |                          |                       |                   |              |                             |                |                          |                       |                   |              |                             |



June 1993

US\$76,850,000



**Espirito Santo Financial Holdings SA**

2,650,000  
American Depositary Shares

Merrill Lynch International Limited  
Lead Manager

September 1993

US\$150,000,000



**Banque Nationale de Paris**

Privatisation  
22,504,493 Shares

Merrill Lynch & Co  
US Lead Manager

November 1993

Ptas 181,170,002,800




**ARGENTARIA Corporación Bancaria de España**

29,945,455  
Shares of Common Stock

Merrill Lynch & Co  
Financial Advisor

July 1993

DM 216,600,000




**ARBED S.A.**

2.50% Senior Convertible Notes

Merrill Lynch International Limited  
Lead Manager

September 1993

US\$1,420,000,000




**Roche Holdings, Inc.**

Liquid Yield Option Notes\*

Merrill Lynch & Co  
Sole Manager

November 1993

US\$154,280,000




**Elsag Bailey**

8,120,000  
Common Shares

Merrill Lynch International Limited  
Lead Manager

July 1993

Pts 7,104,000,000




**Central Hispano Banco Central Hispanoamericano, S.A.**

2,000,000  
Ordinary Shares

Merrill Lynch International Limited  
Lead Manager

In 1993 Merrill Lynch helped clients in ten European countries raise over \$5,000,000,000 of equity or equity-linked capital.

November 1993




**RAUTARUUKKI OY**

34,822,410 Rights Representing the Right to Subscribe to 5,803,735 K-Shares

Merrill Lynch International Limited  
International Lead Manager

August 1993

US\$75,625,000




**COATS VIYELLA Coats Viyella plc**

6¼% Senior Convertible Bonds

Merrill Lynch International Limited  
Lead Manager

October 1993

US\$144,000,000



**GROUPE SCHNEIDER Schneider S.A.**

2,385,806 Shares with Warrants

Merrill Lynch International Limited  
Joint Lead Manager

December 1993

US\$116,660,000



**Credito Italiano**

95,000,000  
Ordinary Shares

Merrill Lynch & Co  
US Lead Manager

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New methods of raising equity capital proliferate as deregulation opens up opportunities.

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Merrill Lynch's relationships with European clients are expanding daily as they look for advice and implementation in: balance sheet restructuring, business divestments, privatisations, initial public offerings, broadening investor bases or raising capital for expansion.

Advice based on local knowledge rather than just local presence. Advice based on research and experience that allows us to innovate more intelligently. Advice that makes a difference to our clients.

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Our global network allows us to match the needs of

European issuers with the needs of investors all round the world.

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The difference is Merrill Lynch.



**Merrill Lynch**

A tradition of trust.

**THE DIFFERENCE  
BETWEEN LOCAL PRESENCE  
AND GLOBAL KNOWLEDGE.**

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## INTERNATIONAL COMPANIES AND FINANCE

## Bid battle for mining deposit in Argentina

By Bernard Simon in Toronto and Nikki Tait in Sydney

Two former allies in the international mining industry, both with links to Germany's Metallgesellschaft, have emerged as rivals in a hotly-contested bid for a rich copper-gold deposit in Argentina.

MIM Holdings of Australia signed an agreement in principle last week to participate in the development of the Bajo de la Alumbrera project, alongside international Musto Explorations, a small Vancouver-based group.

The Australian company said that negotiations towards a final agreement were "ongoing". It plans to pay US\$130m for a 50 per cent stake in the venture and would be the operator of the project. The deal is due to close around February 17.

MIM's announcement comes on the heels of a US\$332m (US\$251m) hostile bid by Toronto-based Metall Mining for all Musto's outstanding shares. Metall's offer is conditional, however, on Musto not signing a legally-binding joint venture agreement, or other arrangement to dispose of any substantial part of its 100 per cent interest in Alumbrera.

Metallgesellschaft (MGC), MIM and Metall were the pillars of what was designed in the mid-1980s to be a powerful mining alliance. The three companies forged a close relationship, including cross-shareholdings, board directorships and joint ventures.

However, as the rivalry for control of Alumbrera shows, they have begun to move apart. Metall, which is 50.1 per cent owned by MGC, recently sold its minority stake in MIM, and Mr Klaus Zettler, Metall's chief executive officer, left the Australian company's board. MGC is expected to dispose of its Metall shares as part of its financial restructuring. MIM retains a 3.5 per cent interest in MGC.

Metall said that it would formally launch its tender offer this week. It maintains that a decision on the project should be taken by Musto's shareholders, not its management.

## Avalanche of paper threatens investment in India

A flood of money has exposed faults in the antiquated stock settlement system, reports Stefan Wagstyl

The recent rush of foreign portfolio investment into India is threatening to overwhelm the country's primitive stock settlement system.

The investments, more than \$1bn, are generating so much paperwork that the Bombay-based foreign banks - which handle the transactions as custodians for foreign investors - are being buried in an avalanche of transfer forms, share certificates, cheques and revenue stamps.

Hongkong and Shanghai Banking Corporation has stopped servicing new customers - including clients who have already opened accounts but not yet used them - and asked existing customers to limit trading volumes. Citibank of the US, Hongkong Bank's main competitor, has stopped taking on new business. Standard Chartered Bank, the third in the market, has only a small custody service in India - it says it has no backlog, but refuses to take on more work than it can handle.

The bankers' informal ban on new clients mean that some

of the India country funds launched in recent weeks will be unable to invest until the backlog of paperwork is cleared - which could take three months, according to Hongkong Bank officials.

"This is the world's largest paperchase," says Mr GC Dohy, Hongkong Bank's chief executive officer for India. "The three banks are struggling to cope with a tidal wave of paper which threatens to overwhelm us." Some fund managers have postponed planned Indian investments until settlement procedures improve.

Few people in India were prepared for the flood of foreign funds. The government, which is orchestrating radical economic reforms, opened the stock market to foreign portfolio investment only in late 1992 and, since foreign fund management companies had to register before being permitted to trade, it was not until the middle of last year that the first wave of investments began. Accumulated foreign portfolio investment soared from under \$50m at the end of June 1993 to more

than \$1bn by the end of the year. The Indian settlement system dates back to the Victorian era. Procedures are designed for the country's millions of small private investors, some of them buying as few as 10 or 100 shares, not institutions wanting to buy 100,000.

stick revenue stamps to each transfer deed and send off the papers to specialist registration companies which, despite being required by law to complete the registration of shares in the new owner's name in two months, often take three or four.

None of this is unique to India; practices in some other developing countries are similarly cumbersome. What compounds the problem in India is the country's size and the complexity of its stock market, which has 22 separate exchanges and about 6,500 listed companies. Shares are commonly traded in lots of 10, 50 or 100, a practice geared to the small investor. So a fund manager who wishes to buy 10,000 must purchase thousands of separate lots. The hundreds of papers in Hongkong Bank's Bombay offices bear witness to the enormous work-

load - scores of clerks work at desks piled with certificates and transfer deeds bound together with string, surrounded by tin boxes containing yet more certificates and deeds. To help cope with work, the bank has rapidly expanded its custody staff from 30 at the end of October to 120 plus another 100 temporary clerks, working in two shifts six days a week. Citibank, with 70 people in custody services and Standard Chartered with 12 are also expanding. All three are trying to streamline their procedures and to secure more vault space.

Foreign fund managers have generally avoided Indian banks because they lack experience in international custody work and often do not have the capital to meet minimum, internationally acceptable standards for custody work. However, the State Bank of India, the country's largest commercial bank - which does meet the capital requirements - is preparing to enter the market.

In response to lobbying from the Hongkong Bank, the Indian

finance ministry and the Securities and Exchange Board of India last month approved procedural improvements. These include the introduction of "Jumbo" transfer deeds, which will allow the custodian to use one transfer deed for the whole order instead of one per lot of shares. "Jumbo" share certificates, for lots of 1,000 shares or more; and the payment of stamp duty by cheques instead of revenue stamps.

However, it could take months before these procedures are accepted by the whole market, including private investors, brokers and registrars as well as custodians. Eventually, the system will be replaced by computerised scripless trading and settlement. But this is unlikely to be introduced in India for at least two years and will at first be limited to leading shares.

Even though the paperchase should steadily become less frustrating, it will remain part of the price paid for doing business in India for a long time to come.

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## Rustenburg Platinum advances in half-year

By Matthew Curtin in Johannesburg

Rustenburg Platinum (Rusplat), the world's largest producer of platinum group metals, reported a 9.5 per cent advance in pre-tax profit to R194.7m (US\$54m) in the half-year to December 31 against R168.7m a year ago.

The flagship of the Johannesburg Consolidated Investment group's platinum division stayed off sluggish metal prices by increasing platinum output by more than 3 per cent and cutting costs, with some help from the rand's loss in value against the US dollar.

However, the interim dividend is held at 62.5 cents a share. Mr Barry Davison, managing director, said the improvement in the period was off a low base and Rusplat would no more than match 1992-1993 distributable profit of R291.4m in the current year.

Mr Davison said the small recovery in interim platinum and palladium prices to \$379 and \$129 an ounce from an average of \$365 and \$103 in 1992-1993 contrasted with the slide in rhodium and nickel prices. In the same periods, they averaged \$929 an ounce and \$219 a pound, against \$1,807 and \$284 respectively.

He said the balance of supply and demand in the platinum market would not justify any significant improvement in prices in 1994 without solid economic recovery in Europe and Japan where demand for platinum-based catalytic converters was affected by falling car sales.

Interim net sales improved to R1.37bn from R1.34bn with cost of sales higher at R1.07bn compared with R1.05bn. A rise in total on-mine costs as output rose was mostly offset by lower refining costs associated with an increase in material being toll-refined on behalf of Rusplat's sister platinum mining companies.

Distributable profit stood at R133m against R110.1m after a gain in operating profit to R314.6m from R310.6m. Lebowa Platinum turned in pre-tax profit of R1.7m against a R9.4m loss.

## Bangkok Bank climbs on higher fee income

By Victor Maitel in Bangkok

Bangkok Bank, Thailand's largest bank, yesterday announced a 31.9 per cent rise in net profit to Bt13.90bn (\$546m) last year from Bt10.54bn in 1992.

Pre-tax profit increased 31.7 per cent to Bt21.36bn from Bt16.21bn, while assets rose 17 per cent to Bt782.87bn from Bt666.01bn.

Thailand's commercial banks have all profited from wide spreads between lending and deposit rates, but Bangkok Bank executives yesterday attributed much of last year's improvement to higher fee income from value-added services.

Slam Commercial Bank, meanwhile, said its 1993 net profit rose 16 per cent to Bt4.85bn from Bt4.15bn in 1992, while pre-tax profit was up 15 per cent to Bt6.70bn. Assets

rose 18 per cent to Bt325.06bn. Some stockbrokers said the fourth-quarter results of the two banks were slightly below expectations. Thai Farmers Bank last week announced that its 1993 net profits had risen 52 per cent to Bt7.94bn, although the bank later disclosed that Bt1.5bn of that came from the sale of shares in finance and securities companies, excluding share sales, TFB net profit was up only 23 per cent.

Bangkok Bank's management was described by one stockbroker yesterday as "a little bit directionless" following the departure last month of Mr Vichit Suraphongchai, the bank's president.

Bangkok Bank is planning to issue \$400m of \$500m of convertible, 10-year Eurobonds, the largest such issue to date by a Thai company, in order to strengthen its capital base.

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### NEWS DIGEST

#### India to part privatise state airlines

Air India, India's state-owned international airline, and Indian Airlines, the state-owned domestic carrier, are to be transformed from public institutions into limited liability companies as a first step towards their partial privatisation, writes Stefan Wagstyl in New Delhi.

The government has formally approved the reorganisation plans, which form part of its economic reforms and include measures to promote greater commercial efficiency in state-owned enterprises.

Air India and Indian Airlines will now be free to raise funds in the capital markets and sell equity to private investors, though the government will retain at least 51 per cent holdings. The size, timing and conditions of share issues

have yet to be determined. Legislation agreed at the weekend also gives formal recognition to private airlines which have been operating in India for more than a year. They will now be permitted to publish schedules.

#### HK newspaper publisher up 1.8%

South China Morning Post Holdings, the publisher of Hong Kong's leading English language newspaper, yesterday reported a 1.8 per cent rise in net profits to HK\$258.36m (US\$33.45m) for the six months to December 31. The dividend is being maintained at 6 cents, writes Louise Lucas in Hong Kong.

The results, the first to be reported since Malaysian millionaire Mr Robert Kuok paid US\$349m to Mr Rupert Murdoch for control of the Post, show earnings per share have risen to 17.22 HK cents from 16.92 cents a year ago.

Last month, the group sold its loss-making Chinese language newspaper Wah Kiu Yat

Po, two years after buying it, for HK\$20m. It retains a 19.8 per cent "strategic interest".

The Post's impressive margins are likely to come under pressure with today's launch of the Eastern Express, the first new English language newspaper for more than a decade.

Spawned by Oriental Press, the most profitable Chinese language publisher in Hong Kong, the Eastern Express has already hired a number of former Post editorial staff and undercut advertising rates.

#### Simsmetal sharply ahead at halfway

Simsmetal, the Australian scrap metal and recycling group which was relisted in 1991 and has been actively expanding into North America, yesterday reported first-half profits of A\$23.5m (US\$16.6m) after tax, up sharply from the A\$7.33m seen in the same period of 1992-1993, writes Nikki Tait. Revenues for the six months to end-December rose to A\$363.2m from A\$275.1m a year ago.

#### Burns Philp in stake disposal

Burns Philp, the Australian food and hardware company which has been shedding non-core assets, yesterday announced that it had sold its 50 per cent interest in Five Star Shipping, which provides agency services for the Chinese national shipping line in Australia, to China Ocean Shipping Company, its joint venture partner, writes Nikki Tait. The sale, for an undisclosed sum, gives Cosco a 100 per cent interest in the business.

Burns said that the sale, along with other recent disposals had brought in cash of A\$60m (US\$42m) so far in the current financial year.

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**Rustenburg Platinum Holdings Limited** Reg. No. 06/2462/06

**Lebowa Platinum Mines Limited** Reg. No. 63/06144/06

**Potgietersrust Platinum Limited** Reg. No. 01/08333/06

(All companies incorporated in the Republic of South Africa)

### Highlights from the Interim Reports for the six months ended 31 December 1993 (Unaudited)

| Rustenburg Platinum             | 1993 Rm | 1992 Rm |
|---------------------------------|---------|---------|
| Gross sales revenue             | 1,446.2 | 1,413.0 |
| Profit before taxation          | 184.7   | 168.7   |
| Distributable profit for period | 133.0   | 110.1   |
| Ordinary dividends              | 78.3    | 78.3    |
| Capital expenditure             | 261.7   | 176.9   |
| Earnings per share (cents)      | 106.1   | 87.9    |
| Dividends per share (cents)     | 62.5    | 62.5    |

| Lebowa Platinum               | 1993 Rm | 1992 Rm |
|-------------------------------|---------|---------|
| Gross sales revenue           | 66.2    | 68.1    |
| Profit/(Loss) before taxation | 1.7     | (9.4)   |
| Profit/(Loss) after taxation  | 1.7     | (9.4)   |
| Capital expenditure           | 0.2     | 7.0     |
| Loss per share (cents)        | 1.4     | (7.8)   |

| Potgietersrust Platinum         | 1993 Rm |
|---------------------------------|---------|
| Gross sales revenue             | 70.8    |
| Profit before taxation          | 25.7    |
| Distributable profit for period | 23.3    |
| Capital expenditure             | 45.6    |
| Earnings per share (cents)      | 19.4    |
| Dividends per share (cents)     | 10.0    |

Costs were capitalised up to the end of September 1993. The income statement therefore reflects operating results for the three months to 31 December 1993.

Interim dividends of 62.5 cents and 10.0 cents have been declared payable, by Rustenburg Platinum Holdings Limited and Potgietersrust Platinum Limited respectively to shareholders registered at the close of business on 25 February 1994. Date of payment of dividend warrants will be 23 March 1994. (Currency conversion date 14 March 1994.)

1 February 1994

The full text of the Interim Reports will be posted to shareholders and copies may be obtained from the London Secretaries, Johannesburg Consolidated Investment Company (London), Limited, 6 St James's Place, London SW1A 1NP.

### End of Month S.G. Warburg Warrant Valuations as at 31st January, 1994

|                             | TYPE        | CURRENCY | SPOT | STRIKE  | PRICE | EXPIRY      |
|-----------------------------|-------------|----------|------|---------|-------|-------------|
| <b>Single Stocks</b>        |             |          |      |         |       |             |
| Hysan Development           | Call        | HKD      | 28.5 | 17.00   | 12.30 | 6th Sept 95 |
| Saipem                      | Capped Call | ITL      | 3185 | 4246    | 336   | 30th Mar 95 |
| Sip                         | Call        | ITL      | 4354 | 3832    | 1296  | 14th Jan 96 |
| Siet                        | Call        | ITL      | 4723 | 4725    | 1012  | 14th Sep 95 |
| <b>Baskets</b>              |             |          |      |         |       |             |
| European Airlines           | Call        | £        | 446  | 320     | 14.18 | 3rd Feb 95  |
| UK Banks                    | Call        | £        | 117  | 114.75  | 1.41  | 1st June 95 |
| European Multi-Media        | Call        | £        | 2311 | 2046.33 | 4.26  | 28th Sep 95 |
| UK Pharmaceuticals          | Call        | £        | 102  | 98.05   | 1.21  | 26th Jan 95 |
| UK Water Companies          | Call        | £        | 110  | 104.75  | 1.43  | 5th May 95  |
| European Steels             | Call        | DM       | 3424 | 2550    | 102   | 12th Jan 95 |
| Indo-China                  | Call        | USD      | 1.00 | 1.00    | 0.25  | 8th Dec 95  |
| <b>Indices</b>              |             |          |      |         |       |             |
| FTSE Mid-250 Index          | Call        | £        | 4084 | 2900    | 12.02 | 18th Mar 94 |
| FTSE Mid-250 Index          | Call        | £        | 4084 | 3200    | 9.05  | 18th Mar 94 |
| FTSE Mid-250 Index          | Call        | £        | 4084 | 2900    | 12.08 | 17th Mar 95 |
| FTSE Mid-250 Index          | Call        | £        | 4084 | 3470    | 7.22  | 17th Mar 95 |
| FTSE Mid-250 Index          | Call        | £        | 4084 | 3670    | 5.79  | 17th Mar 95 |
| FTSE Mid-250 Index          | Call        | £        | 4084 | 3900    | 4.27  | 17th Mar 95 |
| FTSE Mid-250 Index          | Call        | £        | 4084 | 3945    | 5.49  | 17th Jan 96 |
| FTSE Mid-250 Index          | Put         | £        | 4084 | 2900    | 0.05  | 18th Mar 94 |
| FTSE Mid-250 Index          | Put         | £        | 4084 | 2600    | 0.05  | 18th Mar 94 |
| FTSE Mid-250 Index          | Put         | £        | 4084 | 2900    | 0.05  | 17th Mar 95 |
| FTSE Mid-250 Index          | Put         | £        | 4084 | 3470    | 0.78  | 17th Mar 95 |
| FTSE Mid-250 Index          | Put         | £        | 4084 | 3270    | 0.41  | 17th Mar 95 |
| FTSE Mid-250 Index          | Put         | £        | 4084 | 3900    | 1.80  | 17th Mar 95 |
| <b>Relative Performance</b> |             |          |      |         |       |             |
| Volvo/OMX                   | Call        | SEK      | 13%  | -10%    | 391   | 23rd Feb 95 |
| Volvo/OMX                   | Call        | SEK      | 13%  | +/-0%   | 330   | 23rd Feb 95 |
| Volvo/OMX                   | Call        | SEK      | 13%  | +10%    | 278   | 23rd Feb 95 |

**S.G. WARBURG**

S.G. WARBURG GLOBAL EQUITY DERIVATIVES

FOR INFORMATION CONTACT JUSTIN CHITTENDEN ON 071-360 0517 REUTERS PAGE WARR

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## INTERNATIONAL CAPITAL MARKETS

## Buyers move back into German bunds and futures

By Antonia Sharpe in London and Frank McGurty in New York

German government bonds and futures bid on last Friday's gains yesterday as news of a further delay in the publication of the M3 data for December prompted buyers to move back into the market. The March bund future on Liffe traded at 100.53 in late afternoon, up 0.18 points on the day.

The Bundesbank said that the data would not be ready until later this week due to technical difficulties caused by changes in their compilation.

Mr Klaus Baader, senior international economist at Lehman Brothers in London, said that the delay had lessened the impact of a poor December figure and was encouraging the

market to focus on the M3 data for January, which is expected to show an improvement.

The delay in the December number also prompted market participants to cast their bets on whether the Bundesbank would cut interest rates at its fortnightly council meeting on Thursday.

Dealers said that last week's favourable inflation data and the likelihood of weak industrial production data for the fourth quarter had raised hopes that the Bundesbank would cut rates by between a ¼ and ½ point.

Soma dealers said they believed that there was a 50 per cent to 70 per cent chance of a cut on Thursday. However, some economists said that the Bundesbank would be reluctant to cut rates during the current round of wage talks in Germany.

UK government bonds rose by up to ½ point at the long end as the release of a lower than expected M0 money supply figure for January revived hopes of an early cut in UK interest rates.

"The soft M0 number showed that the economy is moving ahead rather than flying ahead," said Mr Kit Juckes at

## GOVERNMENT BONDS

S.G. Warburg Securities. He added that the recent media reports highlighting the competition in food prices gave further support to the favourable outlook for inflation.

The market also appeared to be more comfortable now that most of the uninvited supply from last week's gilt auction had found a home, Mr Juckes

said. The March long gilt future on Liffe traded at 119 ¼ in the late afternoon, up ¼ on the day.

Italian government bonds and futures held their ground as the market awaited the results of 10 and 30-year bond auctions which were released just after the market closed. The auction results showed net yields easing on both issues. The March Liffe contract rose 0.33 on the day to 118.75.

Japanese government bonds and futures recovered their poise in London trading after tumbling in Tokyo in reaction to the surge in the Japanese stock market.

Expectations that the long-awaited fiscal stimulus package would be announced this week had also contributed to the fall in Tokyo. Market fore-

casts for the overall size of the fiscal stimulus range from ¥14,000bn to ¥16,000bn.

The yield on the benchmark No 157 JGB rose by 10 basis points to 3.55 per cent at the close in Tokyo but fell back to 3.53 per cent in London. The March futures contract went as low as 112.74 in Tokyo before closing at 113.36, down 0.65 from Friday's closing level. However, it clawed back to 113.43 in London.

Mr Adam Chester, international bond strategist at Yamachi International in London, said he believed that the yield on the No 157 would not breach 3.6 per cent since the market was now looking cheap.

The prospect of a ¼ point cut in the discount rate at the beginning of March could help the yield to go back below 3 per cent, he added.

US Treasury bond prices held steady yesterday morning as traders digested blunt comments by the Federal Reserve Board chairman about the risks of inflation.

By midday, the benchmark 30-year government bond was ½ higher at 100 ½, with the yield slipping to 6.26 per cent. At the short end of the yield curve, the two-year note edged a lower to 99 ½, to yield 4.11 per cent.

The market reacted with equanimity to yesterday's testimony by Mr Alan Greenspan, the Fed chairman, before the joint economic committee to Congress.

In discussing the US economic outlook, Mr Greenspan stressed the difficulty facing the central bank in detecting inflationary pressures in time to contain them. Nevertheless, he emphasised

that monetary policy "must not overstay accommodation" and reaffirmed his view that maintaining the confidence of the financial markets was crucial to lowering inflationary expectations.

The vigilant tone of his remarks brought modest improvement to the long end of the maturity range, which is most sensitive to the signs of higher inflation.

With traders pre-occupied by Mr Greenspan, the market showed little reaction when the Purchasing Management Association of Chicago said its January index of economic activity fell to an adjusted 59.6, from a revised 62.3 last month.

The regional slowdown may prove to be a preview of the trend indicated in the national purchasing managers' survey, which is due to be published today.

## Triple-A derivatives vehicle for Lehman

By Tracy Corrigan

Lehman Brothers has set up a triple-A derivatives unit with an innovative structure designed to allay concerns about such vehicles and reduce the cost to the parent.

Half a dozen banks have so far established separately capitalised units for trading derivative products. In order to offer credit-sensitive clients a triple-A rated counterparty,

Unlike existing derivatives units, trades executed to hedge derivatives exposure will be contained within the Lehman vehicle, Lehman Brothers Financial Products (LBFP).

Mr Jim Vinci, managing director in charge of LBFP, said it seemed "unnatural" to separate the hedges from the swap book, so we decided to bring the hedges within the vehicle to make it more sustainable.

As a result, the rating agencies are accepting a lower level of collateral. If the company runs into problems, a contingent manager will continue to run the existing swaps book. In some other structures, such as Salomon Brothers' Swapco, certain predetermined events trigger the termination of contracts.

This technically complex innovation could be replicated by other banks. "It could be grafted on to existing structures," said Mr Jeremy Gluck, a senior analyst at Moody's.

In 1993, Lehman Brothers executed a notional \$360bn of business on its global fixed income swaps book, about 38 per cent outside the US.

"We think that we will experience a substantial increase in business," said Mr Vinci. LBFP will initially have \$200m in capital.

## Portugal launches Ecu750m global issue

By Conner Middelmann

Portugal yesterday launched the first ever global Ecu bond, which benefited from scarcity of 10-year supply in the Ecu market combined with strong investor appetite for sovereign global debt.

"The issue was oversubscribed - we were sold out even before we issued invitations to co-managers," said one of the lead managers, reporting strong demand from European and US accounts.

The Republic of Portugal issued Ecu750m of global bonds due February 2004 via joint lead managers Dresdner Bank, Morgan Stanley International and Paribas Capital Markets. The bonds will be priced today at an indicated spread of 28-30 basis points over the 6 per cent Ecu OAT due 2004.

"Given the strong demand for the issue, I suspect that the

spread will be at the low end of that range," said one trader.

While many participants felt that the pricing was aggressive, they said it was justified by the scarcity of long-dated supply in Ecu sector. It is also hoped that the issue will breathe new life into the slowly reviving Ecu bond market.

## INTERNATIONAL BONDS

According to Mr Manuel Pinho, director general at the Portuguese Treasury, favourable market conditions and Portugal's commitment to a single European currency prompted it to issue Ecu bonds.

Investor demand for the issue was further boosted by talk that it could be Portugal's last foray into the international bond market this year.

According to Mr Pinho, Portugal will not tap the Euro-bond market as heavily this year as it did in 1993, when it issued three international bonds in yen, D-Marks and US dollars totalling the equivalent of \$2.1bn.

In 1994, it can borrow the equivalent of some \$2.2bn on the international market, but according to Mr Pinho, "our main priority now will be developing the domestic market - external borrowing will be marginal". Among other domestic market reforms, Portugal plans to abolish withholding tax on non-residents this year.

Elsewhere, Rabobank Nederland issued \$100m of the first foreign-exchange range floating rate note via Samuel Montagu. The one-year notes pay a coupon of three-month Libor plus 50 basis points, but interest accrues only on days when

the spot D-Mark/dollar exchange rate lies between DM1.6200 and DM1.6800.

The notes work on the same principle as the recent interest rate range floaters, where interest accrues only on days when the Libor fixing falls in a specific interest rate corridor.

Other structured deals included \$100m of one-year range floaters for the Council of Europe via Salomon Brothers and \$150m of 10-year floored FRNs for Goldman Sachs Group.

In the Yankee market, the Province of Quebec launched \$1bn of 30-year bonds via Merrill Lynch, due to be priced at a spread of 81-83 basis points over the old long bond.

The Republic of Italy expects to issue bonds on foreign markets worth the equivalent of \$10-\$12bn this year, according to a Treasury statement, Reuters reports.

## NEW INTERNATIONAL BOND ISSUES

| Issuer                   | Amount | Coupon | Price  | Maturity | Yield   | Spread                            | Book runner              |
|--------------------------|--------|--------|--------|----------|---------|-----------------------------------|--------------------------|
| US DOLLARS               |        |        |        |          |         |                                   |                          |
| Republic of Ecuador      | 100    | 6 1/8  | 100.00 | Feb 1995 | undiscl | -                                 | Salomon Brothers Inc.    |
| Rabobank Nederland       | 100    | 6 1/8  | 100.00 | Feb 1995 | 0.10R   | -                                 | Samuel Montagu & Co.     |
| D-MARKS                  |        |        |        |          |         |                                   |                          |
| Province of Quebec       | 500    | 5 7/8  | 100.23 | Feb 2004 | 2.50    | -                                 | Deutsche Bank            |
| FRENCH FRANCS            |        |        |        |          |         |                                   |                          |
| Compagnie Benelux        | 200    | 6.50   | 101.50 | Dec 2004 | 0.375R  | +80 (51/16)-04 CCF                | Société Générale         |
| Soc. Gen. Acceptation    | 400    | 6.50   | 100.00 | Feb 2002 | -       | -                                 | -                        |
| CANADIAN DOLLARS         |        |        |        |          |         |                                   |                          |
| Goldman Sachs Group      | 150    | 6 1/8  | 99.80  | Feb 2004 | 0.375R  | -                                 | Goldman Sachs Int.       |
| GUINEAN FRANC            |        |        |        |          |         |                                   |                          |
| Rabobank Nederland       | 500    | 6.875  | 100.25 | Mar 2004 | 0.25R   | +15 (51/16)-04 Rabobank Nederland | Rabobank Nederland       |
| SNB Group                | 500    | 5.50   | 100.00 | Mar 1999 | 0.30R   | +32 (7/8)-99 SNB Bank Nederland   | SNB Bank Nederland       |
| EGYPTIAN POUND           |        |        |        |          |         |                                   |                          |
| Republic of Portugal     | 750    | 6 1/8  | 100.00 | Feb 2004 | 0.35R   | +10 (51/16)-04                    | Dresdner/Stanley/Pearson |
| AFRICAN DOLLARS          |        |        |        |          |         |                                   |                          |
| Republic of South Africa | 100    | 5 7/8  | 100.00 | Mar 1997 | 1.50    | -                                 | Hambros Bank             |

Final terms and non-callable unless stated. The yield spread (over relevant government bond) at launch is supplied by the lead manager. Floating rate notes: R. Fixed rate offer price; fees are shown at the offer level. a) Interest only accrues on days DWS FX rate is 2.162 and 2.168. b) Redemption proceeds: 100% + 1.25% of the issue price. c) Issue price: 100.00. d) Issue price: 100.00. e) Issue price: 100.00. f) Issue price: 100.00. g) Issue price: 100.00. h) Issue price: 100.00. i) Issue price: 100.00. j) Issue price: 100.00. k) Issue price: 100.00. l) Issue price: 100.00. m) Issue price: 100.00. n) Issue price: 100.00. o) Issue price: 100.00. p) Issue price: 100.00. q) Issue price: 100.00. r) Issue price: 100.00. s) Issue price: 100.00. t) Issue price: 100.00. u) Issue price: 100.00. v) Issue price: 100.00. w) Issue price: 100.00. x) Issue price: 100.00. y) Issue price: 100.00. z) Issue price: 100.00.

Issues in 1994 would be in line with requirements and investment preferences, the Treasury said. In 1993, the Treasury returned to non-domestic markets after a two-year break and issued some \$12bn of Euro-bonds, samurai bonds and dollar-denominated global bonds.

## WORLD BOND PRICES

## BENCHMARK GOVERNMENT BONDS

| Country           | Coupon | Rate  | Price   | Yield  | Week ago | Month ago |
|-------------------|--------|-------|---------|--------|----------|-----------|
| Australia         | 8.500  | 09/04 | 120.070 | +0.230 | 8.14     | 8.30      |
| Belgium           | 7.250  | 04/04 | 105.390 | +0.030 | 6.51     | 6.55      |
| Canada            | 7.500  | 12/03 | 108.200 | -0.270 | 6.38     | 6.34      |
| Denmark           | 7.000  | 12/04 | 107.720 | +0.010 | 8.01     | 8.00      |
| France            | 10.000 | 01/04 | 118.950 | +0.010 | 5.10     | 5.12      |
| Germany           | 8.250  | 02/04 | 119.310 | +0.210 | 5.68     | 5.67      |
| Italy             | 8.000  | 09/03 | 102.180 | +0.280 | 5.70     | 5.73      |
| Japan             | 8.000  | 01/04 | 100.640 | +0.270 | 5.38     | 5.31      |
| Netherlands       | 4.900  | 06/03 | 107.580 | +0.220 | 3.43     | 3.28      |
| Norway            | 5.750  | 01/04 | 100.650 | +0.050 | 5.98     | 5.97      |
| Spain             | 10.000 | 10/03 | 114.040 | +0.010 | 5.10     | 5.12      |
| UK Gilt           | 8.750  | 01/08 | 114.040 | +0.220 | 5.88     | 5.81      |
| US Treasury       | 8.750  | 11/04 | 104.080 | +0.220 | 6.15     | 6.08      |
| US Treasury       | 8.750  | 08/03 | 100.180 | +0.220 | 6.21     | 6.21      |
| ECU (French Govt) | 8.000  | 04/04 | 100.350 | +0.230 | 5.98     | 5.97      |

## US INTEREST RATES

| Instrument  | Rate | Week ago | Month ago |
|-------------|------|----------|-----------|
| One month   | 5.25 | 5.25     | 5.25      |
| Three month | 5.25 | 5.25     | 5.25      |
| Six month   | 5.25 | 5.25     | 5.25      |
| One year    | 5.25 | 5.25     | 5.25      |
| Two year    | 5.25 | 5.25     | 5.25      |
| Three year  | 5.25 | 5.25     | 5.25      |
| Five year   | 5.25 | 5.25     | 5.25      |
| Ten year    | 5.25 | 5.25     | 5.25      |
| Twenty year | 5.25 | 5.25     | 5.25      |

## BOND FUTURES AND OPTIONS

| Instrument      | Price  | Week ago | Month ago |
|-----------------|--------|----------|-----------|
| 10Y US Treasury | 100.53 | 100.53   | 100.53    |
| 30Y US Treasury | 113.43 | 113.43   | 113.43    |
| 10Y ECU         | 100.53 | 100.53   | 100.53    |
| 30Y ECU         | 113.43 | 113.43   | 113.43    |

## UK GILTS PRICES

| Instrument  | Price  | Week ago | Month ago |
|-------------|--------|----------|-----------|
| 10Y UK Gilt | 114.04 | 114.04   | 114.04    |
| 30Y UK Gilt | 118.75 | 118.75   | 118.75    |

## Italy

## NOTIONAL ITALIAN GOVT. BOND (BTP) FUTURES

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y BTP    | 118.75 | 118.75   | 118.75    |
| 30Y BTP    | 118.75 | 118.75   | 118.75    |

## SPANISH

## NOTIONAL SPANISH BOND FUTURES (MEXF)

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y MEXF   | 107.75 | 107.75   | 107.75    |
| 30Y MEXF   | 107.75 | 107.75   | 107.75    |

## UK

## NOTIONAL UK GILT FUTURES (LIFFE) £50,000 30yds of 100%

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y GILT   | 118.75 | 118.75   | 118.75    |
| 30Y GILT   | 118.75 | 118.75   | 118.75    |

## JAPAN

## NOTIONAL LONG TERM JAPANESE GOVT. BOND FUTURES

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y JGB    | 113.20 | 113.20   | 113.20    |
| 30Y JGB    | 113.20 | 113.20   | 113.20    |

## US

## NOTIONAL US TREASURY BOND FUTURES (CBT) \$100,000 30yds of 100%

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y TBS    | 117.11 | 117.11   | 117.11    |
| 30Y TBS    | 117.11 | 117.11   | 117.11    |

## FRANCE

## NOTIONAL FRENCH BOND FUTURES (MATIF)

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y FBN    | 130.62 | 130.62   | 130.62    |
| 30Y FBN    | 130.62 | 130.62   | 130.62    |

## EURO

## NOTIONAL EURO BOND FUTURES (MATIF)

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y EUB    | 121.42 | 121.42   | 121.42    |
| 30Y EUB    | 121.42 | 121.42   | 121.42    |

## US

## NOTIONAL US TREASURY BOND FUTURES (CBT) \$100,000 30yds of 100%

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y TBS    | 117.11 | 117.11   | 117.11    |
| 30Y TBS    | 117.11 | 117.11   | 117.11    |

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## NOTIONAL FRENCH BOND FUTURES (MATIF)

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y FBN    | 130.62 | 130.62   | 130.62    |
| 30Y FBN    | 130.62 | 130.62   | 130.62    |

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| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y EUB    | 121.42 | 121.42   | 121.42    |
| 30Y EUB    | 121.42 | 121.42   | 121.42    |

## US

## NOTIONAL US TREASURY BOND FUTURES (CBT) \$100,000 30yds of 100%

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y TBS    | 117.11 | 117.11   | 117.11    |
| 30Y TBS    | 117.11 | 117.11   | 117.11    |

## FRANCE

## NOTIONAL FRENCH BOND FUTURES (MATIF)

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y FBN    | 130.62 | 130.62   | 130.62    |
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## EURO

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| 10Y EUB    | 121.42 | 121.42   | 121.42    |
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## US

## NOTIONAL US TREASURY BOND FUTURES (CBT) \$100,000 30yds of 100%

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y TBS    | 117.11 | 117.11   | 117.11    |
| 30Y TBS    | 117.11 | 117.11   | 117.11    |

## FRANCE

## NOTIONAL FRENCH BOND FUTURES (MATIF)

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y FBN    | 130.62 | 130.62   | 130.62    |
| 30Y FBN    | 130.62 | 130.62   | 130.62    |

## EURO

## NOTIONAL EURO BOND FUTURES (MATIF)

| Instrument | Price  | Week ago | Month ago |
|------------|--------|----------|-----------|
| 10Y EUB    | 121.42 | 121.42   | 121.42    |
| 30Y EUB    | 121.42 | 121.42   | 121.42    |

## US



## COMPANY NEWS: UK

## Institutions study pay performance scheme for executives

## Pioneering package from Reuters

By Andrew Bolger

Reuters, the international financial information and news group, is pioneering a form of executive remuneration which links rewards of senior executives directly to the group's future returns to shareholders. The scheme is being studied by investment institutions and other FTSE 100 companies, which must decide soon how to replace the executive share option schemes which many companies adopted 10 years ago following changes in UK tax law.

Institutions have made it clear they will support only share option schemes which are performance-related, but there is still widespread debate over which indicators best reflect executive achievement. Reuters has decided that instead of conventional share options, it will offer senior executives a long-term incentive scheme, in addition to their base salary and annual cash bonus.

The scheme yields benefits worth up to or more than

annual salary if Reuters' long-term performance is rated good or outstanding, but nothing if it is inadequate. Performance is measured by comparing the cash return to a shareholder, including dividends, from investing in Reuters with that from other companies in the FTSE 100, over three to five years.

Executives are awarded restricted shares at the beginning of the performance period, which are released at the end of five years, subject to performance criteria. No shares are released if Reuters is ranked in the last 25 companies, but all are released if it is in the top 40, with a graduated release between these two points.

The driving force behind the new approach is Sir Christopher Hogg, chairman of Reuters, who is one of the UK's most respected managers and an adviser to the Cadbury committee on corporate governance.

Sir Christopher said the main weakness in current share option schemes was that

they assumed a tight linkage between management performance and share price. This was fallacious, because other factors could be influential, and there could be time-lags between management actions and their impact on results.

He said: "Shareholders can, on occasion, feel that managers have been excessively rewarded by share option schemes. Managers, on the other hand, can view option schemes as a bit of a lottery, and unfair as well in that background conditions can vary uncontrollably."

"In particular, managers can do very well out of a strong stock market, even though their own company's results - and share price performance - may have been relatively poor. Conversely, an excellent set of company results may produce little or no stock option benefits if the stock market has fallen significantly during the option period."

Reuters considered measuring management performance by other criteria - such as

return on assets, cashflow or profit margins.

The chairman said: "The trouble is that they all measure past performance only - and that only in accounting terms. Furthermore, they are best measured as different parts of a total approach, since none of them provides a satisfactory total view."

"Earnings per share comes nearest, but is still limited in what it actually measures and is also open to material variation, both as between companies and from one period to another, by virtue of different accounting treatments."

Sir Christopher hoped the Reuters scheme - which initially covers 17 executives - would contribute to the long-term UK debate on executive remuneration.

Boston Consultancy Group, the strategic management consultant which helped to develop the scheme, calculated the return from Reuters would have been in the top 40 of FTSE 100 companies in five of the past six years.

See Lex

## Canadians buy part of Rutland drinks arm

By David Blackwell

Rutland Trust, the financial and business services group, yesterday sold part of Ben Shaw's, the Yorkshire soft drinks manufacturer, to Cott Corporation of Canada, the rapidly expanding North American soft drinks company.

Last week Cott entered the European market through a five-year agreement with Cadbury Schweppes under which



Michael Langdon: joining board of Cott in UK

Cadbury bottling plants will produce drinks for a newly formed Cott subsidiary in Europe.

Cott is the leading producer of the private-label colas which are making big inroads into the US market. It has grown rapidly by supplying North American supermarket chains such as Wal-Mart with own-label colas. Profits at the nine-month stage to end-October last year were more than doubled to £26.2m (£13.2m) on turnover that also more than doubled to £450.2m.

Mr Gerald Fencer, chief executive of Cott, said that the acquisition marked Cott's move into the UK market and was part of its wider strategy of developing into Europe.

The Canadian company is initially paying £5m for 51 per cent of Ben Shaw's Footprint canning time operation, which had a turnover of £40m in the 11 months to the end of December last year.

Last August, Rutland paid £5.7m for 84 per cent of Ben Shaw's, a family-owned firm that ran into trouble through over-ambitious expansion.

Mr Michael Langdon, chairman of Rutland, said Cott had the option to buy a further 31.5 per cent of the Footprint operation in 12 months time for a minimum of a further £5m and a maximum of £7.5m, depending on 1994 earnings. Rutland would retain 17.5 per cent.

Mr Langdon, who is also chairman of Ben Shaw's and will be joining the board of Cott in the UK, said the company had rationalised its canning operations and aggressively pursued sales to the big UK supermarkets.

## One investor buys rump of Trafalgar rights

By Maggie Urry

The rump of Trafalgar House's £404m rights issue was bought entirely by one investor, believed to be a Scottish institution, in an auction arranged by the underwriters yesterday.

The 1-for-3 rights issue of convertible preference shares, offered at 100p, was taken up by 91.5 per cent of shareholders.

That left 30.2m shares for which the underwriters had to find subscribers. The proceeds from selling these shares goes to shareholders who did not take up their rights.

The attraction to the buyer was said to be the yield on the shares. They offer a 6 per cent

non-taxpaying investor, and at the 141½p bid price, the yield is about 5.3 per cent.

Instead of taking the usual route of placing the shares, Swiss Bank Corporation and Robert Fleming auctioned them at 4.30pm yesterday. The winning bid came from one institution which put in an "all or nothing" bid at 141½p. Another institution was a close second with a bid for the lot at 141p.

The price compares with a closing price of 139½p to 140½p for the convertibles. Trafalgar House shares rose 5p to 185p. Although there was a higher bid for a smaller amount, at 141½p, the average of bids, excluding the two "all or nothing" offers, was 140.318p.

SBC said that the auction had produced a better price for shareholders than the usual placing method. The auction was brought to the UK equity market last year when a number of companies offered enhanced scrip dividends with a cash alternative provided through selling unwanted shares.

However, the use of the auction in a rights issue has ruffled some feathers. One institutional investor which did not bid in the auction said yesterday: "Usually if you underwrite an issue you expect to get a chance at the rump." Brokers involved played down suggestions of a row, saying everyone's first concern was to get the best price for shareholders.

## Glimmer of hope over Richmond Oil relisting

By Peggy Hollinger

Richmond Oil & Gas, the natural resources company which has lost or sold virtually all of its original assets over the past two years, yesterday offered shareholders a glimmer of hope by suggesting that its shares might resume trading in the next few weeks.

Long-suffering investors, who have watched the share price fall from a peak of 175p in September's suspension price of 4½p, were told at the annual meeting that Richmond was in negotiations which could lead to a relisting.

Richmond is understood to be in talks with its joint venture partner, Northstar Energy, a Panamanian company owned by Annum International, a Luxembourg vehicle for Lithuanian and US interests. Northstar last year bought 85 per cent of Richmond's interest in a Russian joint venture to enhance production in a Siberian oil field. It is understood that this interest, along with some other properties, may be sold back to Richmond in return for shares.

Northstar is also understood to be seeking board representation. Richmond has just four directors, three of whom are non-executive, following the resignations last month of its chairman and managing director. Discussions with Northstar are expected to be concluded within the next six weeks.

Richmond also unveiled a sharp jump in interim losses from £396,000 to £963,000 for the six months to September 30. Turnover fell from £1.5m to £34,000.

The company also stated that it had agreed a revised price for the sale of its coalbed methane properties, which have been the subject of protracted disputes. Richmond had received £4.5m (£3m), instead of \$6.2m, in return for enhanced repurchase options. There is the possibility of up to a further \$1.1m, depending on the resolution of the disputes.

The directors stated in the 1993 results, published last month, that the company's commercial future depended on receiving a minimum consideration of \$5.5m.

## Restatement cuts Embassy to £1.25m

Embassy Property Group, the development and construction company, has published restated figures for the year to end-March 1993.

The outcome is a reduction in the previously reported pre-tax figure from £1.67m to £1.25m and a drop in earnings per share from 3.00p to 2.3p.

In September last year, when reporting its results, the USM-quoted group announced it was examining ways to refinance part of its debt and to raise additional funds. The shares were temporarily suspended pending details of the refinancing.

As part of the negotiations, the company considered it appropriate to have a formal valuation on some of its properties.

The valuation highlighted reduced net realisable values, and the resulting deficit has been incorporated in the 1993 accounts.

## Biotechnology, jute and oil in a jam jar

By David Blackwell

An oil slick in a jam jar was yesterday used to demonstrate plans by Titagur, the owner of six jute mills in Calcutta, to move into biotechnology.

The crowded annual meeting approved the delayed accounts showing that Titagur had incurred a loss on ordinary activities of £4.3m on a turnover of £28m in the year to end-March 1993, taking the accumulated deficit to £61m.

Mr Reg Brealey, chairman, attributed the latest loss to inconsistent supplies of raw jute. He apologised to shareholders at London's Charing Cross Hotel for the delay in presenting the accounts, blaming problems in Calcutta.

Accounting there was not computerised, but was all done by hand, he explained. Since last March the group has made two acquisitions - West Midlands Surfacing, a road maintenance company,

and Knoydart Peninsula, a Scottish estate to be used for youth training.

Mr Joseph Lowe, head of the new Titagur Environmental offshoot, said the group was planning two areas of development in biotechnology.

The first involves organic material that soaks up oil but rejects water. It will be put into jute bags and held in place over oil and other spillages by jute booms. The absorbed pollutant can then be disposed of safely.

The second involves the commercial production of spirulina platensis, a blue-green algae which has existed for 3.4bn years and contains three times the protein in soya.

The algae, which in its dried form smells like seaweed and sells at £158 a kilo, can be grown in open ponds, but Titagur claims to be the first company to produce it in a closed circuit system, guaranteeing purity.

## Interest income helps ML halve loss

By Peggy Hollinger

A sharp rise in interest income helped ML Laboratories, the pharmaceutical research company which recently won UK approval for its kidney drug locodextrin, to halve pre-tax losses from £287,000 to £45,000 in the year to September 30.

Interest earnings on its £13.8m cash balances, the product of a £15.8m rights issue in 1992, pushed investment income up from £420,000 to £1.3m, interest payable fell to £25,000 (£118,000).

The group said yesterday that it was at an advanced

stage in negotiations with international companies over marketing and distributing the renal dialysis drug which was approved in January. Mr Stuart Sim, finance director, said that in the event the negotiations failed, ML was running its own parallel distribution programme to about 100 renal units in the UK. ML was prepared to "go it alone" if it could not reach satisfactory arrangements with other companies, he said.

ML, which has not made an annual profit since its 1987 flotation, is expected to receive an income for the first time

this year from sales of the drug. It has applied for approval of locodextrin in the rest of Europe and expects licensing by the middle of the year. Mr Sim said the group would then seek licences in the US and Japan.

ML estimates that there are about 500,000 dialysis patients worldwide, and that the market would grow by a compound annual rate of 9 per cent. In the past Mr Sim has estimated the market for locodextrin - which makes it possible for patients to go longer between fluid changes and has fewer side effects than other drugs -

is about £437m a year.

ML said it planned to apply for approval of its respiratory drug this year, and expected approval in 1995. However, discussions were already under way on a commercial distribution agreement and it was possible that an advance payment might be made as part of an agreement.

ML's sales, the result of consultancy work, rose from £604,000 to £822,000. Losses per share fell from 3.5p to 0.3p. There is no dividend.

ML spent about £2.2m on research and development, similar to last year.

## Haynes Publishing shows 40% rise

By Gerard Baker

Mr Max Pearce, chief executive of Haynes Publishing Group, said that the company's profits for the six months to November 30 marked the near-completion of the turnaround in its fortunes following a difficult few years.

Pre-tax profits of the publisher of car and motorcycle maintenance manuals advanced 40 per cent from £1.51m to £2.11m pre-tax on turnover up 12 per cent to £12.4m, against £11.1m. Earnings per share rose from a restated 5.3p to 8.1p and the directors declared an interim dividend of 4p (2.3p restated for November's 1-for-3 scrip).

The improved profits performance derived equally from UK and US operations. The UK trading companies saw operating profits rise 34 per cent to £1.1m on turnover up just 2 per cent to £6.7m. Mr Pearce said substantial efficiency gains and continuing retrenchment in loss-making general publishing activities had helped profitability. In the past three years the company's payroll has fallen by a third to 200.

US sales continued to grow and, at £5.94m (£4.77m), now account for nearly half the company's total. Higher turnover represented both improved trading conditions and continuing gains in market share. US operating profits - at £1.61m

(£1.23m) - rose 13 per cent in dollar terms but were 30 per cent higher when measured in sterling owing to favourable exchange rate movements. Mr Pearce said that the completion in November of a new printing facility would yield further advances in the US.

The company's cash position also improved sharply. Borrowings were eliminated in August, having peaked at £5.2m in December 1990. By November 30 the company had £2.4m on deposit.

Mr John Haynes, chairman, said the company's fortunes were closely linked to new car sales, and the recent upturn in the US and UK would further assist recovery. The shares closed down 8p at 490p.

## Berisford shareholders give go-ahead for Magnet takeover

By Maggie Urry

Shareholders of Berisford International, the former commodity and property group, voted in favour of the £56m reverse takeover of Magnet, the kitchen and joinery manufacturer and retailer, at a special meeting yesterday.

The meeting also approved the increase in share capital necessary for the 1-for-2 rights issue at 125p which is financing the purchase.

Mr John Slater, chairman, said the acquisition was "an

ideal first step in Berisford's growth strategy". He said it was "the best news" he had been able to announce since becoming chairman in 1990 and was the "first step in building a successful conglomerate".

One shareholder suggested the rights price was at too small a discount to the 128p suspension price. Mr Slater said that when the shares resumed trading - this morning - he had "a suspicion you may have a nice surprise". Brokers expect the shares to open at a significant premium to the

suspension price. The same shareholder was concerned that the move represented a diversification from Berisford's old core business. Mr Alan Bowkett, chief executive, said he was pleased to say that "no-one on your board has experience of the old core business". He said Berisford was "a new company going forward in a new business".

The EGM was preceded by the AGM, when Mr Slater said that trading was in line with budget. Kelton, the automotive components subsidiary had "just received a large inaugural order from Honda".

The recent earthquake in Los Angeles had not injured employees or damaged Berisford's property there. However, "it is clear there will be some disruption to business over the coming months".

## Europa merger thrown into confusion

The proposed three-way merger between Europa Midea, a small UK-quoted mining finance house, and two Australian groups with which it is already closely associated - Burnine and Austmin Gold - was thrown into further confusion yesterday when the Supreme Court of Western Australia granted an injunction preventing the formal offer being made until at least February 9, writes Kenneth Gooding.

Mount Edon, another small Australian gold producer which has made a counter offer for Burnine, obtained the injunction by claiming that the proposed £15m offer by Burnine for Europa would be in breach of Australian Corporations Law and incapable of being implemented in its present form.

| NEWS IN BRIEF  |   |  |                        |                 |                  |
|--|---|--|------------------------|-----------------|------------------|
| BTR said stockholders of Broomfield Corporation had overwhelmingly approved the merger agreement between Remond and BTR Dunlop Holdings. Of shares represented, 14.8m (99.9 per cent) were voted in favour of transaction.                         | Third interim dividend held at 1p.  | STAT PLUS Group has acquired Birmingham Stationers, a West Midlands-based legal stationer, for an initial £250,000 with a deferred £100,000 payable over a two year period.    | Current payment        | Date of payment | Comes - dividend |
| CHIEFTAIN GROUP has paid £250,000 to administrative receivers for the assets of R Blackett Charlton, RBC Metal Testing and Davidson Engineering, together with the three trading names.  | ML HOLDINGS' subsidiary, Schopf Maschinenbau, has paid DML 7m cash (£850,000) for the stock and intellectual property rights relating to the aircraft ground support equipment business of Lüneburger Drabhtwarenfabrik Dahms & Company of Lüneburg, Germany. | NOBO GROUP subsidiary, Elite Optics, has exercised its option to acquire the freehold of the property in Mid Glamorgan from which it operates. Consideration is £282,500 cash. | European Assets - £m   | Apr 20          | 12               |
| CHURCHBURY ESTATES, a wholly owned subsidiary of Greycoat, returned profits of £908,000 (losses £5.83m) pre-tax for the half year to end-September. Gross rental income fell to £2.03m (£3.1m). Earnings per share emerged at 6.3p (losses 44.9p). | FIRST PHILIPPINE Investment Trust: Fully diluted net asset value 91.5p (£2.8p) at October 31. Net revenue for year £26,032 (£19,511) for earnings of 0.11p (0.24p) per share. Single dividend held at 0.2p.   | CARTMORE AMERICAN Securities: Net asset value 52.8p per share at December 31. Net revenue for nine month period £268,000 for earnings of 2.34p.                                | First Philippine - £m  | Apr 5           | 0.2              |
|  |   |  | Gmone American - £m    | Apr 2           | 1                |
|  |   |  | Haynes Publishing - £m | Apr 29          | 2.333            |
|  |   |  | Motor World - £m       | Apr 1           | 7                |
|  |   |  | TR Smaller Cos - £m    | Mar 14          | 1.5              |
|  |   |  |                        |                 | 3.8              |

## DIVIDENDS ANNOUNCED

|                        | Current payment | Date of payment | Comes - dividend | Total last year |
|------------------------|-----------------|-----------------|------------------|-----------------|
| European Assets - £m   | 81              | Apr 20          | 12               | 15              |
| First Philippine - £m  | 0.2             | Apr 5           | 0.2              | 0.2             |
| Gmone American - £m    | 14              | Apr 2           | 1                | 4               |
| Haynes Publishing - £m | 4               | Apr 29          | 2.333            | 5.333           |
| Motor World - £m       | 4.7             | Apr 1           | 7                | 7               |
| TR Smaller Cos - £m    | 1.5             | Mar 14          | 1.5              | 3.8             |

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issues. †Third interim makes 3p to date. ‡Fourth cents.

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## COMMODITIES AND AGRICULTURE

# Confidence grows in plan for aluminium output cuts

By Kenneth Gooding,  
Mining Correspondent

There was growing confidence in the aluminium industry yesterday that output cuts of about 1.5m tonnes, representing 10 per cent of global production, were achievable following the unprecedented international trade deal agreed at the weekend between the world's leading aluminium-producing countries.

Two European aluminium producers, Hoogovens of the Netherlands and Norsk Hydro of Norway, yesterday indicated they were prepared to make cuts to bring the market back into balance. In the US, Southwire said it would immediately cut by 10 per cent output at its 170,000-tonne-a-year Hawesville smelter in Kentucky.

Scepticism about the potential success of the agreement voiced by some analysts was reflected on the London Metal Exchange where the price of aluminium for delivery in three months slipped by \$4.25 a

tonne to \$1,233.25. However, aluminium prices already had perked up at the prospect of a deal and last week reached the best levels for 6 1/2 months. The price has risen about 12 per cent in January to stand 31 per cent above the eight-year lows touched in 1988.

Mr Stewart Spector, who produces the Spector Report on the industry, said he believed producers would make cuts because it was the industry that had negotiated with governments to negotiate to stem the rising tide of aluminium from Russia. "They will simply be doing what they should have done before, or what the market would force them to do," he said. Mr Spector estimated that a cut to global supply of 1.5m tonnes would bring the market back into balance within a year.

Mr Lawrence Eagles, analyst at the GNI International trade house, also pointed out in his latest metals monthly that the deal would need to hold for only one year for it to make a substantial impact "and two years to place the market in a very healthy state for the rest of the decade". However, if the deal broke down "the market will not see a price revival until the end of the century".

Various aspects of the deal, enshrined in a "memorandum of understanding" agreed by trade delegates from Australia, Canada, the European Union, Norway, Russia and the US, became clearer yesterday.

Among the main points are:

- Russia will cut its output by 300,000 tonnes in the next three months and by further 300,000 tonnes in the following three months. Delegates said the two-tranche approach would enable the Russians to make sure that their initial cuts were being matched by western producers before moving on to deeper ones.
- There is no mention in the memorandum of specific targets for individual western countries because of anti-trust problems. Neither is there a

global target mentioned, but the trade delegates agreed at previous meetings that cuts of 1.5m to 2m tonnes were necessary.

• Cuts dating back to November last year, after the first contacts between the trade delegates, count towards the global total. Delegates pointed out this would enable Reynolds Metals of the US and Alcan of Canada, which are in the process of implementing cuts totalling about 250,000 tonnes, to claim they have already made contributions.

• The cuts should last no longer than two years.

• It says unilateral trade measures would be inconsistent with the agreement. Delegates suggested that this indicates the EU will drop its restrictions on aluminium imports from the Commonwealth of Independent States, first imposed last August to "safeguard" the European industry, when they end on February 28 and that the US industry would not press claims that the Russians have been dumping the metal in their market.

• There is nothing specific offered in financial assistance from the west for the Russian industry but the western nations have indicated that they will help the Russians implement their reconstruction plan. Help from the EU will be provided from the TRACES (Technical Assistance to the CIS) programme, which is spending about 600,000 Ecu a year.

• Production cuts will be monitored by the International Primary Aluminium Institute, a London-based data collecting organisation, to which the Russian smelters will now start providing information. Two Russian officials will meet the IAI secretariat on February 16 and 17 to pave the way for their country's eventual membership.

• There is to be another meeting between the trade delegates in Canada on February 28 to assess whether the scheme is working properly.

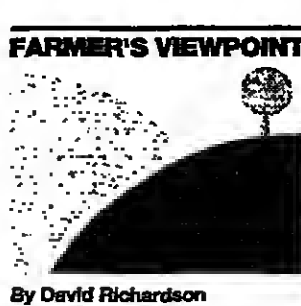
# Subsidised salmon puts Scots on the rocks

Efficient sea loch producers cannot compete with cut-price Norwegian supplies

Flying conditions were near perfect. A few high cumulus clouds skittered across a blue sky, occasionally obscuring the sun. While stags and hinds grazing on tufts of ground vegetation protruding above snow-covered high moors glanced incuriously up at the helicopter as they passed over. White mountain hares, almost invisible in their pure white environment, frolicked beneath us. Flocks of sheep dotted the lower hills as they searched for sustenance among the heather.

It would have been all too easy just to sit back and enjoy the view. But this was strictly business. I was flying to western Scotland on my way to look at the Atlantic salmon farming industry, controlled mainly by a small number of big businesses but which employs, directly or indirectly, some 6,000 people.

As the helicopter came into land beside a sea loch on the east coast of the Isle of Skye I saw a bank of steel cages moored a hundred or so metres from the shore. Each 16m-square cage, I was told, contained 14,000 salmon and as I watched some of the ten men who worked at the salmon



By David Richardson

farm scattered pellets of high protein feed across the water. As each scoopful hit the surface the water boiled briefly as the hungry fish took as many pellets as possible before they sank towards the bottom.

Few if any pellets are wasted, I was assured. Indeed the salmon have an incredible conversion rate, of feed into meat, which can be better than one to one - a ratio which is, of course, helped by the fact that the fish also ingest water. There could be little doubt that this was an efficient industry conducted among some of the most spectacular scenery in Britain. But it was not happy. For although the 80 or so Atlantic salmon farmers in Scotland, operating

between them some 250 sites, claim to have a significant lead over their competitors in terms of production efficiency and costs, they cannot, they say, compete with the dumping of salmon at prices well below the cost of anybody's production.

The guilty party is Norway, where the 600 or so salmon farming companies have virtually doubled their production to about 220,000 tonnes a year since 1989, without any regard to the level of demand. Scottish production over the same period has also increased, but by a more modest 25 per cent to about 50,000 tonnes. Norway's expansion, the Scottish farmers allege, has been subsidised by the Norwegian government and by the writing off of bank debt to the tune of some £150m.

Meanwhile, and this is the real problem, excessive supplies have caused the price of salmon on the Norwegian wholesale markets virtually to halve over four years and are now causing the UK salmon farming industry to lose about £1m of revenue a week.

Needless to say the Scottish Salmon Farmers' Organisation

has made representations to the European Union and the British government. These resulted last November in the introduction of a minimum import price for salmon coming into the EU. But at only 22.64 a kilogram it was, Scottish salmon farmers say, still well below the cost of production. Furthermore, by setting such a low minimum import price the EU dragged down the price in France, previously a lucrative market, to that level.

There have been recent debates on the crisis in both UK houses of parliament, so far without much effect. Salmon farmers are beginning to wonder if government reluctance to help has anything to do with the fact that there are few Conservative MPs in Scotland and none in the areas where salmon farms are situated.

Meanwhile the salmon industry itself has come up with a proposal to try to deal with the overproduction - a proposal which, it is claimed, has the blessing of the European Commission. If approved by all parties, it would operate through the recently-formed European Salmon Industry Forum, which would appointed consultants to

advise on the appropriate number of young salmon (smolts) that should be "put to sea" - that is, into the loch cages for feeding and finishing each year.

Each producing country would form a producers' organisation whose job it would be to ensure that its members followed the ruling to expand or contract production and to police the scheme by appointing and funding inspectors. Even if an individual salmon farmer did not join he could still be subject to the ruling through an EC-approved device entitled "extension of discipline".

Clearly it would be vital that all Atlantic-farmed salmon producing countries participated and informed opinion suggests that Norway would join the scheme. For the moment, however, the UK government seems reluctant to give the go ahead for something that would cost it nothing but could bring some stability to a high risk industry and save the jobs of thousands of people who have few other employment opportunities.

Scottish salmon farmers cannot understand the reason why.

## MARKET REPORT

### Coffee and cocoa prices in late dive

COFFEE and COCOA futures prices both took a late dive at the London Commodity Exchange yesterday afternoon but still were unable to arouse much interest from buyers.

May delivery cocoa ended £11 down at \$904 a tonne, while March coffee lost \$7 to \$1,165 a tonne.

At the London Metal Exchange ZINC prices tumbled in after-hours "kerf" trading under largely technical liquidation prompted by a move below \$1,010 a tonne for three months metal. The market ended at \$1,002, down \$12 from Friday, but above a chart-support line near \$995. News that an announcement on cutting European zinc producing capacity could be made in February cut little ice with this market.

## UN's small farmer aid agency seeks new means of funding

By John Madeley in Rome

The Governing Council of the UN's International Fund for Agricultural Development ended a three-day meeting last week by deciding to look for new ways of funding life's work because the present method has broken down.

Since 1977, western and oil exporting countries belonging to the Organisation of Petroleum Exporting Countries have contributed a certain percentage of fund funds. These are loaned to projects to help small farmers in developing countries. But the Opec countries

now want to contribute less because of declining oil prices. Western governments will tell a committee that is examining improved ways of funding life, that they will contribute more if they have more voting rights. At present, the three blocs that make up the fund's membership, the West, Opec and the developing countries, each have one third of the votes. The West seems prepared to take over some of Opec's contribution if it also takes over some of its votes.

Mr Ruud Treffers of the Netherlands told the council that life's present structure

gave "very few incentives for countries to increase their contributions". He said that the Netherlands would increase its contribution if voting rights were linked more closely to contributions.

While life has enough money to support its work in 1994 and 1995, it will face a crisis if funds are not replenished next year. It has so far taken about \$40m for nearly 400 projects, mostly to help the poorest and most vulnerable farmers, and claims that these projects are helping farmers to grow an extra 42m tons of food a year.

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## COMMODITIES PRICES

### BASE METALS

#### LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

#### ALUMINIUM, 99.7% Purity (\$ per tonne)

Close 1215-16 1233-35

Previous 1215-16 1233-35

High/Low 1215-16 1233-35

AM Official 1215-16 1233-35

Kerb close 1215-16 1233-35

Open int. 1215-16 1233-35

Total daily turnover 37,000

#### ALUMINIUM ALLOY (\$ per tonne)

Close 1095-99 1087-90

Previous 1095-99 1087-90

High/Low 1095-99 1087-90

AM Official 1095-99 1087-90

Kerb close 1095-99 1087-90

Open int. 1095-99 1087-90

Total daily turnover 206

#### LEAD (\$ per tonne)

Close 506-07 518-19

Previous 506-07 518-19

High/Low 506-07 518-19

AM Official 506-07 518-19

Kerb close 506-07 518-19

Open int. 506-07 518-19

Total daily turnover 7,365

#### NICKEL (\$ per tonne)

Close 5890-95 5750-55

Previous 5890-95 5750-55

High/Low 5890-95 5750-55

AM Official 5890-95 5750-55

Kerb close 5890-95 5750-55

Open int. 5890-95 5750-55

Total daily turnover 14,000

#### TIN (\$ per tonne)

Close 5340-45 5290-95

Previous 5340-45 5290-95

High/Low 5340-45 5290-95

AM Official 5340-45 5290-95

Kerb close 5340-45 5290-95

Open int. 5340-45 5290-95

Total daily turnover 10,171

#### COPPER, grade A (\$ per tonne)

Close 1844-46 1867-69

Previous 1844-46 1867-69

High/Low 1844-46 1867-69

AM Official 1844-46 1867-69

### Precious Metals continued

#### GOLD COMEX (100 Troy oz; \$ per oz)

Feb 381.6 +4.9 382.0 375.5 14,573 27,351

Mar 381.0 +3.2 381.0 378.5 13 7

Apr 380.8 +4.0 380.8 377.5 10,152 51,398

May 380.8 +4.9 380.8 378.5 20,607 2,823

Jun 381.0 +3.9 381.0 378.5 5,233 37

Jul 381.3 +6.3 381.3 385.3 3,507 1

Total 140,884 82,867

#### PLATINUM NYMEX (50 Troy oz; \$ per oz)

Feb 380.0 +4.3 380.0 375.5 13,516 2,321

Mar 380.0 +4.1 380.0 375.5 2,946 41

Apr 380.0 +4.1 380.0 375.5 2,946 41

May 380.0 +3.7 380.0 375.5 132 4

Jun 380.0 +3.7 380.0 375.5 132 4

Jul 380.0 +3.7 380.0 375.5 132 4

Total 14,000 2,616

#### PALLADIUM NYMEX (100 Troy oz; \$ per oz)

Feb 125.00 +1.25 125.00 124.25 2,810 139

Mar 125.00 +1.25 125.00 124.25 1,418 222

Apr 125.00 +1.25 125.00 124.25 1,418 222

May 125.00 +1.25 125.00 124.25 1,418 222

Jun 125.00 +1.25 125.00 124.25 1,418 222

Jul 125.00 +1.25 125.00 124.25 1,418 222

Total 12,400 738

#### SILVER COMEX (100 Troy oz; \$ per oz)

Feb 512.4 +11.8 512.4 508.0 7 11

Mar 513.5 +11.5 513.5 509.0 68,491 18,290

Apr 518.0 +11.5 518.0 513.0 17,443 1,722

May 518.0 +11.5 518.0 513.0 17,443 1,722

Jun 518.0 +11.5 518.0 513.0 17,443 1,722

Jul 518.0 +11.5 518.0 513.0 17,443 1,722

Total 112,140 21,688

### ENERGY

#### CRUDE OIL NYMEX (42,000 US gals; \$ per barrel)

Feb 15.28 +0.04 15.28 15.25 114,065 58,438

Mar 15.28 +0.04 15.28 15.25 114,065 58,438

Apr 15.28 +0.04 15.28 15.25 114,065 58,438

May 15.28 +0.04 15.28 15.25 114,065 58,438

Jun 15.28 +0.04 15.28 15.25 114,065 58,438

Jul 15.28 +0.04 15.28 15.25 114,065 58,438

Total 421,000 86,141

#### CRUDE OIL ICE (Barrel)

Feb 14.21 -0.10 14.21 14.15 37,033 11,884

Mar 14.21 -0.10 14.21 14.15 37,033 11,884

Apr 14.21 -0.10 14.21 14.15 37,033 11,884

May 14.21 -0.10 14.21 14.15 37,033 11,884

### GRAINS AND OIL SEEDS

#### WHEAT LCE (\$ per tonne)

Mar 98.85 -1.08 98.85 98.00 1,457 40

Apr 98.85 -1.08 98.85 98.00 1,457 40

May 98.85 -1.08 98.85 98.00 1,457 40

Jun 98.85 -1.08 98.85 98.00 1,457 40

Jul 98.85 -1.08 98.85 98.00 1,457 40

Total 4,991 294

#### WHEAT CBT (6,000bu; m/c; cents/bu)

Mar 37.16 +4.74 37.22 36.50 104,100 52,555

Apr 37.16 +4.74 37.22 36.50 104,100 52,555

May 37.16 +4.74 37.22 36.50 104,100 52,555

Jun 37.16 +4.74 37.22 36.50 104,100 52,555

Jul 37.16 +4.74 37.22 36.50 104,100 52,555

Total 349,444 173,444

#### MAIZE CBT (5,000bu; m/c; cents/bu)

Mar 29.92 +0.22 29.94 29.70 102,000 17,415

Apr 29.92 +0.22 29.94 29.70 102,000 17,415

May 29.92 +0.22 29.94 29.70 102,000 17,415

Jun 29.92 +0.22 29.94 29.70 102,000 17,415

Jul 29.92 +0.22 29.94 29.70 102,000 17,415

Total 349,444 173,444

#### SOYABEAN CBT (5,000bu; m/c; cents/bu)

Mar 29.92 +0.22 29.94 29.70 102,000 17,415

Apr 29.92 +0.22 29.94 29.70 102,000 17,415

May 29.92 +0.22 29.94 29.70 102,000 17,415

Jun 29.92 +0.22 29.94 29.70 102,000 17,415

Jul 29.92 +0.22 29.94 29.70 102,000 17,415

Total 349,444 173,444

#### SOYABEAN OIL CBT (50,000lb; \$ per tonne)

Mar 28.50 +0.18 28.54 28.34 26,007 1,839

Apr 28.50 +0.18 28.54 28.34 26,007 1,839

May 28.50 +0.18 28.54 28.34 26,007 1,839

Jun 28.50 +0.18 28.54 28.34 26,007 1,839

Jul 28.50 +0.18 28.54 28.34 26,007 1,839

Total 130,000 9,517







## HEALTH CARE

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## TRANSPORT Card

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|---|------------|--------|-------|--------|--------|--------|---------|---------|---------|
| Fund Name                               | Unit Price | Change | YTD % | 12 M % | 3 Yr % | 5 Yr % | 10 Yr % | 20 Yr % | 30 Yr % |
| Asia Pacific Growth                     | 1.12       | +0.01  | 12.5  | 15.2   | 28.1   | 35.4   | 42.8    | 51.2    | 60.1    |
| Asia Pacific Income                     | 1.05       | +0.01  | 8.2   | 10.1   | 18.5   | 25.3   | 32.1    | 40.5    | 48.9    |
| Asia Pacific Bond                       | 1.08       | +0.01  | 5.1   | 6.8    | 12.4   | 18.7   | 25.2    | 32.5    | 40.1    |
| Asia Pacific Dividend                   | 1.02       | +0.01  | 7.3   | 9.1    | 16.2   | 22.8   | 29.4    | 36.7    | 44.3    |
| Asia Pacific Equity                     | 1.15       | +0.01  | 14.1  | 16.8   | 29.5   | 36.2   | 43.6    | 52.1    | 61.0    |
| Asia Pacific Growth & Income            | 1.07       | +0.01  | 9.5   | 11.2   | 20.1   | 27.4   | 34.8    | 42.2    | 50.6    |
| Asia Pacific Income & Bond              | 1.04       | +0.01  | 6.8   | 8.5    | 15.2   | 21.5   | 28.1    | 35.4    | 42.8    |
| Asia Pacific Dividend & Equity          | 1.09       | +0.01  | 8.1   | 9.8    | 17.3   | 24.1   | 31.5    | 38.9    | 46.3    |
| Asia Pacific Growth & Dividend          | 1.11       | +0.01  | 11.2  | 13.1   | 24.5   | 31.2   | 38.6    | 46.0    | 54.4    |
| Asia Pacific Income & Dividend          | 1.06       | +0.01  | 7.9   | 9.6    | 16.8   | 23.5   | 30.9    | 38.3    | 45.7    |
| Asia Pacific Equity & Bond              | 1.13       | +0.01  | 13.4  | 15.3   | 28.2   | 34.9   | 42.3    | 50.7    | 59.1    |
| Asia Pacific Growth & Bond              | 1.10       | +0.01  | 10.3  | 12.2   | 25.6   | 32.3   | 39.7    | 48.1    | 56.5    |
| Asia Pacific Income & Equity            | 1.08       | +0.01  | 8.4   | 10.3   | 18.7   | 25.4   | 32.8    | 40.2    | 48.6    |
| Asia Pacific Dividend & Bond            | 1.03       | +0.01  | 6.5   | 8.2    | 14.1   | 20.8   | 27.2    | 34.6    | 42.0    |
| Asia Pacific Equity & Dividend          | 1.14       | +0.01  | 13.7  | 15.6   | 29.8   | 36.5   | 43.9    | 52.4    | 61.3    |
| Asia Pacific Growth & Equity            | 1.16       | +0.01  | 15.9  | 17.8   | 31.0   | 37.7   | 45.1    | 53.6    | 62.5    |
| Asia Pacific Income & Equity            | 1.10       | +0.01  | 9.8   | 11.7   | 21.2   | 27.9   | 35.3    | 42.7    | 51.1    |
| Asia Pacific Dividend & Equity          | 1.12       | +0.01  | 12.0  | 13.9   | 23.4   | 30.1   | 37.5    | 45.9    | 54.3    |
| Asia Pacific Growth & Equity            | 1.18       | +0.01  | 17.1  | 19.0   | 32.2   | 38.9   | 46.3    | 54.8    | 63.7    |
| Asia Pacific Income & Equity            | 1.14       | +0.01  | 11.0  | 12.9   | 23.1   | 29.8   | 37.2    | 44.6    | 53.0    |
| Asia Pacific Dividend & Equity          | 1.16       | +0.01  | 13.2  | 15.1   | 25.3   | 32.0   | 39.4    | 47.8    | 56.2    |
| Asia Pacific Growth & Equity            | 1.22       | +0.01  | 20.4  | 22.3   | 34.2   | 40.9   | 48.3    | 56.8    | 65.7    |
| Asia Pacific Income & Equity            | 1.20       | +0.01  | 13.1  | 15.0   | 24.0   | 30.7   | 38.1    | 46.5    | 54.9    |
| Asia Pacific Dividend & Equity          | 1.22       | +0.01  | 15.3  | 17.2   | 26.2   | 32.9   | 40.3    | 48.7    | 57.1    |
| Asia Pacific Growth & Equity            | 1.26       | +0.01  | 24.8  | 26.7   | 36.6   | 43.3   | 50.7    | 59.2    | 68.1    |
| Asia Pacific Income & Equity            | 1.23       | +0.01  | 14.2  | 16.1   | 24.4   | 31.1   | 38.5    | 46.9    | 55.3    |
| Asia Pacific Dividend & Equity          | 1.25       | +0.01  | 16.4  | 18.3   | 26.6   | 33.3   | 40.7    | 49.1    | 57.5    |
| Asia Pacific Growth & Equity            | 1.30       | +0.01  | 29.9  | 31.8   | 37.0   | 43.7   | 51.1    | 59.6    | 68.5    |
| Asia Pacific Income & Equity            | 1.27       | +0.01  | 15.6  | 17.5   | 24.6   | 31.3   | 38.7    | 47.1    | 55.5    |
| Asia Pacific Dividend & Equity          | 1.29       | +0.01  | 17.8  | 19.7   | 26.8   | 33.5   | 40.9    | 49.3    | 57.7    |
| Asia Pacific Growth & Equity            | 1.34       | +0.01  | 33.0  | 34.9   | 37.4   | 44.1   | 51.5    | 59.9    | 68.9    |
| Asia Pacific Income & Equity            | 1.31       | +0.01  | 16.8  | 18.7   | 24.8   | 31.5   | 38.9    | 47.3    | 55.7    |
| Asia Pacific Dividend & Equity          | 1.33       | +0.01  | 19.0  | 20.9   | 27.0   | 33.7   | 41.1    | 49.5    | 57.9    |
| Asia Pacific Growth & Equity            | 1.38       | +0.01  | 37.1  | 39.0   | 37.8   | 44.5   | 51.9    | 60.4    | 69.3    |
| Asia Pacific Income & Equity            | 1.35       | +0.01  | 18.0  | 20.0   | 25.0   | 31.7   | 39.1    | 47.5    | 55.9    |
| Asia Pacific Dividend & Equity          | 1.37       | +0.01  | 20.2  | 22.1   | 27.2   | 33.9   | 41.3    | 49.7    | 58.1    |
| Asia Pacific Growth & Equity            | 1.42       | +0.01  | 41.2  | 43.1   | 38.0   | 44.7   | 52.1    | 60.6    | 69.5    |
| Asia Pacific Income & Equity            | 1.40       | +0.01  | 19.2  | 21.1   | 25.2   | 31.9   | 39.3    | 47.7    | 56.1    |
| Asia Pacific Dividend & Equity          | 1.42       | +0.01  | 21.4  | 23.3   | 27.4   | 34.1   | 41.5    | 49.9    | 58.3    |
| Asia Pacific Growth & Equity            | 1.47       | +0.01  | 45.3  | 47.2   | 38.2   | 44.9   | 52.3    | 60.8    | 69.7    |
| Asia Pacific Income & Equity            | 1.44       | +0.01  | 20.2  | 22.1   | 25.4   | 32.1   | 39.5    | 47.9    | 56.3    |
| Asia Pacific Dividend & Equity          | 1.46       | +0.01  | 22.4  | 24.3   | 27.6   | 34.3   | 41.7    | 50.1    | 58.5    |
| Asia Pacific Growth & Equity            | 1.52       | +0.01  | 49.4  | 51.3   | 38.4   | 45.1   | 52.5    | 61.0    | 70.1    |
| Asia Pacific Income & Equity            | 1.50       | +0.01  | 20.4  | 22.3   | 25.6   | 32.3   | 39.7    | 48.1    | 56.5    |
| Asia Pacific Dividend & Equity          | 1.52       | +0.01  | 22.6  | 24.5   | 27.8   | 34.5   | 41.9    | 50.3    | 58.7    |
| Asia Pacific Growth & Equity            | 1.57       | +0.01  | 53.5  | 55.4   | 38.6   | 45.3   | 52.7    | 61.2    | 70.3    |
| Asia Pacific Income & Equity            | 1.55       | +0.01  | 20.6  | 22.5   | 25.8   | 32.5   | 39.9    | 48.3    | 56.7    |
| Asia Pacific Dividend & Equity          | 1.57       | +0.01  | 22.8  | 24.7   | 28.0   | 34.7   | 42.1    | 50.5    | 58.9    |
| Asia Pacific Growth & Equity            | 1.62       | +0.01  | 57.6  | 59.5   | 38.8   | 45.5   | 52.9    | 61.4    | 70.5    |
| Asia Pacific Income & Equity            | 1.60       | +0.01  | 20.8  | 22.7   | 26.0   | 32.7   | 40.1    | 48.5    | 56.9    |
| Asia Pacific Dividend & Equity          | 1.62       | +0.01  | 23.0  | 24.9   | 28.2   | 34.9   | 42.3    | 50.7    | 59.1    |
| Asia Pacific Growth & Equity            | 1.67       | +0.01  | 61.7  | 63.6   | 39.0   | 45.7   | 53.1    | 61.6    | 70.7    |
| Asia Pacific Income & Equity            | 1.65       | +0.01  | 21.0  | 22.9   | 26.2   | 32.9   | 40.3    | 48.7    | 57.1    |
| Asia Pacific Dividend & Equity          | 1.67       | +0.01  | 23.2  | 25.1   | 28.4   | 35.1   | 42.5    | 50.9    | 59.3    |
| Asia Pacific Growth & Equity            | 1.72       | +0.01  | 65.8  | 67.7   | 39.2   | 45.9   | 53.3    | 61.8    | 70.9    |
| Asia Pacific Income & Equity            | 1.70       | +0.01  | 21.2  | 23.1   | 26.4   | 33.1   | 40.5    | 48.9    | 57.3    |
| Asia Pacific Dividend & Equity          | 1.72       | +0.01  | 23.4  | 25.3   | 28.6   | 35.3   | 42.7    | 51.1    | 59.5    |
| Asia Pacific Growth & Equity            | 1.77       | +0.01  | 69.9  | 71.8   | 39.4   | 46.1   | 53.5    | 62.0    | 71.1    |
| Asia Pacific Income & Equity            | 1.75       | +0.01  | 21.4  | 23.3   | 26.6   | 33.3   | 40.7    | 49.1    | 57.5    |
| Asia Pacific Dividend & Equity          | 1.77       | +0.01  | 23.6  | 25.5   | 28.8   | 35.5   | 42.9    | 51.3    | 59.7    |
| Asia Pacific Growth & Equity            | 1.82       | +0.01  | 74.0  | 75.9   | 39.6   | 46.3   | 53.7    | 62.2    | 71.3    |
| Asia Pacific Income & Equity            | 1.80       | +0.01  | 21.6  | 23.5   | 26.8   | 33.5   | 40.9    | 49.3    | 57.7    |
| Asia Pacific Dividend & Equity          | 1.82       | +0.01  | 23.8  | 25.7   | 29.0   | 35.7   | 43.1    | 51.5    | 59.9    |
| Asia Pacific Growth & Equity            | 1.87       | +0.01  | 78.1  | 80.0   | 39.8   | 46.5   | 53.9    | 62.4    | 71.5    |
| Asia Pacific Income & Equity            | 1.85       | +0.01  | 21.8  | 23.7   | 27.0   | 33.7   | 41.1    | 49.5    | 58.1    |
| Asia Pacific Dividend & Equity          | 1.87       | +0.01  | 24.0  | 25.9   | 29.2   | 35.9   | 43.3    | 51.7    | 60.1    |
| Asia Pacific Growth & Equity            | 1.92       | +0.01  | 82.2  | 84.1   | 40.0   | 46.7   | 54.1    | 62.6    | 71.7    |
| Asia Pacific Income & Equity            | 1.90       | +0.01  | 22.0  | 23.9   | 27.2   | 33.9   | 41.3    | 49.7    | 58.3    |
| Asia Pacific Dividend & Equity          | 1.92       | +0.01  | 24.2  | 26.1   | 29.4   | 36.1   | 43.5    | 51.9    | 60.3    |
| Asia Pacific Growth & Equity            | 1.97       | +0.01  | 86.3  | 88.2   | 40.2   | 46.9   | 54.3    | 62.8    | 71.9    |
| Asia Pacific Income & Equity            | 1.95       | +0.01  | 22.2  | 24.1   | 27.4   | 34.1   | 41.5    | 49.9    | 58.5    |
| Asia Pacific Dividend & Equity          | 1.97       | +0.01  | 24.4  | 26.3   | 29.6   | 36.3   | 43.7    | 52.1    | 60.5    |
| Asia Pacific Growth & Equity            | 2.02       | +0.01  | 90.4  | 92.3   | 40.4   | 47.1   | 54.5    | 63.0    | 72.1    |
| Asia Pacific Income & Equity            | 2.00       | +0.01  | 22.4  | 24.3   | 27.6   | 34.3   | 41.7    | 50.1    | 58.7    |
| Asia Pacific Dividend & Equity          | 2.02       | +0.01  | 24.6  | 26.5   | 29.8   | 36.5   | 43.9    | 52.3    | 60.7    |
| Asia Pacific Growth & Equity            | 2.07       | +0.01  | 94.5  | 96.4   | 40.6   | 47.3   | 54.7    | 63.2    | 72.3    |
| Asia Pacific Income & Equity            | 2.05       | +0.01  | 22.6  | 24.5   | 27.8   | 34.5   | 41.9    | 50.3    | 58.9    |
| Asia Pacific Dividend & Equity          | 2.07       | +0.01  | 24.8  | 26.7   | 30.0   | 36.7   | 44.1    | 52.5    | 60.9    |
| Asia Pacific Growth & Equity            | 2.12       | +0.01  | 98.6  | 100.5  | 40.8   | 47.5   | 54.9    | 63.4    | 72.5    |
| Asia Pacific Income & Equity            | 2.10       | +0.01  | 22.8  | 24.7   | 28.0   | 34.7   | 42.1    | 50.5    | 59.1    |
| Asia Pacific Dividend & Equity          | 2.12       | +0.01  | 25.0  | 26.9   | 30.2   | 36.9   | 44.3    | 52.7    | 61.1    |
| Asia Pacific Growth & Equity            | 2.17       | +0.01  | 102.7 | 104.6  | 41.0   | 47.7   | 55.3    | 63.8    | 72.7    |
| Asia Pacific Income & Equity            | 2.15       | +0.01  | 23.0  | 24.9   | 28.2   | 34.9   | 42.3    | 50.7    | 59.3    |
| Asia Pacific Dividend & Equity          | 2.17       | +0.01  | 25.2  | 27.1   | 30.4   | 37.1   | 44.5    | 52.9    | 61.3    |
| Asia Pacific Growth & Equity            | 2.22       | +0.01  | 106.8 | 108.7  | 41.2   | 47.9   | 55.5    | 64.0    | 72.9    |
| Asia Pacific Income & Equity            | 2.20       | +0.01  | 23.2  | 25.1   | 28.4   | 35.1   | 42.5    | <       |         |







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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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AMERICA

# Mr Greenspan helps lift Dow to new heights

## Wall Street

US stocks again surged into record territory yesterday morning after reassuring remarks on inflation by the chairman of the Federal Reserve Board, writes Frank McCarty in New York.

By 1 pm, the Dow Jones Industrial Average was 34.33 ahead at 3,979.76, well above Friday's all-time high closing of 3,945.43. The more broadly based Standard & Poor's 500 kept pace with the bellwether index, adding 3.59 to 482.29. In the secondary markets, the American SE composite climbed 1.37 to 484.59 while the Nasdaq composite, up 3.12 to 799.55, was flirting with the 800

Mexican stocks achieved new highs for the third consecutive trading day, the IPC index climbing 40.59, or 1.5 per cent, to 2,783.79 by midsession. The market had early help from Telmex on positive earnings expectations and a US broker's upgrade, but mining issues took over later, showing a gain of 5 per cent.

mark for the first time.

Volume on the NYSE was heavy, with 182m shares traded by 1 pm.

Stocks had several developments working in their favour. The powerful advance staged by the Nikkei index overnight, amid optimism over the progress of Japanese political reform, set an upbeat tone for the session's opening.

The positive sentiment was reinforced by Mr Alan Greenspan, the Fed chairman, who told a Congressional committee that the central bank was committed to stamping out inflationary pressures in the economy.

The vigilant tone of his remarks brought firmer prices to longer-dated US Treasury bonds, which are particularly sensitive to inflation. By midday, the 30-year benchmark bond was 3 1/8 ahead at 100 1/8.

In another favourable devel-

opment, the world's leading aluminium-producing countries announced a deal to cut global production. The agreement gave a big lift to the share prices of US suppliers of the basic metal.

Alcoa, a component of the Dow industrial index, surged 3 1/4 to \$79 3/4, a new 52-week high for the stock. Reynolds climbed 3 1/4 to \$53 1/4, Alcan 1 1/4 to \$24 1/4 and Phelps Dodge 1 1/4 to \$54 1/4.

The market received at least one piece of unwelcome news. The Purchasing Management Association of Chicago reported a modest downturn in its January index of economic activity, which may be a preview of today's national survey. In spite of the indication of a slowdown, stocks closely linked to broad economic trends continued to gather strength. Caterpillar was 1 1/4 higher at \$105, a 52-week high.

Fourth-quarter results released by Xerox impressed investors. With revenues generated by the company's core processing activities somewhat better than expected, the stock was marked up \$5 to \$97 1/4, well above its previous 52-week high mark of \$93 1/4.

## Canada

Toronto mirrored New York, supported by a rally in banks and base metals. The TSE 300 composite index rose 44.28 to 4,506.49 in volume of 43m shares.

Base metals, driven higher by Alcan Aluminium, led the advance. The sub-index rose by 100.66 or 2.7 per cent to 3,799.92 as Alcan jumped 6 1/4 to a 52-week high of C\$32 1/4.

## SOUTH AFRICA

Shares closed generally firmer, helped by strong performances from equity markets worldwide. The gold index was up 32 at 1,937, the industrial index 33 at 5,536 and the overall index 29 at 4,754. Anglos put on R2.55 at R193.53.

EUROPE

# BMW in the lead as automotive stocks climb

A good day for several car stocks took in the Rover/BMW deal, bullishness in France after weekend measures to boost consumption, specific hopes for Fiat in 1994 and a new high in Volvo, writes Our Markets Staff.

FRANKFURT, excited by interest rate hopes and the BMW/Rover deal, saw the Dax index rise 43.98 to 2,177.45 on the session and threaten 2,200 in the post hours, closing another 15.15 higher at 2,192.60.

In financials, Allianz rose DM72 to DM2,229 on talk of US buying and, in a generally lucrative banking sector, Bayernverein emerged from its rights issue complications with a rise of DM23.50, or 4.5 per cent to DM56.4.

These gains were dwarfed by BMW's DM56.50, or 8.3 per cent rise to DM739.50, with a further climb to DM748 after hours. Mr Horst-Kapoor-Crowen at Munich's Daimler-Benz said that BMW had paid a relatively keen price for a deal which nearly doubles its car produc-

tion capacity. Aluminium production cuts led to above-average markups in Degussa, DM16.80 higher at DM488.80, and Thyssen, DM7.40 better at DM261.90. Mr Grevin said that the implications of the news had not been thought through and that Viag, with big production capacity in the metal, looked the prime beneficiary. Viag shares rose DM10.50 to DM485.50.

PARIS swept through its previous record close as the market took heart from the government's announcement at the weekend of measures to boost the economy. The CAC-40 index closed 31.19 ahead at 2,334.36 as turnover hit FF6.65bn.

Turnover in the market has been consistently high over January - averaging about FF6.8bn a day - driven largely by inflows of foreign money. The car sector outperformed the market, helped by proposals outlined by Prime Minister Edouard Balladur on Sunday to assist new car sales. Peugeot, up FF19 or 2 per cent to FF737.4, also said that it would issue ADRs in the US.

MILAN continued to power ahead, in the lull after recent political storms. The Comit index rose 20.28 or 3.2 per cent to a third consecutive high of 682.11. Turnover swelled to a record L1,420bn: at one stage, screen based trading was halted when the system became overloaded.

Flat surged L242 or 5.3 per cent to L4,943 as the market awaited the annual letter to shareholders from the chairman, Mr Giovanni Agnelli. UPS, an aggressive buyer, forecast that the group's competitive position was set to improve strongly, following the lira devaluation and the introduction of new models.

Sip, a recent underperformer, added L362 or 3.1 per cent to L4,383, helped by a government ruling that the winner of the country's second cellular telephone licence would have to use Sip's ground-based network.

## FT-SE Actuaries Share Indices

| Jan 31   |         | THE EUROPEAN SERIES |         |         |         |         |         |         |         |  |  |
|--|---------|---------------------|---------|---------|---------|---------|---------|---------|---------|--|--|
| Hourly changes   | Open    | 10.30               | 11.00   | 12.00   | 13.00   | 14.00   | 15.00   | 16.00   | Close   |  |  |
| FT-SE Eurotrack 100  | 1928.50 | 1938.73             | 1930.10 | 1931.90 | 1933.62 | 1937.57 | 1937.62 | 1940.10 | 1940.10 |  |  |
| FT-SE Eurotrack 200  | 1993.57 | 1995.14             | 1995.69 | 1996.47 | 1996.77 | 1992.75 | 1993.34 | 1994.24 | 1994.24 |  |  |
|  |         | Jan 28              | Jan 27  | Jan 26  | Jan 25  | Jan 24  | Jan 23  | Jan 22  | Jan 21  |  |  |
| FT-SE Eurotrack 100  | 1510.22 | 1495.56             | 1490.56 | 1485.10 | 1482.11 | 1482.11 |         |         |         |  |  |
| FT-SE Eurotrack 200  | 1578.96 | 1586.24             | 1582.49 | 1584.22 | 1584.22 | 1584.22 |         |         |         |  |  |
| Data source: Bloomberg L.P. 1540-1630 GMT, 1600-1630 GMT, 1630-1650 GMT, 1650-1700 GMT, 1700-1730 GMT, 1730-1800 GMT, 1800-1830 GMT, 1830-1900 GMT, 1900-1930 GMT, 1930-1950 GMT, 1950-2000 GMT, 2000-2030 GMT, 2030-2100 GMT, 2100-2130 GMT, 2130-2200 GMT, 2200-2230 GMT, 2230-2300 GMT, 2300-2330 GMT, 2330-2400 GMT, 2400-2430 GMT, 2430-2500 GMT, 2500-2530 GMT, 2530-2600 GMT, 2600-2630 GMT, 2630-2700 GMT, 2700-2730 GMT, 2730-2800 GMT, 2800-2830 GMT, 2830-2900 GMT, 2900-2930 GMT, 2930-3000 GMT, 3000-3030 GMT, 3030-3100 GMT, 3100-3130 GMT, 3130-3200 GMT, 3200-3230 GMT, 3230-3300 GMT, 3300-3330 GMT, 3330-3400 GMT, 3400-3430 GMT, 3430-3500 GMT, 3500-3530 GMT, 3530-3600 GMT, 3600-3630 GMT, 3630-3700 GMT, 3700-3730 GMT, 3730-3800 GMT, 3800-3830 GMT, 3830-3900 GMT, 3900-3930 GMT, 3930-4000 GMT, 4000-4030 GMT, 4030-4100 GMT, 4100-4130 GMT, 4130-4200 GMT, 4200-4230 GMT, 4230-4300 GMT, 4300-4330 GMT, 4330-4400 GMT, 4400-4430 GMT, 4430-4500 GMT, 4500-4530 GMT, 4530-4600 GMT, 4600-4630 GMT, 4630-4700 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